



AGENDA

NOTICE OF REGULAR MEETING

TIME: 6 p.m.

DATE: Tuesday, June 3, 2025

PLACE: Regular Meeting Place
7051 Dublin Boulevard, Dublin, CA
www.dsrsd.com

Our mission is to protect public health and the environment by providing reliable and sustainable water, recycled water, and wastewater services in a safe, efficient, and fiscally responsible manner.

1. CALL TO ORDER
2. PLEDGE TO THE FLAG
3. ROLL CALL
4. SPECIAL ANNOUNCEMENTS/ACTIVITIES
 - 4.A. New Employee Introductions
5. PUBLIC COMMENT (MEETING OPEN TO THE PUBLIC)

At this time those in the audience are encouraged to address the Board on any item of interest that is within the subject matter jurisdiction of the Board and not already included on tonight's agenda. Comments should not exceed five minutes. Speaker cards are available from the District Secretary and should be completed and returned to the District Secretary prior to addressing the Board. The President of the Board will recognize each speaker, at which time the speaker should proceed to the lectern. Written comments received by 3 p.m. on the day of the meeting will be provided to the Board.
6. AGENDA MANAGEMENT (CONSIDER ORDER OF ITEMS)
7. CONSENT CALENDAR

Matters listed under this item are considered routine and will be enacted by one Motion, in the form listed below. There will be no separate discussion of these items unless requested by a Member of the Board or the public prior to the time the Board votes on the Motion to adopt.

 - 7.A. Approve Regular Meeting Minutes of May 20, 2025
Recommended Action: Approve by Motion
 - 7.B. Approve Master Agreement for Consulting Services with Brown and Caldwell and Authorize Execution of Task Order No. 1 for the Wastewater Treatment and Biosolids Facilities Master Plan Update Project (CIP 25-P001)
Recommended Action: Approve by Motion

8. BOARD BUSINESS

- 8.A. Public Hearing: Adopt Operating Budget for Fiscal Years 2026 and 2027
Recommended Action: Hold Public Hearing and Adopt by Resolution
- 8.B. Public Hearing: Approve Capital Improvement Program (CIP) Ten-Year Plan for Fiscal Years 2026 through 2035 and Adopt CIP Two-Year Budget for Fiscal Years 2026 and 2027
Recommended Action: Hold Public Hearing and Adopt by Resolution

9. REPORTS

9.A. Boardmember Items

- 9.A.1. Joint Powers Authority and Committee Reports
LAVWMA Board Meeting of May 21, 2025
- 9.A.2. Submittal of Written Reports for Day of Service Events Attended by Directors
- 9.A.3. Request New Agenda Item(s) Be Placed on a Future Board or Committee Agenda

9.B. Staff Reports

- 9.B.1. Public Outreach Activities Quarterly Report

10. CLOSED SESSION

- 10.A. Conference with Real Property Negotiator Pursuant to Government Code Section 54956.8
Property: Various Parcels in the City of Dublin
District Negotiator: General Manager
Negotiating Party: City of Dublin, City Manager Colleen Tribby
Under Negotiation: Price and Terms of Payment for Wastewater Capacity

11. REPORT FROM CLOSED SESSION

12. ADJOURNMENT

All materials made available or distributed in open session at Board or Board Committee meetings are public information and are available for inspection during business hours by calling the District Secretary at (925) 828-0515. A fee may be charged for copies. District facilities and meetings comply with the Americans with Disabilities Act. If special accommodations are needed, please contact the District Secretary as soon as possible, but at least two days prior to the meeting.

DUBLIN SAN RAMON SERVICES DISTRICT
MINUTES OF A REGULAR MEETING OF THE BOARD OF DIRECTORS

May 20, 2025

1. CALL TO ORDER

A regular meeting of the Board of Directors was called to order at 6 p.m. by President Goel.

2. PLEDGE TO THE FLAG

3. ROLL CALL

Boardmembers present at start of meeting: President Arun Goel, Vice President Richard M. Halket, Director Georange M. Vonheeder-Leopold, and Director Ann Marie Johnson.

Director Dinesh Govindarao was absent.

District staff present: Jan Lee, General Manager/Treasurer; Michelle Gallardo, Administrative Services Director; Steve Delight, Engineering Services Director/District Engineer; Ken Spray, Finance Director; Dan Gill, Operations Director; Douglas E. Coty, General Counsel; and Nicole Genzale, Executive Services Supervisor/District Secretary.

4. SPECIAL ANNOUNCEMENTS/ACTIVITIES – None

5. PUBLIC COMMENT (MEETING OPEN TO THE PUBLIC) – 6:01 p.m. No public comments received.

6. AGENDA MANAGEMENT (CONSIDER ORDER OF ITEMS) – No changes made.

7. CONSENT CALENDAR

Director Johnson MOVED for approval of the items on the Consent Calendar. Director Vonheeder-Leopold SECONDED the MOTION, which CARRIED with FOUR AYES and ONE ABSENT (Govindarao).

7.A. Approve Regular Meeting Minutes of May 6, 2025 – Approved

7.B. Accept Regular and Recurring Reports: Quarterly Financial Report, Capital Projects Created from Programs, and Capital Budget Adjustments Approved by the General Manager – Approved

7.C. Authorize Property Purchase for Reservoir 20B – Approved – Resolution No. 13-25

7.D. Approve New Classification and Salary Range for Deputy Director of Operations – Regulatory – Approved – Resolution No. 14-25

7.E. Approve Salary Range for Engineering Manager Classification – Approved – Resolution No. 15-25

7.F. Approve Resolution for Terms and Conditions, Salary, and Benefits for Unrepresented Manager, Professional, Technical, Administrative and Confidential Employees, and Unrepresented Senior Managers and Rescind Resolution No. 28-24 – Approved – Resolution No. 16-25

7.G. Adopt Pay Schedule in Accordance with California Code of Regulations, Title 2, Section 570.5, Requirement for a Publicly Available Pay Schedule and Rescind Resolution No. 5-25 – Approved – Resolution No. 17-25

8. BOARD BUSINESS

- 8.A. Receive Presentation and Continue Discussion on Proposed Operating Budget for Fiscal Years 2026 and 2027

General Manager Lee prefaced the item presentations for Items 8.A. and 8.B. by providing the Board an overview of the proposed operating and capital budgets' review process and schedule, incorporation of the Board's feedback, and anticipated adoption of both final budget documents at a public hearing on June 3.

Finance Director Spray reviewed the item for the Board and gave a presentation (handed out to the Board and posted to the website as supplemental materials).

The Board and staff discussed various aspects of the presentation including updating the 2023 Local and Regional Wastewater Rate Study in fiscal year 2026 to review the cost of service and revenue requirements and restore long-term funding for capital replacement transfers. They also discussed the schedule for updating the wastewater capacity reserve fee study to reflect potential changes in the split between the buy-in and expansion components for the Regional Wastewater capital funds as the District approaches buildout. General Manager Lee mentioned that updating the Wastewater Capacity Reserve Fee Study is tied to preparing the Wastewater Treatment and Biosolids Facilities Master Plan, which is scheduled to start in fiscal year 2026. The Wastewater Capacity Reserve Fee Study update will likely start towards the end of fiscal year 2026 and be completed in fiscal year 2027.

The Board directed staff to proceed with finalizing the proposed budget and present for consideration at the June 3 Board meeting.

- 8.B. Receive Presentation and Continue Discussion on Proposed Capital Improvement Program (CIP) Ten-Year Plan for Fiscal Years 2026 through 2035 and Two-Year Budget for Fiscal Years 2026 and 2027

Engineering Services Director Delight reviewed the item for the Board and gave a presentation (handed out to the Board and posted to the website as supplemental materials).

The Board and staff discussed various aspects of the presentation including the HVAC Replacement Project and operational functions stationed at the Field Operations Facility in Pleasanton, the possible acceleration of the Gleason Drive Property Planning Study and the Battery Storage Projects, the possible deferment of the Automated Water Quality Monitoring and Food Waste Receiving Facility Projects, the expected award of the Wastewater Treatment and Biosolids Facilities Master Plan Update Project in June, and the 10-year planning models illustrating long-term replacements costs for Local Wastewater Collection, Regional Wastewater, and Water.

The Board commended staff for the outstanding preparation and presentation of both proposed budgets. The Board directed staff to proceed with finalizing the proposed budget and present for consideration at the June 3 Board meeting.

8.C. Receive Presentation on New Laws and Legislative Affairs Activities

Administrative Services Director Gallardo and Bartkiewicz, Kronick & Shanahan Associate Attorney Zach Castagnola-Johnson reviewed the item for the Board and gave a presentation. The Board and staff discussed various aspects of the presentation including the property-related water and sewer fees and assessments remedies per Assembly Bill (AB) 2257, project bidding thresholds affecting District projects for its joint powers authorities per AB 2192, and the District's current annual scholarship contributions to member agencies Association of California Water Agencies (ACWA) and California Association of Sanitation Agencies (CASA).

The Board directed staff and General Counsel to bring an item to a future Board meeting, in alignment with the 2026 wastewater rate study, to implement the new administrative remedies procedure provided under AB 2257. The Board also directed staff to bring an item to a future Board meeting to consider the annual ACWA scholarship contribution for discontinuation or consolidation with the annual CASA scholarship contribution.

9. REPORTS

9.A. Boardmember Items

9.A.1. Joint Powers Authority and Committee Reports – None

9.A.2. Submittal of Written Reports for Day of Service Events Attended by Directors

Director Vonheeder-Leopold submitted a written report to Executive Services Supervisor/District Secretary Genzale. She reported that she attended the Alameda County Special Districts Association chapter meeting on May 14 at the Livermore Area Recreation and Park District. She summarized the activities and discussions at the meeting. She also reported that she was not reelected to the Alternate Special District Member seat to the Alameda County Local Agency Formation Commission (LAFCO) per the election held following the meeting.

Vice President Halket submitted a written report to Executive Services Supervisor/District Secretary Genzale. He reported that he attended the ACWA Spring Conference May 13–15 in Monterey. He summarized the activities and discussions at the meeting.

President Goel submitted a written report to Executive Services Supervisor/District Secretary Genzale. He reported that he also attended the ACWA Spring Conference May 13–15. He summarized the activities and discussions at the meeting.

Director Govindarao submitted a written report electronically to Executive Services Supervisor/District Secretary Genzale prior to the May 20 Board meeting. He reported that he attended the virtual Alameda California Special Districts Association chapter meeting on May 14. He summarized the activities and discussions at the meeting.

Director Vonheeder-Leopold also shared, for the record, her belief that DSRSD is the best at what it does and acknowledged the District's great staff for doing their jobs the right way and in the best possible way, during the 25 years she has been involved with the District.

President Goel stated that the Board will echo Director Vonheeder-Leopold's sentiment when recognizing staff for their good work at Thursday's Employee Recognition Event.

9.A.3. Request New Agenda Item(s) for a Future Board or Committee Agenda

The Board requested items be scheduled for an upcoming meeting regarding implementation of the new AB 2257 administrative remedies procedures and the District's annual ACWA and CASA scholarship contributions (follow-ups to Item 8.C.).

9.B. Staff Reports

General Counsel Coty reported that the class action lawsuit the District joined against JM Eagle has been settled. The 20-year suit pertained to a claim related to the manufacturing of PVC pipe that JM Eagle sold to water agencies. The settlement provides the District a 50-year warranty for any pertinent pipe purchased from JM Eagle that is faulty.

9.B.1. General Manager Monthly Report

General Manager Lee reported that the 2024 Annual Water Quality Report has been completed and is published on DSRSD's website.

10. CLOSED SESSION

At 7:39 p.m. the Board went into Closed Session.

10.A. Public Employee Performance Evaluation Pursuant to Government Code Section 54957
Title: District General Counsel

11. REPORT FROM CLOSED SESSION

At 8:02 p.m. the Board came out of Closed Session. President Goel announced that the Board has authorized the General Manager to extend the current agreement for District General Counsel's services.

12. ADJOURNMENT

President Goel adjourned the meeting at 8:03 p.m.

Submitted by,

Nicole Genzale, CMC
Executive Services Supervisor/District Secretary



TITLE: Approve Master Agreement for Consulting Services with Brown and Caldwell and Authorize Execution of Task Order No. 1 for the Wastewater Treatment and Biosolids Facilities Master Plan Update Project (CIP 25-P001)

RECOMMENDATION:

Staff recommends the Board of Directors approve, by Motion, a Master Agreement for Consulting Services with Brown and Caldwell and authorize the General Manager to execute Task Order No. 1 in an amount not to exceed \$843,263 for the Wastewater Treatment and Biosolids Facilities Master Plan Update Project (CIP 25-P001).

SUMMARY:

In support of the District's Strategic Plan goal and strategy "*Long-term Infrastructure Investment – Prepare comprehensive facility master plans to guide long-term infrastructure investments needed to meet future demands,*" the adopted Capital Improvement Program (CIP) Two-Year Budget for Fiscal Years 2024 and 2025 includes the Wastewater Treatment and Biosolids Facilities Master Plan Update Project (CIP 25-P001) (Project). Master plans are generally updated every five to ten years or when a significant change occurs or is anticipated. The District's Wastewater Treatment and Biosolids Facilities Master Plan was last updated in 2017. Since then, new regulations, development, and water conservation have changed the wastewater and biosolids treatment landscape. Staff is recommending that the Board of Directors approve a consulting services agreement and a task order with Brown and Caldwell to complete the Project in an amount not to exceed \$843,263.

BACKGROUND:

The District's Wastewater Treatment Plant (WWTP) serves approximately 166,000 people across the City of Dublin, the City of Pleasanton, and the southern portion of the City of San Ramon. The City of Pleasanton owns and operates its own wastewater collection system, which delivers wastewater to the WWTP for treatment by DSRSD under contract. The WWTP has a permitted average dry-weather flow of 17.0 million gallons per day. In fiscal year (FY) 2024 (July 1, 2023, to June 30, 2024), the WWTP treated an average dry-weather flow of approximately 11.7 million gallons per day. Average wet-weather flows during FY 2024 were approximately 13.3 million gallons per day.

The WWTP provides secondary treatment via screening, grit removal, sedimentation, activated sludge (aeration and secondary sedimentation), and disinfection using sodium hypochlorite. Solids from the primary and secondary sedimentation tanks are thickened by dissolved air flotation, anaerobically digested, and conditioned in on-site facultative sludge lagoons before being injected underground at a DSRSD-owned dedicated land disposal site.

Secondary effluent is either discharged to the Livermore-Amador Valley Water Management Agency (LAVWMA) export pump station or diverted for tertiary treatment to DSRSD-East Bay Municipal Utility District (EBMUD) Recycled Water Authority (DERWA) to serve recycled water customers in Dublin, San Ramon, and Pleasanton.

The District's facility master plans serve as planning documents to inform the CIP for both expansion and replacement projects. The CIP Ten-Year Plan and CIP Two-Year Budget are incorporated into rate and fee studies to ensure that the District is collecting sufficient funds to properly maintain and operate its enterprise systems. The District periodically prepares a Wastewater Treatment and Biosolids Facilities Master Plan to assess current WWTP operations, identify deficiencies, and prioritize recommendations for future WWTP improvements. Recommended improvements will consider recent trends in wastewater flows and loads, current and potential future regulations, service area growth, and new technologies. The District last completed a Wastewater Treatment and Biosolids Facilities Master Plan in 2017.

Originating Department: Engineering and Technical Services	Contact: R. Chu/S. Delight	Legal Review: Not Required
Financial Review: Not Required	Cost and Funding Source: \$843,263 with 85% from Regional Wastewater Expansion (Fund 320) and 15% from Regional Wastewater Replacement (Fund 310)	
Attachments: <input checked="" type="checkbox"/> None <input type="checkbox"/> Resolution <input type="checkbox"/> Ordinance <input type="checkbox"/> Task Order <input type="checkbox"/> Proclamation <input type="checkbox"/> Other (see list on right)		7 of 338

DISCUSSION:

The Project will evaluate WWTP performance under existing and future conditions and develop a long-term plan to optimize operations, replace or rehabilitate existing facilities, and add new facilities. The San Francisco Bay Nutrients Watershed Permit is a key driver for this master plan update. The third Nutrients Watershed Permit went into effect on October 1, 2024, and requires municipal wastewater treatment facilities to reduce total dry-season inorganic nitrogen loads to San Francisco Bay by 40% (compared to 2022 loads) over a ten-year period. The Project will evaluate the District's plan to increase water recycling as its primary nutrient management strategy and recommend additional improvements that may be needed to ensure compliance with the Nutrients Watershed Permit and other relevant federal, state, regional, and local regulations.

On March 10, 2025, staff solicited proposals from ten consulting firms to provide engineering services for the Project. On April 22, 2025, three firms submitted proposals: Brown and Caldwell, Carollo Engineers, Inc., and West Yost Associates. Staff evaluated the proposals based on established criteria, including project understanding and approach, scope of work, experience/qualifications, project schedule, level of effort, and fee estimate. Staff selected Brown and Caldwell as the consultant most qualified for the Project.

The table below summarizes the proposed scope of work, which includes project management, definition of a regulatory framework, alternatives evaluation, and development of a phased CIP.

Wastewater Treatment and Biosolids Facilities Master Plan Update Project (CIP 25-P001)
Scope of Work and Estimated Fee

Task	Description	Fee
1	Project Management	\$109,575
2	Regulatory Framework	\$50,654
3	Baseline Review	\$236,862
4	Alternatives Evaluation	\$282,120
5	Capital Improvement Program and Triggers	\$66,220
6	Nutrient Management Plan	\$36,646
7	Master Plan Update Report	\$61,187
	Total Estimated Fee	\$843,263

The estimated cost to complete the Project is \$843,263. The current CIP Two-Year Budget for Fiscal Years 2024 and 2025 includes \$855,000 in funding for the Project, with 85% funded by Regional Wastewater Expansion (Fund 320) and 15% funded by Regional Wastewater Replacement (Fund 310).

The Project is estimated to be completed by August 2026. Staff will present project results to the Board upon completion. New and updated WWTP improvement projects will be incorporated into the next CIP update, which staff will begin preparing in late 2026.



TITLE: Public Hearing: Adopt Operating Budget for Fiscal Years 2026 and 2027

RECOMMENDATION:

Staff recommends the Board of Directors hold a public hearing and adopt, by Resolution, the Operating Budget for Fiscal Years 2026 and 2027.

SUMMARY:

On June 3, 2025, the Board will hold a public hearing and consider adoption of the Operating Budget for Fiscal Year (FY) 2026 and FY 2027. The proposed Operating Budget includes appropriate funding and staff resources to operate the District's Local Wastewater, Regional Wastewater, and Water enterprises; address near-term challenges and Strategic Plan priorities; meet the District's contractual obligations for operating the DSRSD-East Bay Municipal Utility District (EBMUD) Recycled Water Authority (DERWA) and Livermore-Amador Valley Water Management Agency (LAVWMA) facilities; and replace critical capital assets. Total proposed operating expenses for the three enterprises and the District's other funds for FY 2026 are \$91.3 million. This amount is 5.5% more than estimated expenses for FY 2025 of \$86.5 million. Total expenses are projected to increase by 3.9% in FY 2027 to \$94.9 million. Cost increases have been limited as much as possible to essential projects and services. Expenses are balanced by anticipated increases in revenue and the prudent use of reserves. The notice of public hearing was published in the local newspaper on May 20, 2025.

BACKGROUND:

The District operates three main business enterprises: Local Wastewater for wastewater collection system services in Dublin and southwest San Ramon; Regional Wastewater for wastewater treatment and disposal services for Dublin, southwest San Ramon, and Pleasanton (by contract); and Water for potable and recycled water service in Dublin and the Dougherty Valley portion of San Ramon. In addition, the District operates and maintains facilities on behalf of DERWA and LAVWMA. Every two years, the Board reviews and adopts a two-year Operating Budget for the three enterprises. The District's budget process typically starts in fall with an overall discussion of the Operating and Capital Budget process with the Full Management Team (consisting of the District's executive managers and mid-managers). The General Manager provides initial guidelines, objectives, and priorities for the budget cycle.

Concurrently with each biennial budget process, staff works with the Board to review and update the Strategic Plan. The District's Strategic Plan is a five-year planning document that incorporates the District's mission, vision, and core values and outlines key strategic goals, strategies, and objectives that the District seeks to accomplish over the five-year period. The update to the Strategic Plan for Fiscal Years 2026–2030 (2025 Strategic Plan) was reviewed at the Board meetings on January 21 and March 4, 2025. On April 21, the Board approved the [2025 Strategic Plan](#). Work activities and resources needed to implement the 2025 Strategic Plan are reflected in the proposed Operating and Capital Budgets.

DISCUSSION:

The proposed Operating Budget for FY 2026 and FY 2027 was reviewed with the Board during its meetings on May 6 and May 20, 2025. Input and direction from the Board have been incorporated. Minor revisions were also made to the District's joint powers authority contribution for LAVWMA based on the LAVWMA operating budget adopted by the LAVWMA Board of Directors on May 21, 2025.

The Operating Budget incorporates the 2025 Strategic Plan, the addition of one full-time position per the 2024 Workforce Study, and projected revenues based on estimates of billing units and scheduled rates adjustments approved by the Board in the May 2023 Local and Regional Wastewater Rate Study and the April 2024 Water Rate Study. In

Originating Department: Finance	Contact: K. Spray	Legal Review: Not Required
Financial Review: Yes	Cost and Funding Source: N/A	
Attachments: <input type="checkbox"/> None <input checked="" type="checkbox"/> Resolution <input type="checkbox"/> Ordinance <input type="checkbox"/> Task Order <input type="checkbox"/> Proclamation <input type="checkbox"/> Other (see list on right)		

addition, the Operating Budget addresses a number of operational and policy challenges in the coming years, including (1) new and expanding regulations on water and wastewater industries; (2) rising personnel costs; (3) uncertainty in energy and supply costs; and (4) capital asset replacement needs. In addition to these challenges, the proposed Operating Budget assumes a slower pace of growth to be conservative and account for economic uncertainties.

Total revenues, which include service charges, other revenues, interests, and capacity reserve fees, are projected to be \$106.1 million in FY 2026 and \$112.4 million in FY 2027. These projections reflect a slight increase in water usage by customers, a minimal amount of growth in the customer base, annual adjustments to rates, the loss of revenue from the Federal Correctional Institute (FCI) Dublin, which closed in 2024, and a general decline in capacity reserve fees as the District approaches buildout.

Total proposed operating expenses for the three enterprises and the District's other funds for FY 2026 are \$91.3 million, which represents a 5.5% increase over FY 2025 budgeted expenses. Total expenses are projected to increase by 3.9% in FY 2027 to \$94.9 million. Cost increases have been limited as much as possible to essential projects and services. Primary drivers for increases to operating expenses in FY 2026 are rising personnel costs and an increase in the District's proportionate share of DERWA costs.

The proposed Operating Budget utilizes ten-year financial planning models to assess the long-term stability and sustainability of the District's three enterprises. The long-term financial models show that all three enterprises are in a good financial position for the next two years and able to fund operations. However, unanticipated increases in expenses, combined with more conservative projections of growth, have reduced the amount of operating revenues available to fund operations and capital replacement projects. To alleviate pressure on the enterprise funds and use of reserves, transfers to capital replacement funds have been reduced over the ten-year period for all three enterprises. As a result of this adjustment, the combined working capital for the enterprise and rate stabilization funds for the Local Wastewater enterprise are projected to be above target reserve levels for FY 2026 and FY 2027 and between minimum and target reserve levels for the remaining years. The Water enterprise combined working capital is projected to be between minimum and target reserve levels for the entire ten-year period.

Even with reduced replacement transfers, the Regional Wastewater enterprise is expected to experience a downward trend in the combined working capital for the enterprise and rate stabilization funds over the ten-year period, with reserve levels projected to fall below minimum in FY 2031. Staff is recommending updating the 2023 Local and Regional Wastewater Rate Study in FY 2026 to review cost of service and revenue requirements. It is anticipated that a combination of modest rate increases and refinements to the Asset Management Program can provide the course correction needed to ensure long-term financial sustainability for the Local and Regional Wastewater enterprises and restore funding to address future capital replacement needs.

Staff recommends the Board of Directors hold a public hearing and adopt, by Resolution, the Operating Budget for FY 2026 and FY 2027 (attached as Exhibit A to the resolution).

RESOLUTION NO. _____

RESOLUTION OF THE BOARD OF DIRECTORS OF DUBLIN SAN RAMON SERVICES DISTRICT ADOPTING THE OPERATING BUDGET FOR FISCAL YEARS 2026 AND 2027

WHEREAS, pursuant to California Government Code Section 61110, a community services district is required to adopt a preliminary budget by July 1 and adopt a final budget by September 1; and

WHEREAS, the District adopts a biennial Operating Budget before a new fiscal year starts on July 1 of odd-numbered years; and

WHEREAS, on May 6 and May 20, 2025, the Board received presentations on the proposed two-year budget for operating the District's three enterprises, including a comprehensive overview of the budget process and assumptions, a District-wide financial review, and fund financial allocations, and provided input and direction for the proposed Operating Budget for Fiscal Years 2026 and 2027; and

WHEREAS, on May 20, 2025, after receiving and reviewing the proposed Operating Budget for Fiscal Years 2026 and 2027, the Board continued its discussion on the budget and provided further input and direction; and

WHEREAS, the Operating Budget as presented provides a financial plan that supports the Board's policy objectives for the next two fiscal years as expressed in the District's 2026–2030 Strategic Plan; and

WHEREAS, said Operating Budget is balanced and incorporates expenditures for the District to provide reliable and sustainable water, wastewater, and recycled water to the communities it serves in a safe, efficient, and environmentally responsible manner; and

WHEREAS, in accordance with California Government Code Section 61110(c), the District Secretary published the notice of public hearing on May 20, 2025, for the biennial Operating Budget for Fiscal Years 2026 and 2027, which was fourteen (14) days prior to the public hearing for the Operating Budget on June 3, 2025.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF DUBLIN SAN RAMON SERVICES DISTRICT, a public agency located in the Counties of Alameda and Contra Costa, California, that

1. The Operating Budget for Fiscal Years 2026 and 2027, attached as Exhibit "A," including the revenues, expenditures, and transfers as described therein, is hereby adopted, and all expenditures made consistent therewith are hereby ratified and approved.

2. The General Manager is authorized to contract for legal services up to the amount included in the Operating Budget.

Res. No. _____

ADOPTED by the Board of Directors of Dublin San Ramon Services District, a public agency in the State of California, Counties of Alameda and Contra Costa, at its regular meeting held on the 3rd day of June, 2025, and passed by the following vote:

AYES:

NOES:

ABSENT:

Arun Goel, President

ATTEST: _____
Nicole Genzale, District Secretary



**Dublin San Ramon
Services District**

Water, wastewater, recycled water



PROPOSED OPERATING BUDGET

Fiscal Years **2026** and **2027**

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A LETTER FROM THE GENERAL MANAGER

June 3, 2025



Honorable President and District Directors:

I am pleased to submit the FY26 and FY27 operating budget for the Board's review and consideration. This operating budget highlights District accomplishments over the last two years, identifies major operational and policy issues facing the District over the next two years, and projects the financial condition of the District's three business enterprises over the next decade based on updated long-term financial planning models. Detailed financial plans for the next two years are described in this operating budget from three perspectives – a fund basis, a category basis, and a department basis – to provide full transparency to the readers.

The District operates three main business enterprises: Local Wastewater for wastewater collection system services in Dublin and southwest San Ramon, Regional Wastewater for wastewater treatment and disposal services for Dublin, southwest San Ramon, and Pleasanton (by contract), and Water for potable and recycled water service in Dublin and the Dougherty Valley portion of San Ramon. The two-year budget includes appropriate funding and staff resources to operate the District's three enterprises, address the District's near-term challenges and Strategic Plan priorities, meet the District's contractual obligations to operate facilities on behalf of the DSRSD-EBMUD Recycled Water Authority (DERWA) and Livermore-Amador Valley Water Management Agency (LAVWMA), and replace critical capital assets.

Total operating expenses for the three enterprises and the District's other funds for FY26 are \$91.3 million. This amount is 5.5% more than budgeted expenses for FY25 of \$86.5 million. Total expenses are projected to increase by 3.9% in FY27 to \$94.9 million. Cost increases have been limited as much as possible to essential projects and services. Expenses are balanced by anticipated increases in revenue and the prudent use of reserves.

The long-term financial models show that all three business enterprises are in a good financial position in the near-term and are able to fund operations. However, unanticipated increases in expenses, combined with more conservative projections of growth, have reduced the amount of operating revenues available to fund operations and capital replacement projects. To alleviate pressure on the enterprise funds, transfers to capital replacement funds have been reduced. Even with reduced capital replacement transfers, the Local Wastewater and Regional Wastewater enterprises are projected to see a downward trend in the combined working capital for the enterprise and rate stabilization funds. Staff plans to prepare an updated wastewater rate study in FY26 to review cost of service and revenue requirements. It is anticipated that a combination of modest rate increases and refinements to the Asset Management Program can provide the course correction needed to ensure long-term financial sustainability for the Local Wastewater and Regional Wastewater enterprises and meet future capital asset replacement needs. The Water enterprise is anticipated to remain stable throughout the ten-year period.

Highlights and Review of FY24 and FY25

Over the past two years, the District has been proactively planning and prioritizing investments to bolster the resilience of the District's infrastructure and operations. In January 2024, the District completed preparation of a comprehensive Energy Facilities Master Plan that includes a top-to-bottom assessment of District facilities and recommends a \$122 million investment in energy projects over the next twenty-five years that reduce energy consumption and greenhouse gas emissions, stabilize energy costs, diversify energy supplies with renewable energy sources, meet air regulations for the District's fleet vehicles, and improve energy reliability. Informed by the Energy Facilities Master Plan, the District's Board of Directors adopted an Energy Policy in February 2024 to establish ambitious energy goals and policy level guidance for implementing the Energy Facilities Master Plan projects, which have been incorporated into the District's Capital Improvement Program.

Other noteworthy accomplishments and successes included: (1) full implementation of the new Enterprise Resource Planning system for Finance, Human Resources, Payroll, and Utility Billing; (2) replacement of over two miles of aging pipes in the Wineberry Way/Canterbury Lane neighborhoods of Dublin; (3) exercising emergency drinking water interties with neighboring agencies; and (4) completion of over 4,600 staff hours of health and safety training and over 400 staff hours of emergency preparedness training.

Lastly, the District continues to pursue innovative solutions for meeting new and expanded regulatory requirements. In July 2024, the San Francisco Regional Water Quality Control Board adopted the Third Nutrient Watershed Permit, which sets stringent limits on wastewater discharges of nutrients to the San Francisco Bay. Since the DERWA recycled water program began in 2006, DSRSD has recycled over 20 billion gallons of wastewater into irrigation water and diverted 3,300 tons of inorganic nitrogen away from the San Francisco Bay. The success of this program has demonstrated the benefits of investing in recycled water projects as a pathway for complying with nutrient requirements. In the coming years, DSRSD will continue collaborating with partner agencies on long-term agreements needed to expand the recycled water program. Increasing investments in recycled water maximizes the use of a local and sustainable water resource, conserves limited drinking water supplies, and supports a healthy San Francisco Bay.

Major Operational and Policy Issues in FY26 and FY27

The District will address a number of operational and policy challenges in the coming years. The recently adopted 2025 edition of the Five-Year Strategic Plan outlines an approach to manage many of these challenges. Early District actions requiring budgetary focus over the next two years are reflected in the operating and capital budgets. The most critical issues and budgetary responses are listed below.

- **New and Expanding Regulatory Requirements** – The District operates its water, wastewater, and recycled water systems in compliance with complex state and federal laws and regulations. There are a number of new or more stringent regulatory requirements that require a substantial increase in District efforts. These include new limits on wastewater discharges of nutrients to the San Francisco Bay, new drinking water regulations regarding cross-connection and lead testing standards, new air quality standards, new long-term conservation standards, and more rigorous reporting requirements for many District activities.

The operating budget proposes adding one (1.0) Full-Time Equivalent (FTE) position to support regulatory compliance efforts. In addition, the operating budget reflects the creation of a consolidated Regulatory Division led by a Deputy Director of Operations with responsibility for overseeing regulatory compliance for all three business enterprises.

- **Personnel Costs** – The operating budget reflects increases for contributions to pension and other post-employment benefits (OPEB). The scheduled annual payment of the pension Unfunded Accrued Liability (UAL) is the District's third largest long-term operating expense behind capital replacement and debt. The District maintains a minimum funded ratio of 80% for its pension plan. However, annual pension and OPEB UAL payments have increased significantly based on the latest actuarial valuations. The District is exploring options to manage long-term obligations for the District's pension and OPEB plans, including the use of pre-funding trusts.
- **Uncertainty in Energy and Supply Costs** – After several years of abnormally high increases to the costs for energy and supplies, staff is projecting more steady increases during this budgeting period. Economic uncertainty could impact this assumption. The impact of Pacific Gas & Electric (PG&E) increases on the District is partially mitigated by the District's cogeneration system, which generates the majority of the electricity for the wastewater treatment plant using a blend of biogas produced onsite and natural gas. However, increases in PG&E charges directly impact the District's pumping costs for its water and recycled water systems. To address energy uncertainty and rising costs, the District's Capital Improvement Program includes investments in solar and other projects to increase energy generation, reduce energy consumption, and enhance energy efficiency.
- **Capital Asset Replacement Needs** – As the District's infrastructure ages, asset replacement costs increase. Replacement of capital assets are funded from transfers from the enterprise operating funds and the "buy-in" component of capacity reserve fees. The District is becoming more reliant on transfers to fund its growing capital replacement needs as development in the service area reaches build-out and capacity reserve fees diminish. The District plans to optimize its Asset Management Program to prioritize capital expenditures and refine capital replacement funding needs.

Staffing Resources

The District is at an inflection point as it transitions to managing a customer base and infrastructure that rapidly grew over the last few decades. Since 2000, the number of customers within DSRSD's service area has nearly tripled, the underground pipelines the District maintains has more than doubled from 290 miles to 650 miles, and the District has added production and distribution of recycled water to the list of services provided to the community. In 2022, the District began a comprehensive workforce study to assess staffing levels and organizational structure relative to the District's ability to meet current and future service goals, business needs, and Strategic Plan priorities. The study was conducted in two parts. The 2023 Operations Workforce Study focused on the District's operational units with recommendations incorporated into the FY24 budget.

In April 2024, the District initiated the second part of the Workforce Study, which reviewed the Office of the General Manager, Administrative Services Department, Engineering Department, and certain District-wide programs. The results of the 2024 Workforce Study recommended organizational structure changes to strengthen the resiliency of the District's business operations, meet service level goals, address future uncertainties, and improve efficiency. These organizational changes, which are reflected in the FY26 and FY27 operating budget, include the creation of a standalone Finance Department led by a Finance Director; the creation of a new division under the Administration Services Department to centralize safety, security and emergency preparedness functions; consolidation of field staff and meter replacement functions in the Field Operations Division under the Operations Department; the creation of a Regulatory Division led by a Deputy Director of Operations to consolidate laboratory, environmental compliance and clean water programs; the combining of Capital Projects and Planning into a single division in the Engineering Department; and the restructuring of Asset Management as a stand-alone division within the Engineering Department.

To support the implementation of the 2024 Workforce Study, the FY26 operating budget includes the conversion of one (1.0) existing Limited-term FTE to a regular, full-time FTE in the Finance Department and the addition of one (1.0) new FTE to support the newly created Regulatory Compliance Division. The addition of the one new position proposed for FY26 will increase the total FTE positions from 141 to 142. It should be noted that 2.8 FTEs are allocated to LAVWMA operations and 3.9 FTEs are allocated to DERWA operations, with 135.4 FTEs exclusively dedicated to DSRSD.

Proposed FY26 and FY27 Revenues and Operating Expenses

The District works closely with the Cities of Dublin, San Ramon, and Pleasanton planning departments to estimate the anticipated development activity included in these projections. After extraordinarily strong growth in DSRSD's service area between 2010 and 2019, the pace of development has slowed as the District approaches build-out and developable land in the service area diminishes. The proposed FY26 and FY27 operating budget assumes a slower pace of growth to be conservative and account for economic uncertainties.

Operating revenues are estimated to increase 5.9% for FY26 and 4.1% for FY27. These projections incorporate a slight increase in water usage by customers, a minimal amount of growth in the customer base, annual adjustments to rates, and the loss of revenue from the Federal Correctional Institute (FCI) Dublin, which closed in 2024 and was the District's fifth largest customer in FY23 based on percentage of total annual billings at 1.8%.

Capacity reserve fee revenue is non-cyclical and directly tied to new building activity. Total capacity reserve fees vary widely from year to year and are on a general decline as the District approaches build-out. Capacity reserve fees are estimated to be approximately \$11.7 million in FY26 and \$14 million FY27. Funds collected are sufficient to continue meeting expansion debt service obligations of \$5.9 million per year.

REVENUES BY SOURCE	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Service Charges	\$64,409,621	\$67,276,390	\$73,080,353	\$75,453,761	\$78,560,131
Other Revenues	8,116,915	11,720,251	11,665,500	11,736,492	11,952,019
Interest	4,270,004	6,609,821	4,475,000	7,253,000	7,848,000
Subtotal Operating Revenue	76,796,540	85,606,462	89,220,853	94,443,253	98,360,150
% Change Operating Revenue		11.5%	4.2%	5.9%	4.1%
Capacity Reserve Fees	20,167,634	11,852,645	20,476,992	11,662,236	14,058,152
Total	\$96,964,174	\$97,459,107	\$109,697,845	\$106,105,489	\$112,418,302
% Change		0.5%	12.6%	-3.3%	5.9%

On the expense side of the budget, FY26 expenses are projected to be 5.5% higher than estimated expenses for FY25 and increase by 3.9% in FY27. Cost increases have been limited as much as possible to essential projects and services. The materials budget is flat, and there are slight increases to the contracts and water purchase budgets. The estimated credit from staff billing to Capital Improvement Program (CIP) projects and the Joint Power Authorities (JPAs) was reduced based on actual historical charges. Primary drivers for increases to operating expenses in FY26 are rising pension and retiree medical benefit costs, UAL payments, and an increase in the District's proportionate share of DERWA JPA costs based on actual recycled water deliveries to the member agencies.

OPERATING EXPENSES BY CATEGORY	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Salaries and Benefits	\$27,234,018	\$29,720,954	\$33,819,057	\$36,847,478	\$38,608,816
CIP/JPA Labor Credits	(1,699,315)	(2,608,630)	(3,234,304)	(3,035,114)	(3,052,765)
Materials	7,725,230	7,483,398	9,185,183	9,166,666	9,362,265
Water Purchase	16,114,828	17,990,942	20,257,000	20,577,746	21,461,547
Contracts	6,794,292	7,779,506	10,508,285	10,828,107	11,040,000
Other Expenses / JPA / Debt Service	12,996,587	15,042,450	16,001,694	16,905,282	17,458,129
Capital Outlay	857,400	(100)	-	-	-
Total	\$70,023,040	\$75,408,520	\$86,536,915	\$91,290,165	\$94,877,992
% Change		7.7%	14.8%	5.5%	3.9%

Asset Management Program / Capital Replacement Transfers

The District has asset management models that estimate the rehabilitation and replacement year and cost for each asset based on the age and type of the asset. Using these models, the District identifies specific capital projects and funding to be included in the Capital Improvement Program. The District funds its capital asset replacement needs through a combination of transfers ("replacement transfers") from the enterprise operating funds and a "buy-in" component from developer capacity reserve fees. As development

in the service area reaches build-out, the “buy-in” component from capacity reserve fees will diminish, and replacement transfers will need to increase.

Current capital replacement fund reserves starting in FY26 are anticipated to exceed \$88 million. The FY26 and FY27 Operating Budget includes \$9.1 million in replacement transfers from the operating to capital replacement funds. This level of funding is less than the prior budget cycle due to budget constraints and the pre-funding of replacement transfers, \$2.1 million to Local Wastewater and \$3.4 million to Regional Wastewater capital replacement funds, in FY24.

The District’s Strategic Plan has a Long-term Infrastructure Investment Goal with a strategy to “Optimize the Asset Management Program to guide District business decisions.” Over the next two years, the District plans to complete master plans for the water system, collection system, and wastewater treatment plant that will identify and estimate the costs for capital improvements needed to meet both current and future demands for the next twenty years. The results of these studies, combined with refinements to the District’s Asset Management Program, will help the District prioritize capital expenditures and budget for long-term capital replacement needs.

Financial Sustainability

The FY26 and FY27 operating budget includes ten-year financial planning models for the District’s three utility enterprises. The models project current and evolving economic trends into the future, thus forecasting how current budgetary decisions by the Board may impact the financial stability and resiliency of the three business enterprises. A chapter reviewing the ten-year financial planning models, including a discussion of model assumptions, is included in the Financial Overview section and provides context for how the detailed two-year operating budget might be extrapolated into the future.

Over the next two years, both the Local Wastewater and Regional Wastewater Enterprises are in a good financial position and able to fund operations. However, increases in personnel, energy, and material costs, combined with more conservative projections of growth, are contributing to a downward trend in the combined working capital for the enterprise and rate stabilization funds. This is much more pronounced in the Regional Wastewater ten-year model, which projects that the combined working capital for the enterprise and rate stabilization funds will fall below minimum reserve levels in 2031. The Regional Wastewater enterprise does begin to stabilize in 2033 when the LAVWMA debt is fully paid off. To alleviate pressure on the Local Wastewater and Regional Wastewater enterprise funds, replacement transfers have been reduced to match CIP funding needs over the 10-year period. Staff also plans to accelerate the preparation of an update to the 2023 Wastewater Rate Study in FY26 to review cost of service and revenue requirements. It is anticipated that a combination of modest rate increases and refinements to the Asset Management Program can provide the course correction needed to ensure long-term financial sustainability for the Local and Regional Wastewater enterprises.

The Water enterprise is in a good financial position and able to fund recycled water and potable water operations. A comprehensive water rate study and five-year schedule of rate adjustments was adopted by the Board in April 2024. The first two years of rate adjustments at 5.5% per year have already been implemented and water rates will be increased based on the Consumer Price Index (CPI) for fiscal years 2026 through 2028. Factors affecting the Water enterprise include increased personnel costs, a significant increase in the District's contribution to DERWA O&M expenses, and reduced revenues due to more conservative growth projections and conservation. To alleviate pressure on the Water enterprise, replacement transfers have been reduced to match CIP funding needs over the 10-year period. With this adjustment, the Water enterprise is anticipated to remain stable throughout the ten-year period, with the combined working capital for the enterprise and rate stabilization funds projected to be between minimum and target levels.

Concluding Comments

I am proud to report that the District provides a high level of customer service, operates our water, recycled water, and wastewater systems in compliance with regulatory requirements, and responsibly manages the District's finances to meet funding needs across all the enterprise funds. As the District's service area builds out and infrastructure continues to age, further pressure will be placed on the District's finances. I am confident that the District is well-positioned to face these challenges through sound planning, innovation, and collaborative partnerships.

I would like to express my appreciation to the Board of Directors for their policy decisions that shape the direction of the District, and for the dedication and diligence of the members of the Senior Management Team. I would also like to thank all of the division managers and supervisors who are the balance of the organization's Leadership Team for their perseverance, dedication, and efforts in developing the District's operating and capital budgets. Lastly, special thanks to the staff of the Finance Department, CIP & Planning Division, and Public Affairs Division for their work in assembling this two-year financial plan.

Respectfully submitted,



Jan Lee
General Manager



INTRODUCTION

BOARD OF DIRECTORS & SENIOR MANAGEMENT TEAM



ARUN GOEL
President (Division 5)
Boardmember since 2021
Term expires December 2028



RICHARD HALKET
Vice President (Division 3)
Boardmember since 2004
Term expires December 2028



DINESH GOVINDARAO
Director (Division 1)
Boardmember since 2023
Term expires December 2028



GEORGEAN VONHEEDER-LEOPOLD
Director (Division 4)
Boardmember since July 2009
Term expires December 2026
(Previously served 1992–2000)

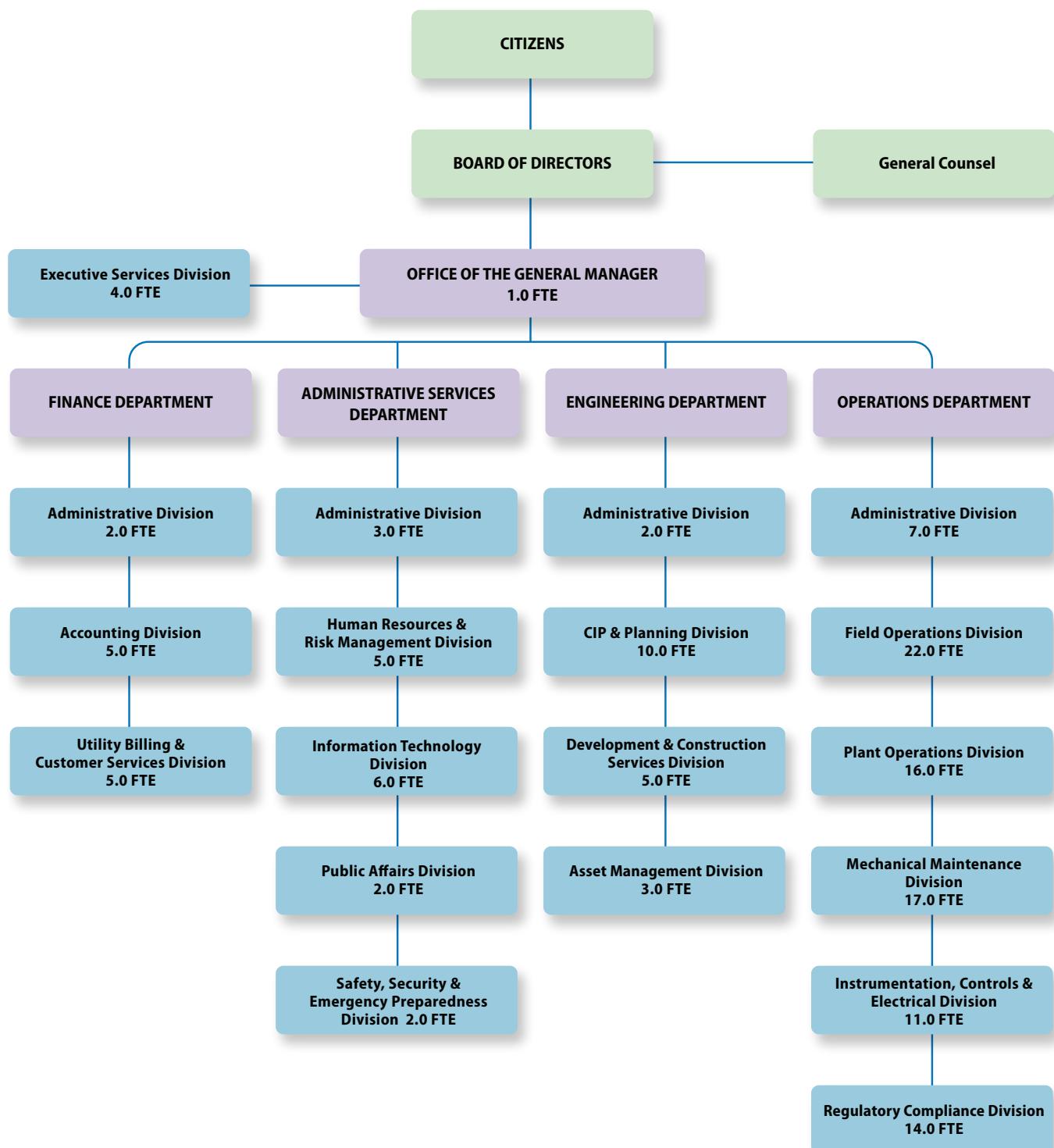


ANN MARIE JOHNSON
Director (Division 2)
Boardmember since 2018
Term expires December 2026

SENIOR MANAGEMENT TEAM

JAN LEE	General Manager
MICHELLE GALLARDO	Administrative Services Director
KEN SPRAY	Finance Director
DAN GILL	Operations Director
STEVEN DELIGHT	Engineering Director

ORGANIZATION CHART





www.dsrsd.com/about-us/strategic-plan

At Dublin San Ramon Services District, our 5-year Strategic Plan serves as our roadmap, ensuring that our daily operations align with our long-term vision for adaptability, resilience, and innovation.

Mission

Protect public health and the environment by providing reliable and sustainable water, recycled water, and wastewater services in a safe, efficient, and fiscally responsible manner.

Vision

In our operations, financial practices, and public policies we strive to be an effective and efficient organization, and to be seen as an industry leader of best management practices. Our agency seeks to be adaptable, resilient, and innovative in navigating our ever-changing industry.

Values

- Protect Public Health and the Environment
- Sustain Financial Stability
- Be Open and Transparent
- Fairness, Respect, Honesty, and Ethics
- Operate Safely
- Provide High Quality Customer Service
- Provide Sustainable, Efficient, Reliable, and Secure Services



Environmental Protection & Regulatory Compliance

Meet or exceed environmental and public health standards while preparing for the future regulatory landscape.



- **Strategy A:** Minimize impacts to the environment by reducing, recycling, and conserving natural resources.
- **Strategy B:** Operate and maintain District facilities to meet or exceed regulatory requirements while preparing for the future regulatory landscape.

Long-Term Financial Stability & Sustainability

Manage the District's finances to meet funding needs and maintain fair and reasonable water and wastewater rates.



- **Strategy A:** Ensure financial sustainability through long-term financial planning.
- **Strategy B:** Enhance accountability and transparency in financial management.

Workforce Development & Planning

Maintain a culture that attracts, retains, and engages a safe and high-performing workforce in support of the District's Mission, Vision, and Values.



- **Strategy A:** Sustain a robust safety culture by continuously updating the District's environmental health and safety programs.
- **Strategy B:** Diversify and strengthen the skills of District employees to meet evolving workforce demands.
- **Strategy C:** Plan for succession of key positions where feasible.
- **Strategy D:** Promote a District culture which encourages learning, teamwork, innovation, and recognition.

Resilient & Effective Operations

Improve the resiliency of our operations against emergencies and future uncertainties through planning, long-term partnerships, and integrating technologies that improve the efficiency and effectiveness of our business processes.



- **Strategy A:** Strengthen Emergency Preparedness and Response Plans for responding to internal and external incidents.
- **Strategy B:** Increase the resiliency of District water supplies and operations through long-term partnerships.
- **Strategy C:** Update and maintain a long-term plan to guide technology investments and resources.

Long-Term Infrastructure Investment

Cost-effectively manage, maintain, and improve infrastructure to deliver sustainable, reliable, high-quality service now and in the future.



- **Strategy A:** Prepare comprehensive facility master plans to guide long-term infrastructure investments needed to meet future demands.
- **Strategy B:** Optimize the Asset Management Program to guide District business decisions.
- **Strategy C:** Manage and implement a prioritized Capital Improvement Program to address long-term infrastructure needs.

Customer Service & Community Engagement

Foster confidence and trust in District services through quality customer service, community engagement, education, and partnership efforts.



- **Strategy A:** Provide quality service and timely information and resolution of customer inquiries.
- **Strategy B:** Build public awareness through outreach and education of District services, priorities, and initiatives.

Updated April 2025

DISTRICT OVERVIEW & ECONOMIC CONDITIONS



OVERVIEW

The District was formed in 1953 as the Parks Community Service District. The name was changed to Valley Community Services District (VCSD) in 1960. VCSD became the vehicle for delivering local services before city governments existed, including water and wastewater services, recreation and parks, garbage collection, and fire protection. The name of the District was changed again in 1977 to Dublin San Ramon Services District (DSRSD) to reflect its service areas. The Cities of Dublin and San Ramon incorporated in the early 1980's and assumed responsibility for many of the services originally provided by the District by 1988, which allowed DSRSD to focus on water and wastewater services. In 1999, the District began providing a third service, recycled water. DSRSD currently provides water, recycled water, and wastewater services to more than 191,800 residents in Dublin, Pleasanton, and portions of San Ramon.

ECONOMIC CONDITIONS

As of August 2024, the District's service area encompassing the Cities of Dublin, Pleasanton, and portions of San Ramon had unemployment rates of 4.8%, 4.6%, and 4.7%, respectively. The greater East Bay region (Alameda and Contra Costa Counties) had unemployment rates of 5.2% and 5.3% during the same period. The State of California's unemployment rate was 5.9% during this time.

According to the economic data from the US Census Bureau, the estimated median household income is \$204,946 for Dublin, \$177,535 for Pleasanton, and \$195,491 for San Ramon. Household median incomes for the specified cities are significantly higher, compared to Alameda County with \$119,931 and Contra Costa County with \$122,794. Overall, inflation increased by 2.4% from last year. Food and commodities other than food increased 2.3% and 3.3% over the prior year.

Approximately 38.1% of homeowners in Alameda County and 36.7% of homeowners in Contra Costa County spend less than one-fifth of their household income per month on their mortgage. Approximately 43.7% of occupied units rented in Alameda County and 46.7% of occupied units rented in Contra Costa County spend over one-third of their household income in rent per month.

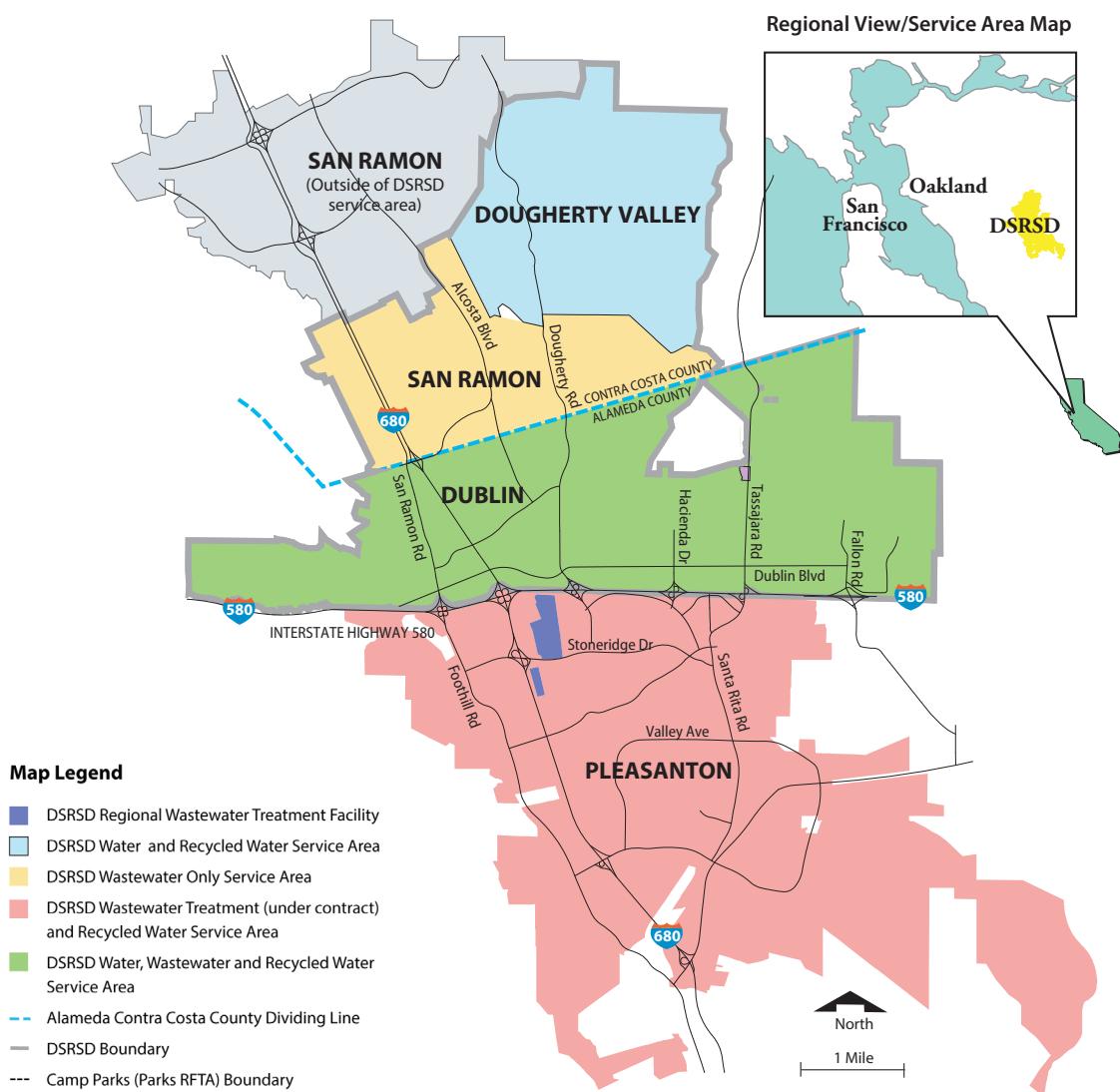
Median household income and unemployment rate are two key economic indicators in evaluating a community's wealth and spending power. According to the economic data from the US Census Bureau, cities within the District's service area are doing relatively well compared to the county averages.

	UNEMPLOYMENT RATE	MEDIAN HOUSEHOLD INCOME
District Service Area		
City of Dublin	4.8%	\$204,946
City of Pleasanton	4.6%	\$177,535
City of San Ramon	4.7%	\$195,491
Regional		
County of Alameda	5.2%	\$119,931
County of Contra Costa	5.3%	\$122,792

The Cities of Dublin and San Ramon continue to be among the fastest-growing areas in the Bay Area. However, the housing market in the East Bay region weakened partly due to higher interest rates. Median home prices in Alameda County declined by 6.5% from the prior year. The Cities of Dublin and Pleasanton respectively saw a 5.2% and 2.0% decrease. Contra Costa County saw a decrease in median home price of 5.6% from the prior year and the City of San Ramon saw a decline of 8.8%.

SERVICE AREA

The District's service area lies within the Tri-Valley, which is part of the East Bay region of the San Francisco Bay Area. The City of Dublin, located approximately 35 miles east of San Francisco and 35 miles north of San Jose, comprises the largest part of the service area. The service area also includes two portions of the City of San Ramon: the original "Village", which is located to the north of Dublin, and the newer Dougherty Valley, located northeast of Dublin. By contract, the District provides wastewater treatment services for the City of Pleasanton, located south of Dublin. Located within commuting distance of major employers throughout the Bay Area, the Tri-Valley offers many transportation options, including Interstates 580 and 680, Bay Area Rapid Transit (BART), Altamont Commuter Express (ACE), and Livermore Amador Valley Transit Authority (LAVTA).



BUDGET EXCELLENCE AWARD

California Society of Municipal Finance Officers

Certificate of Award

Operating Budget Excellence Award Fiscal Years 2023-2024 & 2024-2025

Presented to the

Dublin San Ramon Services District

For meeting the criteria established to achieve a CSMFO Award in Budgeting.

January 29, 2024



2024

Rich Lee
2023 CSMFO President

James Russell-Field
James Russell-Field, Chair
Recognition Committee

Dedicated to Excellence in Municipal Financial Reporting

In bestowing this award, California Society of Municipal Finance Officers (CSMFO) acknowledges the District for its outstanding presentation of financial and budgetary data.

CSMFO issues annual awards for outstanding achievement and contributions to the profession. DSRSD received the Operating Budget Excellence Award for its FY24 and FY25 Operating Budget.

The District's FY26 and FY27 Operating Budget is intended to continue to meet the CSMFO's high standards and will be submitted again to determine eligibility.

ADOPTED BUDGET RESOLUTION

*This page is reserved to display the executed
FY26 and FY27 budget resolution following Board adoption.*



FINANCIAL OVERVIEW

FY26 - FY27 BUDGET PROCESS

Dublin San Ramon Services District operates on a fiscal year which runs July 1 through June 30.

The FY26 and FY27 Operating Budget provides two prior years actual, current year adopted, and new year budget financial information for two years, as well as trend analysis, past accomplishments, future goals, and other supplemental information.

Concurrent with each biennial budget process, staff works with the Board to review and update the Strategic Plan. The District's Strategic Plan is a five-year planning document that incorporates the District's mission, vision, and core values and outlines key strategic goals, strategies, and objectives that the District seeks to accomplish over the five-year period. Work activities and resources needed to implement the Strategic Plan are reflected in the operating and capital budgets.

The District's budget process typically starts in the fall with a review of the District's Strategic Plan and overall discussion of the operating and capital budget process with the Full Leadership Team (consisting of the District's executive managers and mid-managers). The General Manager and operating and capital budget teams also review overall objectives, priorities, guidelines and schedule for preparing the two-year budget.

In the spring, the Board approves the updated five-year Strategic Plan and the General Manager provides guidance to division management to align the budget development based on those goals and objectives. The budget is reviewed by both the Senior Managers and the General Manager before presentation to the Board.

All Board discussions are held in open session and all materials are made publicly available in accordance with the Brown Act. The Board received budget presentations at its May 6 and May 20, 2025 meetings. The District noticed a June 3, 2025 public hearing to provide the public an opportunity to formally make comments regarding the budget directly to the Board prior to adoption.

BASIS OF ACCOUNTING

The basis of accounting describes how financial activities are recognized and reported; specifically, when revenues, expenditures (or expenses), assets, and liabilities are recognized and reported in the financial reports.

The District is in the business of providing potable and recycled water services, and wastewater collection, treatment, and disposal. The District accounts for these business activities in enterprise funds. Enterprise funds are self-supporting funds that generate revenues through service charges to customers to cover the costs of operation, maintenance, and recurring capital replacement, and are similar to the accounting methods used by private sector companies. Enterprise funds report on the accrual basis of accounting recognizing all assets, liabilities, revenues, and expenses applicable as of the financial statement date.

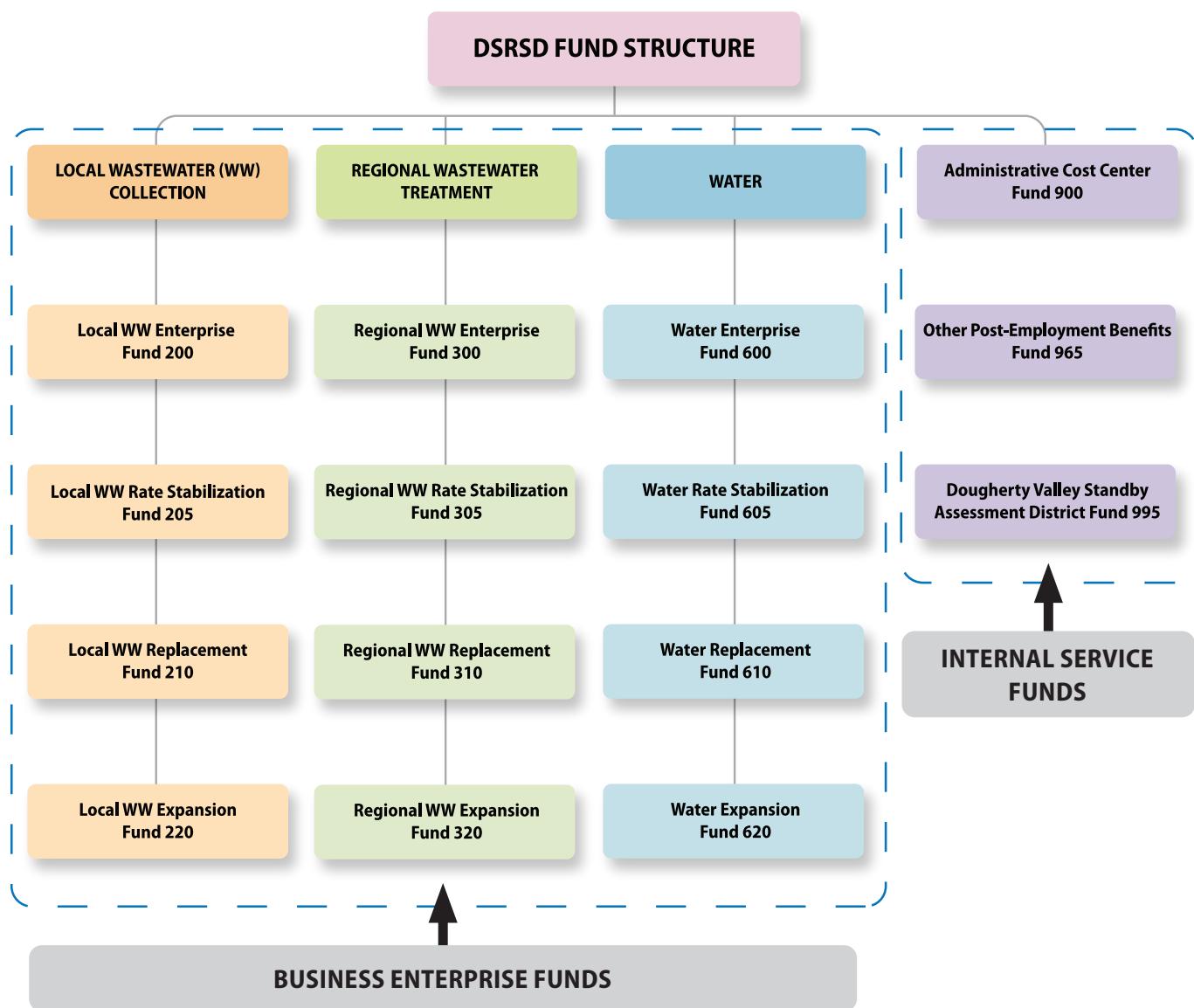
For enterprise funds, where the proper matching of revenues and costs is important, the District utilizes the full accrual basis of accounting for financial reporting. However, the budget shows some items as expenses that normally would be recorded directly to the balance sheet. This provides budgetary control throughout the year, such as principal payments of debt, which reduce the amount of debt owed on the balance sheet. Non-cash items, such as depreciation, contributions of property, Governmental Accounting Standards Board (GASB) adjustments related to investment, retirement, and compensated leave are not budgeted.

APPROPRIATIONS LIMIT (GANN LIMIT)

Article XIIIIB of the California State Constitution, commonly referred to as Gann Limit, placed limits on the amount of tax proceeds that local governmental agencies can receive and spend each year.

The Community Services District Law (Government Code §61000, et seq.) provides that any district that has previously transferred services and all of the property tax revenue allocation associated with those services to another agency does not need to establish an appropriations limit. The District transferred its property tax allocations to the Cities of Dublin and San Ramon in 1988, so no appropriation limit is required.

DESCRIPTION OF FUNDS



ENTERPRISE FUNDS

Enterprise funds are self-supporting funds that cover the costs of operations and maintenance primarily through service charges. The District's core services are each accounted for in an enterprise fund.

- **Local Wastewater Enterprise (Fund 200)** – operations relating to wastewater collection. The service area consists of southwestern San Ramon and the City of Dublin.
- **Regional Wastewater Enterprise (Fund 300)** – operations relating to wastewater treatment. The service area consists of southwestern San Ramon, the City of Dublin, and the City of Pleasanton (under contract).
- **Water Enterprise (Fund 600)** – operations relating to delivering potable and recycled water. The service area consists of the City of Dublin and the Dougherty Valley area of San Ramon.

RATE STABILIZATION FUNDS

Each enterprise fund is paired with a rate stabilization fund (RSF) to support the District's strategic goal of managing public funds to assure financial stability, including stability of revenues and related rates and charges. In some years, there may be a surplus above the working capital target in one or more of the District's enterprise funds. In other years, unexpected events may cause a fund balance to fall below the target. Rate stabilization funds allow the District to properly manage these different circumstances to achieve the desired stability, avoiding wide fluctuations in rates to fund operations. Cell tower lease and property tax revenues are recorded in the water rate stabilization fund.

REPLACEMENT FUNDS

Replacement funds receive non-operating revenue from developer capacity reserve fees (buy-in component) and replacement allocation transfers from enterprise funds. Replacement transfers are based upon funding requirements identified in the District's updated Asset Management Program. The buy-in component represents the benefit property owners receive from connecting to existing infrastructure that is maintained primarily by ratepayers. This Asset Management Program, that includes the long-term Asset Replacement Model, ensures that sufficient funds will be available when capital assets need refurbishment or replacement.

In addition to capital projects, rehabilitation replacement funds also fund the District's capital asset expenses. A capital asset is defined as any individual asset that costs \$20,000 or more with a useful life of more than three years.

EXPANSION FUNDS

Expansion funds receive revenue from capacity reserve fees. These fees are designed to cover the cost of building expanded facilities, including debt service for assets built to serve new development. Capacity reserve fees, which are considered non-operating revenue, are recognized upon receipt, but may not be used for many years until the need arises.

Costs for growth-related capital projects, including direct staff time and overhead, are charged to expansion funds.

ADMINISTRATIVE COST CENTER

The District uses the Administrative Cost Center to capture costs not specifically identifiable to any one of its enterprises. Costs for all of the District's administrative divisions are included in this fund. General administrative costs for services provided to two joint powers authorities (DERWA and LAVWMA) are also recorded in this fund. Net fund costs are allocated based upon proportionate personnel costs across enterprise funds.

OTHER POST-EMPLOYMENT BENEFITS FUND

In August 2004, GASB issued Statement No. 45, Accounting and Financial Reporting by Employers for Post-Employment Benefits Other Than Pensions. Under the GASB 45 standard, retiree healthcare and other non-pension benefits for retirees must be paid for as the benefit is earned. In response to this requirement, the District hired an actuary to provide information on the costs of these benefits.

In 2007, the Other Post-Employment Benefits (OPEB) Fund was established to set aside monies for post-retirement benefits costs. The District transferred funds in 2007 from other funds into the OPEB Fund. In 2008, the District passed a resolution to participate in the California Employers' Retiree Benefit Trust (CERBT), an irrevocable trust established to fund OPEB and administered by the California Public Employees' Retirement System (CalPERS). CalPERS is an agency in the California executive branch, that manages pension and health benefits for California public employees, retirees, and their families. Funds held by CERBT are managed by an appointed board not under the control of the District Board. The OPEB fund records transactions between the District and CERBT.

DOUGHERTY VALLEY STANDBY ASSESSMENT DISTRICT FUND

The Dougherty Valley Standby Assessment District (DVSAD) Fund was established to collect assessments and pay ongoing costs associated with the State Water Project (SWP) specifically tied to the Dougherty Valley. An assessment is levied each year after the California Department of Water Resources' budget is finalized. All assessments received for the DVSAD Fund, as well as related expenses, are accounted for in this fund.

WORKING CAPITAL



The District's Financial Reserves policy establishes reserve guidelines for enterprise, rate stabilization, replacement, and expansion funds. The District funds operations from its enterprise and rate stabilization funds. Operating reserves, referred to as "working capital," are defined as current assets minus current liabilities. Working capital is a measure of available resources to meet fluctuations in cash flow. For managing the District's finances throughout the year, the District approximates working capital by using the audited working capital for the prior year as the beginning balance adjusted by current year operating revenues less operating expenses.

The Board of Directors establishes working capital targets to define the appropriate amount of operating reserves available in each fund to cover ongoing costs. These targets are defined in terms of "months of working capital," or the amount of cash needed to cover expenses for a set period. For all three enterprises and their paired rate stabilization funds, the target is four months of working capital (or four months of that year's budgeted operating expenses). The working capital target is one of several measures the Board uses to determine when rate adjustments are needed.

The following section summarizes at a high level the District's operating budget by individual fund, including beginning and projected ending working capital.

OPERATING BUDGET BY FUND

LOCAL WASTEWATER OPERATING FUNDS: ENTERPRISE (FUND 200) AND RATE STABILIZATION (FUND 205)

The Local Wastewater fund group provides sewer collection services in Dublin and southern San Ramon. The collection system consists of sewer pipes and one lift station that transmit wastewater from the residences and businesses to the Regional Wastewater Treatment Plant (WWTP). Of the three DSRSD utility enterprises, Local Wastewater is the smallest, with \$5.5 million in operating costs projected in FY26.

The Local Wastewater Enterprise Fund is in a good financial position. Projected revenues are based on the 2023 Local and Regional Wastewater Rate Study and five-year schedule of rate adjustments adopted by the Board in May 2023, which provide for Local Wastewater rates to be adjusted by inflation for years FY26 through FY28.

As described in the section “Interfund Transfers”, the District transferred an additional \$2,059,412 from the Local Wastewater rate stabilization fund to the Local Wastewater replacement fund in FY24. Because of this additional transfer and due to competing funding priorities, the proposed budget does not include transfers to the Local Wastewater replacement fund in FY26 and FY27. The long-term financial model assumes reduced replacement transfers of \$350,000 per year starting in FY28, which partially will be funded from operating reserves. The reduced replacement transfers are adequate to meet near-term capital replacement needs. Long-term capital replacement funding needs will be refined during the next Local Wastewater Rate Study.

As a result of the above actions, the combined reserves for the enterprise and rate stabilization funds are projected to be above the combined reserve policy target (eight months of working capital) for the next two years.

OPERATING BUDGET	Enterprise (Fund 200)		Rate Stabilization (Fund 205)	
	FY26	FY27	FY26	FY27
Operating Revenues				
Service Charges	\$5,187,441	\$5,454,044	-	-
Other Revenues	454,212	354,196	-	-
Interest	69,000	74,000	55,000	59,000
Total Operating Revenues	5,710,653	5,882,240	55,000	59,000
Operating Expenses				
Salaries & Benefits	3,662,417	3,830,240	-	-
CIP/JPA Labor Credits	(80,608)	(76,852)	-	-
Materials & Supplies	180,996	185,193	-	-
Contracts	443,310	506,466	-	-
Allocated Costs	1,235,328	1,284,942	-	-
Others	73,550	75,787	-	-
Total Operating Expenses	5,514,993	5,805,776	-	-
Operating Surplus (Deficit)	195,660	76,464	55,000	59,000
Transfers In	-	-	-	-
Total Transfers In	-	-	-	-
Transfers Out	-	-	-	-
Total Transfers Out	-	-	-	-
Net increase (decrease)	195,660	76,464	55,000	59,000
Projected Beginning Working Capital	1,941,098	2,136,758	1,843,221	1,898,221
Projected Ending Working Capital	\$2,136,758	\$2,213,222	\$1,898,221	\$1,957,221
Reserve Minimum (2 months of operating expenses)	919,000	968,000	919,000	968,000
Reserve Target (4 months of operating expenses)	1,838,000	1,935,000	1,838,000	1,935,000

REGIONAL WASTEWATER OPERATING FUNDS: ENTERPRISE (FUND 300) AND RATE STABILIZATION (FUND 305)

The Regional Wastewater fund group provides sewer treatment and disposal services in Dublin, southern San Ramon, and Pleasanton (by contract). The District's LAVWMA operation costs are funded through this fund. The proposed budget shows an estimated deficit between operating revenues and operating expenses, thus requiring the use of reserves to partially cover operating expenses and replacement transfers.

Projected revenues are based on the 2023 Regional Wastewater Rate Study and five-year schedule of rate adjustments adopted by the Board in May 2023, which provides for rates to be adjusted by inflation for years FY26 through FY28. However, significant increases to personnel, energy, supplies, and materials have occurred since the 2023 Wastewater Rate Study was prepared. Since approximately half of personnel costs are allocated to the Regional enterprise, increases in personnel costs that were not anticipated in the 2023 Wastewater Rate Study, such as retiree benefits, have had a significant fiscal impact on the Regional Wastewater enterprise.

As described in the section "Interfund Transfers", the District transferred an additional \$3,378,211 from the Regional Wastewater rate stabilization fund to Regional Wastewater replacement fund in FY24. Because of this additional transfer and due to competing funding priorities, the proposed budget does not include a replacement transfer to the Regional Wastewater replacement fund in FY26. Replacement transfers at a reduced funding level of \$1,000,000 per year are assumed starting in FY27. This level of funding is not anticipated to meet the District's long-term capital replacement needs for the Regional Wastewater enterprise. Long-term capital replacement funding needs will be refined during the next Regional Wastewater Rate Study.

As a result of the above actions, the combined reserves for the enterprise and rate stabilization funds are projected to be between the minimum (four months) and the target (eight months) reserve policy requirements for the next two years.

OPERATING BUDGET	Enterprise (Fund 300)		Rate Stabilization (Fund 305)	
	FY26	FY27	FY26	FY27
Operating Revenues				
Service Charges	\$25,206,520	\$26,218,787	-	-
Other Revenues	2,799,000	2,882,000	-	-
Interest	234,000	253,000	328,000	355,000
Total Operating Revenues	28,239,520	29,353,787	328,000	355,000
Operating Expenses				
Salaries & Benefits	13,574,521	14,284,035	-	-
CIP/JPA Labor Credits	(1,856,375)	(1,888,627)	-	-
Materials & Supplies	5,452,932	5,543,837	-	-
Contracts	2,162,839	2,075,109	-	-
Contribution to JPA	4,939,350	4,941,543	-	-
Allocated Costs	4,578,668	4,791,906	-	-
Others	349,565	375,093	-	-
Total Operating Expenses	29,201,500	30,122,896	-	-
Operating Surplus (Deficit)	(961,980)	(769,109)	328,000	355,000
Transfers In	-	-	-	-
Total Transfers In	-	-	-	-
Transfers Out				
Replacement Transfer	-	1,000,000	-	-
5th Supplemental Agreement	458,000	439,000	-	-
Total Transfers Out	458,000	1,439,000	-	-
Net increase (decrease)	(1,419,980)	(2,208,109)	328,000	355,000
Projected Beginning Working Capital	8,982,493	7,562,513	11,186,317	11,514,317
Projected Ending Working Capital	\$7,562,513	\$5,354,404	\$11,514,317	\$11,869,317
Reserve Minimum (2 months of operating expenses)	4,867,000	5,020,000	4,867,000	5,020,000
Reserve Target (4 months of operating expenses)	9,734,000	10,041,000	9,734,000	10,041,000

WATER OPERATING FUNDS: ENTERPRISE (FUND 600) AND RATE STABILIZATION (FUND 605)

The Water fund group supports the District's potable and recycled water system for Dublin and the Dougherty Valley area of San Ramon. In FY24, recycled water accounted for approximately 21% of the water used by District customers.

The Water enterprise fund is in a good financial position. Projected revenues are based on the 2024 Water Rate Study and five-year schedule of rate adjustments adopted by the Board in April 2024, which provides for Water rates to be adjusted by inflation for FY26 through FY28. The proposed budget shows an estimated surplus between operating revenues and operating expenses of approximately \$3 million per year.

Factors affecting the Water enterprise include increased personnel costs, a significant increase in the District's contribution to DERWA O&M expenses, and reduced revenues due to more conservative growth projections and conservation. To alleviate pressure on the Water enterprise, replacement transfers have been reduced to match near-term capital replacement needs.

With the adjustment in capital replacement transfers, the combined reserves for the enterprise and rate stabilization funds are projected to be between the minimum (four months) and the target (eight months) reserve policy requirements for the next two years.



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OPERATING BUDGET	Enterprise (600)		Rate Stabilization (605)	
	FY26	FY27	FY26	FY27
Operating Revenues				
Service Charges	\$45,059,800	\$46,887,300	-	-
Other Revenues	1,148,156	1,093,185	1,013,000	1,034,040
Interest	230,000	249,000	444,000	481,000
Total Operating Revenues	46,437,956	48,229,485	1,457,000	1,515,040
Operating Expenses				
Salaries & Benefits	10,433,885	10,936,138	-	-
CIP/JPA Labor Credits	(931,323)	(956,310)	-	-
Materials & Supplies	3,096,193	3,194,046	-	-
Water Purchase	20,577,746	21,461,547	-	-
Contracts	2,100,623	2,079,104	-	-
Contribution to JPA	4,190,000	4,360,000	-	-
Allocated Costs	3,519,336	3,668,778	-	-
Others	430,191	456,141	39,800	41,000
Total Operating Expenses	43,416,651	45,199,444	39,800	41,000
Operating Surplus (Deficit)	3,021,305	3,030,041	1,417,200	1,474,040
Transfers In				
5th Supplemental Agreement	458,000	439,000	-	-
Water Rate Study	2,100,000	-	-	-
Total Transfers In	2,558,000	439,000	-	-
Transfers Out				
Replacement Transfer	4,000,000	4,120,000	-	-
Total Transfers Out	4,000,000	4,120,000	-	-
Net increase (decrease)	1,579,305	(650,959)	1,417,200	1,474,040
Projected Beginning Working Capital	10,909,470	12,488,775	10,086,969	11,504,169
Projected Ending Working Capital	\$12,488,775	\$11,837,816	\$11,504,169	\$12,978,209
Reserve Minimum (2 months of operating expenses)	7,236,000	7,533,000	7,236,000	7,533,000
Reserve Target (4 months of operating expenses)	14,472,000	15,066,000	14,472,000	15,066,000

INTERNAL SERVICE FUNDS: ADMINISTRATIVE COST CENTER FUND (900), OTHER POST-EMPLOYMENT BENEFITS FUND (965), AND DOUGHERTY VALLEY STANDBY ASSESSMENT DISTRICT FUND (995)

Administrative Cost Center

The Administrative Cost Center captures costs not specifically identifiable to any one of the District's operational activities. A majority of the cost for the Administrative Services Department, Finance Department, and the Board of Directors/Office of the General Manager Department is recorded in this fund. Revenue is generated in the fund for general administrative services provided to the two joint powers authorities (DERWA and LAVWMA), the general overhead for capital project management, and miscellaneous services to customers and other local agencies.

The net fund costs are allocated across funds of the District's three main enterprises based upon proportionate personnel costs.

Other Post Employee Benefits (OPEB)

The OPEB Fund records transactions between the District and CERBT, an irrevocable trust established to fund future OPEB costs. The District withdrew from the CERBT to cover the costs of retiree benefits from FY21 to FY24 because CERBT was superfunded with a funded ratio of 125% in the valuation report as of June 30, 2021. The District's latest valuation report as of June 30, 2023 showed an 88% funded status; therefore, the proposed budget does not assume a disbursement from CERBT to cover the costs of retiree benefits beginning in FY26. The fund reflects the costs of current retiree benefits, with the exact amount allocated to the three enterprise funds. The Actuarially Determined Contributions is paid directly by the three enterprise funds and is not reflected as an operating expense in the OPEB fund.

Dougherty Valley Standby Assessment District (DVSAD)

Zone 7 Water Agency (Zone 7) recovers SWP costs through the Alameda County property tax roll and charges Tri-Valley retailers. The DVSAD was established in 2000 to provide potable water service to the newly developed Dougherty Valley in the City of San Ramon, which is located in Contra Costa County. Since Zone 7 does not have jurisdiction to place assessments on the Contra Costa County property tax roll, DSRSD assessed the DVSAD a proportionate share of SWP costs on Zone 7's behalf. SWP costs have increased significantly over the years and have exceeded the DVSAD limit of \$1.3 million. Based on estimates from Zone 7, an additional increment is charged to recover SWP costs that exceed the DVSAD limit through the Dougherty Valley Incremental Fee, which augments SWP costs in the Dougherty Valley.

Administrative Cost Center (900), Other Post Employee Benefits (965), and DVSAD (995) are internal service funds are internal services and do not track nor have a working capital target requirement.

OPERATING BUDGET	Administrative Cost Center (900)		OPEB (965)		DVSAD (995)	
	FY26	FY27	FY26	FY27	FY26	FY27
Operating Revenues						
Other Revenues	\$3,551,000	\$3,735,000	-	-	\$2,771,124	\$2,853,598
Interest	-	-	-	-	3,000	3,000
Total Operating Revenues	3,551,000	3,735,000	-	-	2,774,124	2,856,598
Operating Expenses						
Salaries & Benefits	9,009,847	9,427,427	-	-	-	-
Materials & Supplies	436,545	439,189	-	-	-	-
Contracts	3,347,211	3,522,723	-	-	2,774,124	2,856,598
Allocated Costs	(9,333,332)	(9,745,626)	(1,467,000)	(1,532,000)	-	-
Others	90,729	91,287	1,467,000	1,532,000	-	-
Total Operating Expenses	3,551,000	3,735,000	-	-	2,774,124	2,856,598
Net increase (decrease)	-	-	-	-	-	-



REVENUE SOURCES

Service charges are the District's primary source of operating revenue. The District conducts periodic rate and fee studies to ensure financial sufficiency to meet operation and maintenance (O&M) and capital replacement costs, achieve policy reserve targets, realign rates and fees that more closely reflect costs incurred, and adequately recover the revenue requirements of each enterprise. The budget reflects adopted rates and fees, as well as anticipated annual adjustments based on the Consumer Price Index (CPI) or Construction Cost Index (CCI). Projections on customer consumption, account growth, and development forecasting have been used to develop operating revenue budgets. DSRSD's current rates, fees, and charges are available on the District's website at www.dsrsd.com/your-account/rates-fees.

The following table summarizes the District's revenue sources by category.

REVENUE SOURCES BY CATEGORY	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Service Charges	\$64,409,621	\$70,001,122	\$75,700,353	\$75,453,761	\$78,560,131
Other Revenues	8,116,915	8,995,519	9,045,500	11,736,492	11,952,019
Interest	4,270,004	6,609,821	4,475,000	7,253,000	7,848,000
Subtotal Operating Revenue	76,796,540	85,606,462	89,220,853	94,443,253	98,360,150
% Change Operating Revenue		11.5%	4.2%	5.9%	4.1%
Capacity Reserve Fees	20,167,634	11,852,645	20,476,992	11,662,236	14,058,152
% Change Capacity Reserve Fee		-41.2%	72.8%	-43.0%	20.5%
Total	\$96,964,174	\$97,459,107	\$109,697,845	\$106,105,489	\$112,418,302
% Change		0.5%	12.6%	-3.3%	5.9%

SERVICE CHARGES

Service charges are comprised of the local wastewater collection rates, the regional wastewater treatment rates, and the water and recycled water rates. Rates are generally developed by a rate study every five years. The District last completed a Water Rate Study in 2024 and a Local and Regional Wastewater Rate Study in 2023. This revenue category is projected to increase by 3.2% in FY26 and 4.1% in FY27. Service charge revenues reflect the loss of revenue from the Federal Correctional Institute (FCI) Dublin, which closed in 2024 and was the District's fifth largest customer in FY23 based on percentage of total annual billings at 1.8%.

Local Wastewater Service Charges

Local service charges fund the operation and maintenance of the District's wastewater collection system and are billed to customers in Dublin and southwest San Ramon. Residential customers are billed through their county's property tax roll. Multi-family and non-residential customers in Dublin are billed directly by the District. For San Ramon non-residential customers, billing is done by contract through the water service provider, East Bay Municipal Utility District (EBMUD), who then remits revenue to the District on a monthly basis.

The 2023 Wastewater Rate Study was adopted by the Board in May 2023. Rates for FY26 and FY27 are authorized to increase by the February-to-February Consumer Price Index for the San Francisco- Oakland-Hayward, CA area. The budget reflects the actual 2.7% rate increase in FY26, and projects a 3% increase in rates for FY27. Overall, service charge revenues for local wastewater are projected to increase by 0.8% in FY26 and 5.1% in FY27.

LOCAL WASTEWATER SERVICE CHARGES	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Dublin	\$3,717,631	\$3,827,466	\$4,208,644	\$4,138,300	\$4,373,450
San Ramon	851,129	854,883	936,386	1,049,141	1,080,594
Total	\$4,568,760	\$4,682,349	\$5,145,030	\$5,187,441	\$5,454,044
% Change		2.5%	9.9%	0.8%	5.1%

Regional Wastewater Service Charge

Regional service charges fund the operation and maintenance of the District's wastewater treatment system and are billed to customers in Dublin, southwest San Ramon, and Pleasanton (by contract). Residential customers are primarily billed via the Alameda and Contra Costa County property tax rolls. Multi-family and non-residential customers in Dublin are billed directly by the District. Southwest San Ramon non-residential customers are billed by contract through their potable water service provider, East Bay Municipal Utility District (EBMUD), which then remits revenue to the District on a monthly basis. Pleasanton bills its customers and remits payment to the District once they receive payment from their customers.

The 2023 Wastewater Rate Study was adopted by the Board in May 2023. Rates for FY26 and FY27 are authorized to increase by the February-to-February Consumer Price Index for the San Francisco-Oakland-Hayward, CA area. The budget reflects the actual 2.7% rate increase in FY26 and projects a 3% rate increase in FY27. Overall, service charge revenues for Regional Wastewater are projected to increase by 1% in FY26 and 4% in FY27.

REGIONAL WASTEWATER SERVICE CHARGES	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Dublin	\$10,653,285	\$10,662,193	\$10,090,480	\$10,459,900	\$10,972,400
Pleasanton	10,837,203	11,665,425	12,345,294	12,319,374	12,747,318
San Ramon	2,078,547	2,147,462	2,349,549	2,262,246	2,330,069
Industrial Waste - Pleasanton	70,950	82,269	85,000	87,000	89,000
Industrial Waste - All Other	29,904	45,911	80,000	78,000	80,000
Total	\$23,669,889	\$24,603,260	\$24,950,323	\$25,206,520	\$26,218,787
% Change		3.9%	1.4%	1.0%	4.0%

Water Service Charges

The District provides potable water service to the City of Dublin and the Dougherty Valley area in the City of San Ramon. The District's potable water supply is from Zone 7 and is the largest expense in the Water Enterprise Fund. To recover the costs of water purchases, the District established a pass-through charge based on the wholesale rate charged by Zone 7. The wholesale rate is adjusted by Zone 7 annually, typically in January, and is not directly controlled by the District.

The District distributes recycled water produced by the DSRSD-EBMUD Recycled Water Authority (DERWA) Joint Powers Authority (JPA) to irrigation customers in Dublin and the Dougherty Valley area of the City of San Ramon. Recycled water service charges recover costs to produce and distribute recycled water.

A power charge is applied to service locations where water must be pumped above a certain elevation, generally in Dougherty Valley and eastern and western Dublin.

The District adopted the 2024 Water Rate study in April 2024 for potable and recycled water service. Fixed charges, consumption-based charges, wholesale passthrough charges, and water shortage rates were established for a portion of FY24 and FY25. Rates were authorized to be automatically adjusted effective January 1 for FY26 to FY28, by the August-to-August Consumer Price Index for the San Francisco- Oakland-Hayward, CA area. Overall, service charges for the water enterprise are projected to increase by 4.8% in FY26 and 4.1% in FY27, which reflects adopted rate adjustments and minor increases to customer accounts and consumption.

WATER FUND SERVICE CHARGES	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Potable Water	\$31,420,729	\$32,367,969	\$36,015,000	\$38,080,100	\$39,685,700
Recycled	3,611,877	4,935,716	5,880,000	5,912,400	6,092,000
Power	1,138,367	687,095	1,090,000	1,067,300	1,109,600
Total	\$36,170,973	\$37,990,780	\$42,985,000	\$45,059,800	\$46,887,300
% Change		5.0%	13.1%	4.8%	4.1%

OTHER REVENUES

Operating revenues that cannot be classified as service charges are included in other revenues. Key highlights are noted below:

- DVSAD Standby and Incremental Charges continue to increase each year. These costs are controlled by the State and are covered by the annual assessment.
- Administrative fees represent staff time incurred for the operations of the DERWA and LAVWMA JPAs. Billing for the two JPAs and for overhead costs associated with management of capital projects are estimated to decrease 9% in FY26 and increase by 5.4% in FY27, to more accurately represent staff allocation associated with operations, maintenance, and project management.
- Inspection and plan check fees are based on city permit projections and vary year to year based on development activity.
- Miscellaneous revenue includes \$200,000 in estimated credit card transaction processing fees that will be collected from customers and reimbursement from DERWA for energy. FY23 actual revenue included a one-time receipt from City of Pleasanton for an easement.

OTHER REVENUES BY CATEGORY	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
DV Standby Assessment District	\$1,975,061	\$2,218,913	\$2,632,000	\$2,771,124	\$2,853,598
Administrative Fees	1,833,192	2,964,582	3,496,000	3,184,000	3,357,000
Property Taxes	906,804	904,629	935,000	935,000	953,700
Inspection & Plan Checks	519,302	1,326,878	860,000	853,160	652,666
Backflow Prevention	311,366	326,200	275,000	336,000	346,100
Fireline, Meter, and Others	341,671	367,692	322,000	197,246	232,182
Penalties	361,440	371,958	200,000	350,000	360,500
Miscellaneous	1,868,078	3,239,399	2,945,500	3,109,962	3,196,273
Total	\$8,116,914	\$11,720,251	\$11,665,500	\$11,736,492	\$11,952,019
% Change		44.4%	-0.5%	0.6%	1.8%

OTHER REVENUES BY FUND	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Local Wastewater Enterprise	\$143,735	\$635,230	\$386,000	\$454,212	\$354,196
Local Wastewater Replacement	-	-	-	-	-
Local Wastewater Expansion	-	-	-	-	-
Regional Wastewater Enterprise	863,768	2,872,512	2,670,000	2,799,000	2,882,000
Regional Wastewater Rate Stabilization	-	-	-	-	-
Regional Wastewater Replacement	1,364,011	-	-	-	-
Regional Wastewater Expansion	51,557	-	-	-	-
Water Enterprise	484,033	1,479,277	1,246,500	1,148,156	1,093,185
Water Rate Stabilization	999,772	1,158,151	1,035,000	1,013,000	1,034,040
Water Replacement	8,601	-	-	-	-
Water Expansion	8,200	-	-	-	-
Administrative Cost Center	2,218,178	3,356,167	3,696,000	3,551,000	3,735,000
DV Standby Assessment District	1,975,061	2,218,913	2,632,000	2,771,124	2,853,598
Total	\$8,116,915	\$11,720,251	\$11,665,500	\$11,736,492	\$11,952,019
% Change		44.4%	-0.5%	0.6%	1.8%

INTEREST

The District invests funds not required for immediate use in accordance with requirements of California Government Code and uses cash balances in each fund to allocate the interest earned quarterly. The District has historically managed its investment portfolio in-house. In February 2025, the Board approved outsourcing to a registered investment management and advisory service provider. The budget assumes a 3.0% interest rate for FY26 and a 3.2% interest rate for FY27.

CAPACITY RESERVE FEES

Capacity Reserve Fees fund the cost of new or expanded District infrastructure to support growth and contribute toward the benefit received through connecting to existing infrastructure. The revenue from the “buy-in” component is to contribute a proportionate share of the benefit received from rehabilitation and replacement of existing infrastructure maintained by ratepayers.

Fees are comprised of the following components:

- **Expansion** – Funds new or expanded facilities needed to support growth from planned development
- **Debt** – Principal and interest costs associated with the “expansion” portion of facilities built to support growth (projects are allocated between current and future customers when built; only the “future” portion of those facilities funded by debt are included)
- **Buy in** – “Buy in” to available capacity of existing infrastructure (net of the principal on any related debt) to serve development

Projected revenues are calculated using growth estimates and fee adjustments based on a change in the construction cost index. The District works closely with the Cities of Dublin, San Ramon, and Pleasanton’s planning departments to estimate the anticipated development activity. Capacity reserve fee revenue is directly tied to new building activity. Total capacity reserve fees vary widely from year to year based on development within the service area. Overall, the pace of development has slowed and the District anticipates that revenue from capacity reserve fees will decline as the District approaches build-out and developable land in the service area is exhausted.

FUND	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Local Wastewater Replacement	\$1,525,846	\$834,902	\$1,237,398	\$664,859	\$788,224
Local Wastewater Expansion	411,995	25,466	38,007	20,440	24,233
Regional Wastewater Replacement	2,701,745	1,654,457	2,531,481	1,453,866	1,670,628
Regional Wastewater Expansion	7,243,939	4,384,424	6,107,371	3,514,675	3,974,142
Water Replacement	2,322,952	1,630,575	4,760,700	2,707,387	3,431,559
Water Expansion	5,961,157	3,322,821	5,802,035	3,301,009	4,169,366
Total	\$20,167,634	\$11,852,645	\$20,476,992	\$11,662,236	\$14,058,152
% Change		-41.2%	72.8%	-43.0%	20.5%

OPERATING EXPENSES

The Board approves the operating budget at the fund level, providing resources for the General Manager to run the District while ensuring it maintains overall control of rates and fees. By Board Policy, the General Manager is authorized to make “no net change” budget adjustments within a fund.

The following tables summarize District operating expenses by category, by fund, and by department. The factors driving expense increases or decreases are discussed in more detail on the following pages. Additional departmental details are included in the Department Overview section.

OPERATING EXPENSES BY CATEGORY	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Salaries & Benefits	\$27,234,018	\$29,720,954	\$33,819,057	\$36,847,478	\$38,608,816
CIP / JPA Labor Credits	(1,699,315)	(2,608,630)	(3,234,304)	(3,035,114)	(3,052,765)
Materials	7,725,230	7,483,398	9,185,183	9,166,666	9,362,265
Water Purchase	16,114,828	17,990,942	20,257,000	20,577,746	21,461,547
Contracts	6,794,292	7,779,506	10,508,285	10,828,107	11,040,000
Contributions to JPAs	10,787,216	14,004,351	13,204,399	14,046,134	14,112,758
Debt Service	1,392,292	1,369,146	1,877,188	1,875,313	2,306,063
Others	1,674,480	(331,147)	920,107	983,835	1,039,308
Total	\$70,023,040	\$75,408,520	\$86,536,915	\$91,290,165	\$94,877,992
% Change		7.7%	14.8%	5.5%	3.9%

OPERATING EXPENSES BY FUND	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Local Wastewater Enterprise	\$3,226,388	\$3,634,813	\$5,373,356	\$5,514,993	\$5,805,776
Local Wastewater Rate Stabilization	13,164	-	-	-	-
Local Wastewater Replacement	441,723	(100)	-	-	-
Local Wastewater Expansion	-	-	-	-	-
Regional Wastewater Enterprise	21,152,108	23,525,233	25,871,087	29,201,500	30,122,896
Regional Wastewater Rate Stabilization	13,164	-	-	-	-
Regional Wastewater Replacement	426,874	279,600	279,600	280,000	289,000
Regional Wastewater Expansion	3,580,676	3,583,047	3,581,322	3,580,784	3,581,215
Water Enterprise	33,114,440	36,269,160	41,771,069	43,416,651	45,199,444
Water Rate Stabilization	155,505	49,298	70,000	39,800	41,000
Water Replacement	311,754	75,738	242,000	538,000	651,000
Water Expansion	2,266,575	2,339,529	2,722,982	2,393,313	2,596,063
Administrative Cost Center	3,451,708	3,311,598	3,989,999	3,551,000	3,735,000
Other Post-Employment Benefits	(2,174)	-	-	-	-
DV Standby Assessment District	1,871,135	2,340,604	2,635,500	2,774,124	2,856,598
Total	\$70,023,040	\$75,408,520	\$86,536,915	\$91,290,165	\$94,877,992
% Change		7.7%	14.8%	5.5%	3.9%

OPERATING EXPENSES BY DEPARTMENT	FY23 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budget	FY 2027 Budget
Board of Directors & Office of the General Manager	\$2,069,767	\$2,063,745	\$2,693,194	\$1,798,228	\$1,956,621
Administrative Services	4,321,631	4,527,509	5,152,656	5,704,905	5,824,617
Finance	2,175,425	2,572,900	3,040,996	3,371,685	3,412,140
Engineering	3,472,317	2,938,113	4,122,669	4,000,030	4,125,196
Operations	23,201,166	24,477,743	29,778,536	31,291,712	32,523,438
Non-Departmental	34,782,735	38,828,510	41,748,864	45,123,605	47,035,980
Total	\$70,023,040	\$75,408,520	\$86,536,915	\$91,290,165	\$94,877,992
% Change		7.7%	14.8%	5.5%	3.9%

PERSONNEL COSTS

The Board reviews all new position requests, authorizes total full-time equivalent (FTE) positions, and approves salary ranges for each job class. The adopted budget reflects the net addition of one new FTE as a result of the 2024 Workforce Study. Of the 142 approved positions, 2.8 FTE are dedicated to LAVWMA, 3.9 FTE to DERWA, and 135.4 FTE are exclusively dedicated to DSRSD.

Staff Overview and Salaries

As in most service organizations, salaries and benefits (also known as personnel cost) is the District's largest expense category, representing approximately 37% of the District's total operating expenses. Negotiations were completed with four bargaining groups in early 2022, which provided for cost-of-living adjustments (COLA) and medical benefits. The contracts will expire in late 2025. In the FY26 and FY27 budget, the estimated COLA increase is consistent with the actual CPI increase experienced over the last few years. The District will propose budget adjustments for salary and benefit impacts if warranted by the approved Memorandums of Understanding.

In early 2023, the District completed a comprehensive Operations Workforce Study in order to: assess staffing levels, ensure current and future service levels would be met, align operations with best practices, make resources available to support the Strategic Plan and CIP, and consider succession and business continuity. As a result, the Operations Department added nine new positions in FY24. The new positions have enabled the District to increase preventative maintenance; meet regulatory requirements; ensure adequate coverage for operating the wastewater, recycled water, and potable water systems; provide resources to support the District's Strategic Plan priorities and CIP; and fulfill the District's contractual obligations to operate and maintain the DERWA and LAVWMA facilities.

In April 2024, the District initiated a 2024 Workforce Study for the Office of the General Manager, Administrative Services, and Engineering Departments, which also evaluated progress on several recommendations from the 2023 Operations workforce study. A portion of the study's recommendations and organizational changes were incorporated into the FY26 and FY27 operating budget, including the addition of one new FTE, conversion of one limited-term FTE to a regular, full-time FTE, and restructuring as follows: creation of a standalone Finance department led by a Finance Director; creation of a new division under the Administrative Services Department to centralize safety, security and emergency preparedness; consolidation of field staff and meter replacement functions in the Field Operations Division under the Operations Department; creation of a Regulatory Compliance Division led by a Deputy Director of Operations to consolidate laboratory, environmental compliance and clean water programs; transfer of the planning functions from asset management to capital projects under a single Capital Improvement Program and Planning Division under the Engineering Department; and the restructuring of the Asset Management Division under the Engineering Department to be a standalone division.

History of Full-Time Staffing

Position details by division can be found in the following table.

DEPARTMENT / DIVISION	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Office of the General Manager					
Office of the General Manager	2	3	3	1	1
Executive Services	3	3	4	4	4
Office of the GM Subtotal	5	6	7	5	5
Administrative Services					
Administrative Services Administration	3	3	2	3	3
Human Resources & Risk Management	5	5	5	5	5
Information Technology Services	6	6	6	6	6
Public Affairs	3.4	3	3	2	2
Safety, Security, & Emergency Preparedness	-	-	-	2	2
Administrative Services Subtotal	17.4	17	16	18	18
Finance					
Finance Administration	-	-	2	2	2
Accounting	5	7	5	5	5
Utility Billing & Customer Services	8	7	7	5	5
Finance Subtotal	13	14	14	12	12
Engineering					
Engineering Administration	2	2	2	2	2
Capital Projects & Planning	7	7	7	10	10
Development & Construction Services	6	5	5	5	5
Asset Management	6.6	6	6	3	3
Engineering Subtotal	21.6	20	20	20	20
Operations					
Operations Administration	1	6	6	7	7
Field Operations	18	20	20	22	22
Plant Operations	14	16	16	16	16
Mechanical Maintenance	16	17	17	17	17
Instrumentation, Controls, & Electrical	10	11	11	11	11
Regulatory Compliance	16	14	14	14	14
Operations Subtotal	75	84	84	87	87
Total	132	141	141	142	142
Change	-	9	-	1	-

Retirement Benefits

The District provides retirement benefits for eligible employees through California Public Employees Retirement System (CalPERS) for its pension plan and uses CalPERS's California Employers' Retiree Benefit Trust (CERBT), a self-funded trust, for its retiree medical and dental benefits, referred to as other post-employment benefits (OPEB).

All regular and limited-term employees who work more than 1,000 hours per FY are enrolled as "classic members" in CalPERS' "2.7% at 55" pension plan if they were employed by the District prior to January 1, 2013, or if hired by DSRSD after January 1, 2013, they were a member of a public retirement system within six months of their DSRSD hire date. Employees who do not meet these criteria are designated as "new members" or "Public Employees' Pension Reform Act (PEPRA) members" and are enrolled in CalPERS' "2.0% at age 62" pension plan in accordance with California state law.

Pension Normal Cost and Unfunded Accrued Liability (UAL)

Both DSRSD employees and the District contribute toward the CalPERS pension plan. The District's employer contribution consists of the "normal" cost for current active employees and an annual payment towards the District's proportionate share of the unfunded accrued liability (UAL). A UAL exists because the pension plan's accrued liabilities (i.e., money owed to current and future retirees) are greater than the plan's current assets (i.e., money set aside to pay for retirement benefits). The District's employer contribution varies from year to year, based on CalPERS published actuarial valuation.

The District's Financial Reserves policy also provides guidance to prioritize using surplus reserves, if available, to maintain the funded ratio for the District's pension liability between 80% and 90%.

Based on the most recent actuarial valuation report dated June 30, 2023, which establishes the required contributions for FY26 and projects the next five fiscal years, the FY26 and FY27 budget incorporates the employer contributions for normal cost of 16.1% of salary for classic members, and 8% of salary for PEPRA members in FY26 and FY27, and the UAL contribution of \$2.2 million and \$2.4 million in FY26 and FY27, respectively. The scheduled annual payment of the pension UAL is the District's third largest long-term cost, behind capital replacement and debt.

Other Post-Employment Benefits (OPEB)

The District provides medical and dental benefits for retired employees hired before July 1, 2014, and their families under third-party insurance plans. Employees hired after July 1, 2014, are not eligible for retiree dental benefits. Vesting requirements for the medical plan are a minimum of 10 years of CalPERS service credit, with at least five years served at DSRSD and retirement as a District employee.

To cover OPEB costs, the District entered into an agreement with California Employers' Retiree Benefit Trust (CERBT), a multiple employer tax-exempt trust organized under Section 115 of the Internal Revenue Code, to administer and invest funds contributed by the District. Similar to the pension plan, the District's contribution to the CERBT varies year to year and is determined by the biennial actuarial valuation report.

Based on the most recent actuarial valuation report dated June 30, 2023, which establishes the Actuarially Determined Contributions (ADCs) for FY26, the ADC is estimated at \$1,700,365. Previous OPEB valuations determined that the District's funded ratio was 125.4% as of June 30, 2021, decreasing to 88.3% as of June 30, 2023. The budget incorporates a \$500,000 ADC payment for FY26 and FY27. The District is not required to pay the full ADC and is assuming that ADC payments are likely to be reduced in the future due to improved market conditions. Besides ADC, the District also pays retiree medical and dental premiums. Because the funded status exceeded 100% prior to the most recent valuation report, the District took disbursements from CERBT totaling the full amount of retiree medical and dental benefits in FY23 and FY24 and also budgeted for FY25 disbursement. The budget includes payment of retiree medical and dental premiums for FY26 and FY27.

Social Security and Medicare

The District participates in the federal Social Security and Medicare program, defined in the Federal Insurance Contributions Act (FICA) as tax payable by both employees and employers to fund those programs that provide benefits for retirees, people with disabilities, and children of deceased workers.

The District employer contribution rates are 6.2% of all salaries up to \$176,100 for Social Security and 1.45% of all salaries up to \$200,000 for Medicare. The projected District annual amounts are \$1.6 million and \$1.7 million in FY26 and FY27, respectively.

Health and Other Benefits

All full-time employees and Boardmembers are eligible to receive medical benefits. Part-time employees receive prorated benefits. Health premiums paid by the District are set forth in a cost-sharing agreement in each of the labor contracts. Per negotiated labor agreements in 2021, the 2025 maximum monthly District contribution for medical is set at \$2,687 (family rate) per month. Increases in medical costs are shared by the District and its employees. Based on the last three FYs actual experience and the rising health insurance premiums in California, the proposed budget conservatively assumed an increase of 10% in premiums in both fiscal years.

The District also provides other benefits including dental insurance, vision insurance, a deferred compensation 457 plan, life and accidental death and dismemberment (AD&D) insurance, long term and short term disability, and an employee assistance program.

Joint Powers Authority and Capital Project Labor Credit

The District is a member agency in two Joint Power Authorities (JPAs): LAVWMA and DERWA. Per agreements, the District is the contract operator for both the LAVWMA and DERWA facilities. As a District practice, staff time related to JPAs or capital projects are first recorded in the department's operating cost, then charged to the JPAs or capital projects during the month-end closing. When these charges are recorded, it appears as JPA or capital project credits on the department's personnel cost. Departments projected an approximate amount of \$3 million in each fiscal year for time dedicated to JPAs and capital projects.

PERSONNEL	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Salaries	\$18,230,893	\$19,379,963	\$21,940,706	\$22,861,557	\$23,751,372
CIP/JPA Labor Credits	(1,699,315)	(2,608,630)	(3,234,304)	(3,035,114)	(3,052,765)
Health Premiums	2,191,374	2,193,909	3,031,083	3,292,897	3,622,231
FICA Tax	1,276,865	1,410,995	1,460,383	1,645,969	1,716,772
Pension	1,668,681	1,924,423	2,464,907	2,522,133	2,596,791
Pension UAL Contribution	1,330,204	1,158,889	1,689,001	2,161,703	2,399,000
OPEB ADC	639,813	636,542	746,776	500,000	500,000
Retiree Medical	-	-	-	1,320,300	1,378,800
Retiree Dental	-	-	-	146,700	153,200
Deferred Comp	241,925	294,107	347,500	342,912	331,062
Other Benefits	1,654,264	2,722,126	2,138,702	2,053,307	2,159,588
Total	\$25,534,703	\$27,112,324	\$30,584,753	\$33,812,364	\$35,556,051
% Change		6.2%	12.8%	10.6%	5.2%

MATERIALS

Material costs are expected to remain flat in FY26 and increase by 2.1% in FY27, driven by rising energy, chemical costs, and inflation.

Gas & Electric

The Wastewater Treatment Plant generates much of its own electricity from a cogeneration system that is powered by a blend of biogas produced on-site and supplemented with purchased natural gas. The vast majority of the Gas & Electric budget is for the purchase of electricity from PG&E for the distribution of potable water and the treatment and distribution of recycled water. The Gas & Electric budget includes DERWA energy costs that are reimbursed by the JPA. The budget does not include LAVWMA energy costs. PG&E has expanded peak hours for higher rates in California, thus directly affecting the District's pumping costs for its water and recycled water systems. The Gas & Electric budget assumes a projected 7.2% increase in FY26 followed by a 4.2% increase in FY27.

Chemicals

To address rising chemical costs, the District formed the Bay Area Chemical Consortium (BACC), which is now managed by Bay Area Clean Water Agencies (BACWA). BACC is an informal cooperative of water and wastewater agencies in the Bay Area that work together to purchase chemicals in higher volume at lower cost. Increases in the costs for chemicals used in the District's wastewater treatment process are projected to increase by 12.3% in FY26 and 6.5% in FY27.

MATERIALS	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Gas & Electric	\$3,630,187	\$3,727,658	\$4,102,093	\$4,396,982	\$4,582,817
General Supplies	1,697,161	1,616,742	2,261,500	1,957,627	2,003,709
Chemicals	708,684	1,261,985	1,522,960	1,711,000	1,821,538
Meter Equipment	786,618	182,821	353,500	150,000	150,000
Equipment Under \$20,000	498,593	372,994	524,250	601,636	449,599
Fuel	159,892	153,572	180,500	180,620	186,039
Tools	98,044	38,903	86,350	87,071	89,680
Office Supplies/Services	86,517	76,912	75,530	81,730	78,883
Fluids	59,534	51,811	78,500	-	-
Total	\$7,725,230	\$7,483,398	\$9,185,183	\$9,166,666	\$9,362,265
% Change		-3.1%	22.7%	-0.2%	2.1%

WATER PURCHASE

Potable water purchases are approximately 23% of total District's expenses and the second largest expense category. All of the District's potable water is purchased from Zone 7. The Zone 7 component of water rates is designed to cover the full cost of water and is adjusted based upon the rate established by Zone 7, generally effective January 1 of each year. Water purchase costs are mainly driven by Zone 7 rate adjustments, customer growth, and water demand. Water purchases are projected to increase a modest 1.6% in FY26 and an additional 4.3% in FY27 due to projected growth within the service area and a gradual rebounding of water usage after the end of drought restrictions. The District continues to focus on identifying and minimizing water that is used but not billed. Some reasons for unbilled water include inaccurate data (under-reading) from water meters, pipe leaks, and flushing fire hydrants. The budget assumes a 7% rate of unbilled water.

WATER PURCHASE	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Water Purchase	\$16,114,828	\$17,990,942	\$20,257,000	\$20,577,746	\$21,461,547
% Change		11.6%	12.6%	1.6%	4.3%

CONTRACT SERVICES

Contract expenses are projected to increase 3% and 2%, respectively, over the next two years. Software maintenance costs were separated from regular maintenance starting in FY24 due to the District's significant investment in state-of-the-art software solutions.

Professional Services

Professional services expenses are for consultants providing program support and assisting with long-range financial and capital planning. Notable FY26 professional services increases include the newly approved investment portfolio management contract and a variety of consultant support required to support regulatory compliance, Human Resources, Engineering, and Finance.

Other Services

DSRSD's largest contractual services expense under Other Services is the remittance of standby charges from the Dougherty Valley Standby Assessment District's (DVSAD) Fund to Zone 7. In order for DSRSD to provide water services to Dougherty Valley, DSRSD must collect a proportionate share of SWP costs charged to Zone 7 and then reimburse Zone 7 for these costs. SWP costs are projected at \$2.8 million in FY26 and \$2.9 million in FY27.

The District contracts out both planned maintenance and emergency repairs as needed for the water distribution, recycled water distribution, and sewer collection systems. The District's costs for underground emergency repairs have increased over the past few years due to a number of factors, including the aging of the District's infrastructure and increased costs for labor, equipment, and materials. The FY26 and FY27 budgets include approximately \$700,000 annually for emergency subsurface repair work.

CONTRACTS	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Professional Services	\$838,520	\$1,093,654	\$1,802,363	\$2,113,954	\$1,968,964
Insurance	511,931	729,426	650,700	977,000	1,154,790
Legal Services	126,497	151,346	280,000	380,000	260,000
Advertising	69,860	30,885	57,000	55,000	65,000
Equipment Leases/Rentals	182,362	101,865	179,520	196,646	201,642
Maintenance Contracts	852,287	583,525	694,170	805,631	946,910
Software	264	319,233	531,199	847,936	858,528
Monitoring & Testing Services	117,019	103,800	157,400	159,956	161,140
Printing Services	151,253	129,912	156,000	154,674	149,414
Telecommunication Services	96,182	134,820	129,250	119,100	119,130
Other Services	3,848,118	4,401,039	5,870,683	5,018,210	5,154,482
Total	\$6,794,292	\$7,779,506	\$10,508,285	\$10,828,107	\$11,040,000
% Change		14.5%	35.1%	3.0%	2.0%

CONTRIBUTIONS TO JPAS

The District is a member agency in two JPAs: LAVWMA and DERWA. Each JPA Board of Directors is comprised of representatives from member agencies and adopts operating and capital budgets independently. Budgeted contributions to JPAs are based on the adopted budget of each JPA. Debt for each JPA is based on the debt service schedule for each offering. DSRSD is the contractual operator of both the LAVWMA and DERWA facilities. The District directly budgets for expenditures to operate the JPA facilities and is reimbursed by the JPAs for the operations and maintenance costs.

LAVWMA

Formed in 1974, member agencies of LAVWMA are comprised of the District and the Cities of Livermore and Pleasanton. The Authority operates an export pumping facility through which secondary effluent is discharged. DSRSD is the contract operator under a 1980 Maintenance Agreement. Contributions to LAVWMA for Operations & Maintenance (O&M) expenses are funded by the Regional Enterprise Fund. LAVWMA's replacement capital projects are funded through the Regional Replacement Fund. LAVWMA debt is funded by the Regional Enterprise Fund (repair portion) and the Regional Expansion Fund (expansion portion).

Under an agreement with the City of Pleasanton, DSRSD's Regional Wastewater Program funds Pleasanton's share of all LAVWMA costs including Debt Service. Increases in operating and maintenance costs in FY26 and FY27 include capturing the fully burdened labor rate for employees and inflationary material increases. Energy cost is projected to be flat in FY26, followed by a 3% increase in FY27.

DERWA

In 1995, DSRSD and EBMUD formed DERWA to provide recycled water to DSRSD and EBMUD customers in the San Ramon Valley. DSRSD is the contract operator under a 2005 Maintenance Agreement. Contributions to DERWA for O&M is funded by the Water Enterprise Fund. DERWA also holds debt for recycled water infrastructure (DERWA State Loan). The final debt payment for the DERWA State Loan is included in the contributions to DERWA from the Water Expansion Fund in FY26. Replacement capital projects are funded by the Water Replacement Fund and expansion capital projects are funded by the Water Expansion Fund.

The District's DERWA contribution for O&M expenses is projected to increase significantly in FY26 by \$536,900 or approximately 15%. The majority of this increase is due to lower projected recycled water use by EBMUD customers, which results in DSRSD customers using a higher proportion of the total recycled water produced, thus increasing DSRSD's proportion of DERWA O&M costs. Although the DERWA debt is paid off in FY26, the District's overall Water debt service will not decrease because DSRSD's portion of the DERWA debt service is included in the 2017 Water Refunding Bond beginning in FY27.

CONTRIBUTION TO JPAS	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
LAVWMA (DSRSD & City of Pleasanton)					
O&M and Repair Debt	\$3,490,091	\$5,066,497	\$4,602,583	\$4,939,350	\$4,941,543
CIP/ Replacement Funding	279,600	279,600	279,600	280,000	289,000
Expansion Debt	3,580,676	3,583,047	3,581,322	3,580,784	3,581,215
<i>Subtotal LAVWMA Contribution</i>	7,350,367	8,929,144	8,463,505	8,800,134	8,811,758
% change - LAVWMA		21.5%	-5.2%	4.0%	0.1%
DERWA					
O&M	\$2,519,214	\$4,029,086	\$3,653,100	\$4,190,000	\$4,360,000
CIP	104,847	236,034	277,707	642,000	941,000
Debt Service	810,087	810,087	810,087	414,000	-
<i>Subtotal DERWA Contribution</i>	3,434,148	5,075,207	4,740,894	5,246,000	5,301,000
% change - DERWA		47.8%	-6.6%	10.7%	1.0%
Total	\$10,784,516	\$14,004,351	\$13,204,399	\$14,046,134	\$14,112,758
% Change		29.9%	-5.7%	6.4%	0.5%

DEBT SERVICE

Per the District's Capital Financing and Debt Management Policy, the District may use debt financing only to purchase or build capital assets that cannot be acquired from either current revenues or replacement reserves or to fund capital improvements and additions. Debt for operating and maintenance costs is not allowed. See Appendix for Consolidated Debt Service schedule.

The District issued \$33,590,000 of 2017 Water Revenue Refunding Bonds to refund the outstanding portion of the 2011 bond and issuance cost. Debt expenses are budgeted for both principal and interest to ensure the working capital by fund is accurately reflected for forecasting purposes.

2017 WATER REFUNDING BOND	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Principal	\$475,000	\$500,000	\$525,000	\$550,000	\$1,020,000
Interest and related issuance cost	1,392,292	1,369,146	1,352,188	1,325,313	1,286,063
Total	\$1,867,292	\$1,869,146	\$1,877,188	\$1,875,313	\$2,306,063
% Change		0.1%	0.4%	-0.1%	23.0%

OTHER EXPENSES

Costs that cannot be classified in other categories are budgeted to Other Expenses. Key trends are explained below:

- Permit expenses are separated from professional membership and required certifications in this budget, to keep abreast of the growing compliance requirements and legal mandates imposed on the District. Permits have increased due to Water Board permit fees, new State of California Environmental Laboratory Accreditation Program (ELAP) laws and National Pollutant Discharge Elimination System (NPDES) permit fees.
- Credit card transaction fees were temporarily absorbed by the District in FY20 to encourage electronic payments during the COVID-19 pandemic. As the tender is widely used by our customer base, the fee has significantly increased. Starting FY26, the District will fully recover transaction fees while offering customers other types of card payment options.
- Overhead expense in FY24 reflects an accounting practice in the Administration Cost Center and does not affect any of the enterprises.

OTHER EXPENSES	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Certifications, Licenses, & Memberships	\$574,592	\$537,951	\$586,517	\$263,712	\$285,908
Permits	-	-	-	393,734	424,376
Meetings	46,043	33,248	47,100	33,006	33,533
Capital Outlay	857,400	(100)	-	-	-
Subscriptions & Publications	13,724	15,015	24,490	16,283	16,091
Credit Card Transaction Fees	131,644	192,330	192,000	200,000	200,000
Low Income Credit	50,189	49,298	70,000	39,800	41,000
Bad Debt Expense	888	-	-	37,300	38,400
Overhead Charges	-	(1,158,889)	-	-	-
Total	\$1,674,480	(\$331,147)	\$920,107	\$983,835	\$1,039,308
% Change		-119.8%	177.9%	6.9%	5.6%

INTERFUND TRANSFERS

Transfers are transactions that are used to move money from one fund to another for specified purposes.

Each enterprise fund contributes money to its respective replacement fund for the future repair and replacement of its facilities and infrastructure. Amounts are determined each budget cycle based on the available resources and projected expenses. The FY26 and FY27 Operating Budget includes \$9.1 million in replacement transfers from the operating to capital replacement funds. This level of funding is less than the prior budget cycle due to budget constraints and the pre-funding of replacement transfers, \$2.1 million to Local Wastewater and \$3.4 million to Regional Wastewater Capital Replacement Funds, in FY24.

The District's 2025 Strategic Plan has a Long-term Infrastructure Investment Goal with a strategy to "Optimize the Asset Management Program to guide District business decisions." Over the next two years, the District plans to complete master plans for the water system, collection system, and wastewater treatment plant that will identify and estimate the costs for capital improvements needed to meet both current and future demands for the next twenty years. The results of these studies, combined with refinements to the District's Asset Management Program, will help the District prioritize capital expenditures and budget for long-term capital replacement needs.

REPLACEMENT TRANSFER (TRANSFER OUT) / TRANSFER IN	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Local Wastewater Enterprise and RSF	(\$800,000)	(\$2,859,412)	(\$800,000)	-	-
Local Wastewater Replacement	800,000	800,000	800,000	-	-
Local Wastewater Replacement - Additional	-	2,059,412	-	-	-
Regional Wastewater Enterprise and RSF	(2,100,000)	(5,778,211)	(2,700,000)	-	(1,000,000)
Regional Wastewater Replacement	2,100,000	2,400,000	2,700,000	-	1,000,000
Regional Wastewater Replacement - Additional	-	3,378,211	-	-	-
Water Enterprise	(6,280,000)	(6,390,000)	(6,500,000)	(4,000,000)	(4,120,000)
Water Replacement	\$6,280,000	\$6,390,000	\$6,500,000	\$4,000,000	\$4,120,000

The Fifth Supplemental Agreement to the 1992 Wastewater Disposal Services Agreement between the City of Pleasanton and the District requires the District to transfer an amount equal to the avoided cost of wastewater disposal due to water recycling from the Regional Wastewater Enterprise Fund to the Water Enterprise Fund.

5TH SUPPLEMENT TRANSFER (TRANSFER OUT) / TRANSFER IN	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Regional Wastewater Enterprise	\$269,285	(\$332,069)	(\$400,000)	(\$458,000)	(\$439,000)
Water Enterprise	(\$269,285)	\$332,069	\$ 400,000	\$458,000	\$439,000

The following table shows historic and proposed one-time transfers. The FY24 and FY25 transfers and proposed FY26 transfer of \$2.1 million from the Water Expansion Fund to the Water Enterprise Fund relate to a corrective transfer of recycled water revenue approved by the Board of Directors as part of the 2024 Water Cost of Service Study Resolution 9-24.

ONE-TIME TRANSFERS (TRANSFER OUT) / TRANSFER IN	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Local Wastewater Replacement	\$1,998,236	-	-	-	-
Local Wastewater Expansion	12,500	-	-	-	-
Water Enterprise	-	700,000	700,000	2,100,000	
Local Wastewater Replacement	(12,500)	-	-	-	-
Regional Wastewater Replacement	(1,998,236)	-	-	-	-
Water Expansion	-	(\$700,000)	(\$700,000)	(\$2,100,000)	-

CAPITAL IMPROVEMENT PROGRAM (CIP)

The District prepares a ten-year Capital Improvement Program (CIP) document that is separate from the Operating Budget document, although the two are closely linked.

The CIP serves as a guide for identifying current and future projects in support of the District's mission. The CIP document consists of the Ten-Year Capital Improvement Plan and the Two-Year Capital Improvement Budget. The FY26 and FY27 Capital Improvement Program Budget establishes the capital fund's limit to spend on capital project expenditures and replacement of capital assets.

Starting in FY24, capital asset replacement budgets (formerly known as capital outlay) are approved as part of the Capital Improvement Program Budget versus the Operating Budget, and all discussion of capital assets are included in the CIP. Capital assets are generally vehicles and equipment, such as pumps and laboratory equipment, and are typically identified through the District's asset management replacement program.

The rates and fees paid by the District's customers go into the Enterprise Funds and are used to pay normal operating costs. A portion of the rates is transferred from the Enterprise Funds to the Replacement Funds (replacement transfers) to pay for capital projects that replace or improve facilities that benefit existing customers.

The following table provides an overview of the revenues and expenditures included in the CIP, which is a standalone document adopted independently from the Operating Budget. The Ten-Year Capital Improvement Plan for FY26 through FY35, and the Two-Year Capital Improvement Program Budget for FY26 and FY27 provide further detail on capital project expenditures and a detailed capital fund analysis. This document is available at www.dsrsd.com/about-us/library/financial-information.

10-YEAR CAPITAL IMPROVEMENT PLAN (IN THOUSANDS OF \$)

FUND	FISCAL YEAR										10 YEAR TOTAL
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	
210	\$2,445	\$3,166	\$4,408	\$2,624	\$970	\$871	\$873	\$683	\$1,302	\$2,177	\$19,518
220	259	90	1,092	-	658	1,721	1,721	-	-	225	5,765
310	19,748	8,027	5,666	3,773	3,460	17,564	18,119	2,879	3,209	3,609	86,054
320	1,794	718	1,550	36	40	4,705	6,195	2,335	-	-	17,373
610	13,572	19,264	17,818	10,149	6,496	6,963	6,776	8,146	8,726	10,791	108,704
620	7,750	15,389	3,784	2,130	11,650	6,512	-	-	-	200	47,415
Total	\$45,567	\$46,654	\$34,318	\$18,712	\$23,275	\$38,337	\$33,685	\$14,044	\$13,238	\$17,003	\$284,830

FY26 CAPITAL FUNDS – REPLACEMENT & EXPANSION FUND

The following are summaries of working capital for FY26 and FY27. The Regional Wastewater Replacement and Expansion Funds carry the contributions to LAVWMA. The Water Replacement and Expansion Funds carry the contributions to DERWA. Both are classified as operating expenses.

	Fund 210	Fund 220	Fund 310	Fund 320	Fund 610	Fund 620
Revenues						
Capacity Reserve Fees	\$664,859	\$20,440	\$1,453,866	\$3,514,675	\$2,707,387	\$3,301,009
Interest	288,000	292,000	1,212,000	1,403,000	1,081,000	1,614,000
Total Revenues	952,859	312,440	2,665,866	4,917,675	3,788,387	4,915,009
Expenditures						
Contribution to JPA	-	-	280,000	3,580,784	538,000	518,000
Debt Service	-	-	-	-	-	1,875,313
Capital Projects Fund Limits	2,444,737	258,650	19,747,588	1,794,350	13,571,651	7,750,120
Total Expenditures	2,444,737	258,650	20,027,588	5,375,134	14,109,651	10,143,433
Revenue Over / (Under Expenditures)	(1,491,878)	53,790	(17,361,722)	(457,459)	(10,321,264)	(5,228,424)
Replacement Transfer In	-	-	-	-	4,000,000	-
Transfer Out to Water Enterprise	-	-	-	-	-	(2,100,000)
Net increase (decrease)	(1,491,878)	53,790	(17,361,722)	(457,459)	(6,321,264)	(7,328,424)
Projected Beginning Working Capital	9,945,548	9,869,053	38,487,237	47,228,860	39,324,848	51,172,733
Projected Ending Working Capital	\$8,453,670	\$9,922,843	\$21,125,515	\$46,771,401	\$33,003,584	\$43,844,309

FY27 CAPITAL FUNDS – REPLACEMENT & EXPANSION FUND

	Fund 210	Fund 220	Fund 310	Fund 320	Fund 610	Fund 620
Revenues						
Capacity Reserve Fees	788,224	24,233	1,670,628	3,974,142	3,431,559	4,169,366
Interest	312,000	316,000	1,312,000	1,518,000	1,170,000	1,746,000
Total Revenues	1,100,224	340,233	2,982,628	5,492,142	4,601,559	5,915,366
Expenditures						
Contribution to JPA	-	-	289,000	3,581,215	651,000	290,000
Debt Service	-	-	-	-	-	2,306,063
Capital Projects Fund Limits	3,165,670	89,900	8,027,000	718,050	19,264,380	15,389,019
Total Expenditures	3,165,670	89,900	8,316,000	4,299,265	19,915,380	17,985,082
Revenue Over / Under Expenditures	(2,065,446)	250,333	(5,333,372)	1,192,877	(15,313,821)	(12,069,716)
Replacement Transfer In	-	-	1,000,000	-	4,120,000	-
Net increase (decrease)	(2,065,446)	250,333	(4,333,372)	1,192,877	(11,193,821)	(12,069,716)
Projected Beginning Working Capital	8,453,670	9,922,843	21,125,515	46,771,401	33,003,584	43,844,309
Projected Ending Working Capital	\$6,388,224	\$10,173,176	\$16,792,143	\$47,964,278	\$21,809,763	\$31,774,593

10-YEAR FINANCIAL PLANNING MODELS

The FY26 and FY27 operating budget includes 10-year financial planning models for the District's three main business enterprises: Local Wastewater, Regional Wastewater, and Water.

Ten-year financial planning models are a tool for monitoring the long-term health of the District's enterprises. The models start with the fiscal years FY26 and FY27 adopted budgets as the baseline, and project out current and evolving economic trends into the future, thus forecasting how current budgetary decisions by the Board may impact the financial stability and resiliency of the three enterprises. The models provide an opportunity for the Board and District management to ensure any necessary course corrections are proactively discussed and addressed.

Each of the three following graphics shows the estimated year end working capital each year for the combined operating and rate stabilization funds for each of the three enterprises. They also show the calculated minimum reserve and target reserve of working capital into the future, as reflected in the Board adopted Financial Reserve Policy.

The core assumptions in each of the three models for FY28 - FY35 are:

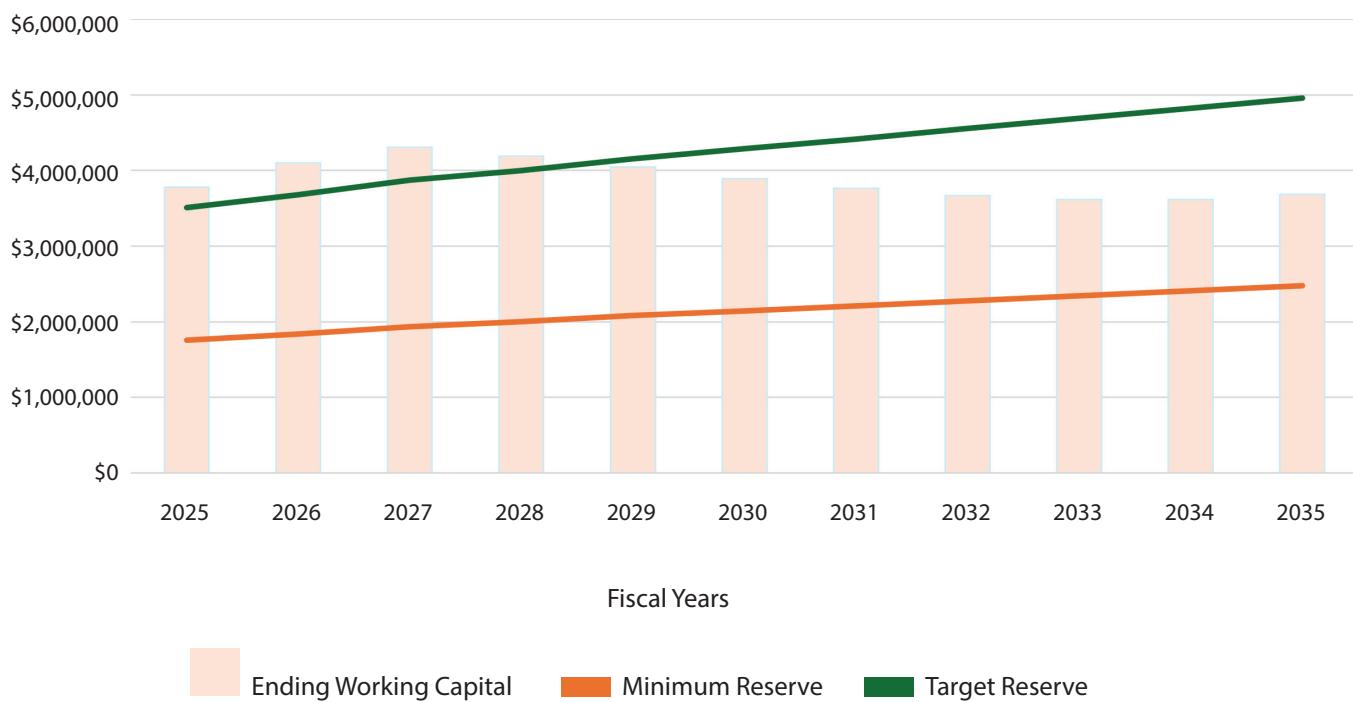
- General inflation of 3% per year
- Rate adjustments in line with general inflation
- Growth in the customer base in Dublin of 1% per year, 0% growth in southern San Ramon and Dougherty Valley, and 0.25% per year growth in Pleasanton
- Interest income at 3.5% for FY28 and FY29, followed by 2.5% in the last six years
- Increase in personnel costs of 3% per year
- Vacancy rate of 2% in all approved positions
- Increase in medical benefit costs of 6.5% per year and retiree medical costs of 4.6% per year
- Pension contribution per CalPERS schedule from the FY23 valuation report
- Level cost for OPEB ADC contributions at FY26 and FY27 funding level
- Increases to materials, supplies and contracts in line with general inflation
- Increase in energy costs of 8% per year until FY30, followed by a 5% increase in the last five years
- Increase of 3% per year for DERWA and LAVWMA
- Replacement transfers of \$350,000 per year for Local Wastewater, \$1 million per year for Regional Wastewater, and \$4.2 million in FY28 increasing by 3% per year for Water.

LOCAL WASTEWATER MODEL

The Local Wastewater Model is in a good financial position. The combined working capital for the enterprise and rate stabilization funds is projected to be above target reserve levels for FY26 through FY28, and remain between minimum and target reserve levels for the remainder of the ten-year period.

The budget does not include transfers to the Replacement Fund in FY26 and FY27 due to budget constraints and the pre-funding of replacement transfers in FY24. Beginning in FY28, replacement transfers are assumed at a reduced level of \$350,000 per year, which is anticipated to be partially funded from operating reserves. The reduced replacement transfers are adequate to meet near-term capital replacement needs.

Even with reduced replacement transfers, the Local Wastewater enterprise is expected to see a downward trend in the combined working capital for the enterprise and rate stabilization funds over the ten-year period. Long-term capital replacement funds will be refined based on the asset management model and cost of service and revenue requirements will be reviewed in the next Local Wastewater Rate Study.

**Combined Working Capital of Local Enterprise Fund and Local Rate Stabilization Fund
(Funds 200/205)**

REGIONAL WASTEWATER MODEL

The Regional Wastewater fund balances are starting in a strong financial position above the target reserve level with a combined working capital of approximately \$20 million. However, due to cost increases that were not accounted for in the 2023 Wastewater Rate Study, the working capital is trending downward and is projected to fall below minimum reserve levels in FY31 without further course corrections.

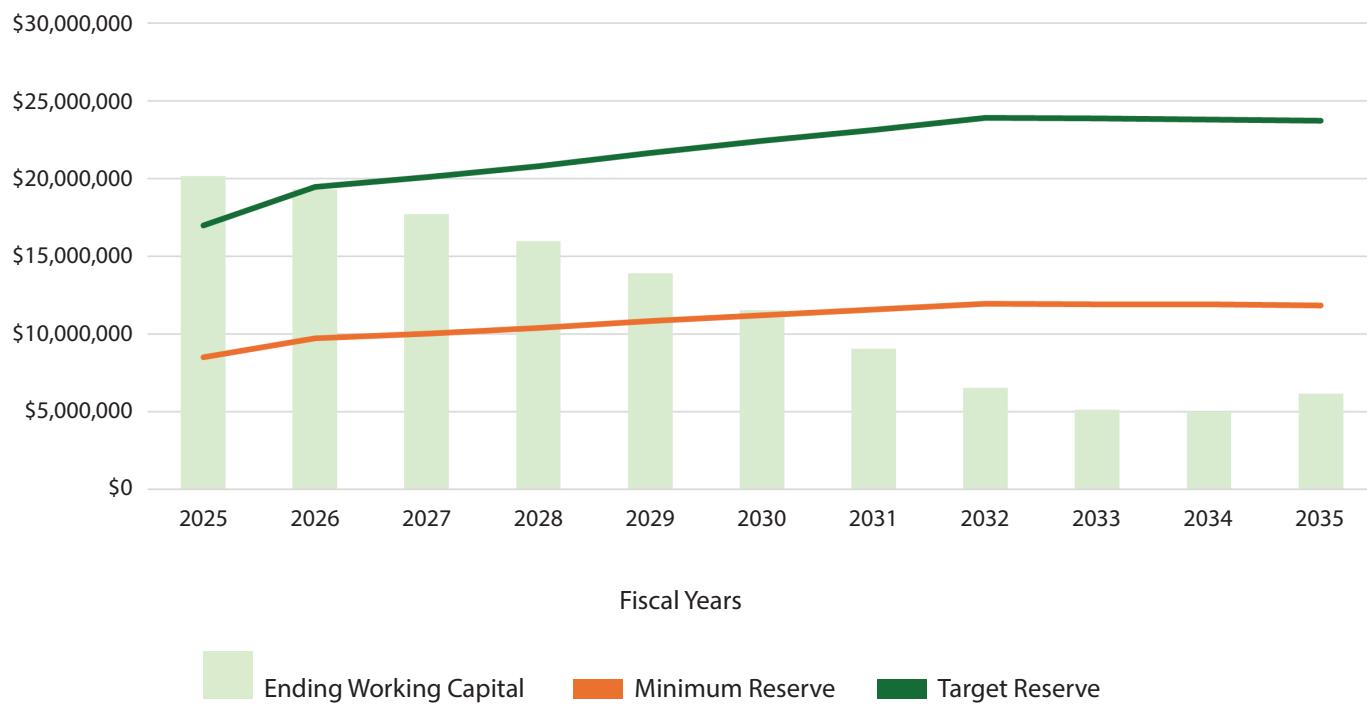
The primary expense categories and key factors contributing to this declining trend include:

- **Personnel** – Personnel costs have increased by \$1.2 million compared to the 2023 Wastewater Rate Study, due to increases in payments for medical and retiree benefits.
- **Material, supplies, and contracts costs** – Overall costs for materials, supplies, and contracts have increased by \$1.7 million compared to the 2023 Wastewater Rate Study, due to abnormally high increases to the costs for supplies, chemicals, and power that occurred in FY24 and FY25.
- **LAVWMA JPA contribution** – The District's contribution increased by approximately \$760,000 compared to the 2023 Wastewater Rate Study, due to energy increases.

The 2023 Wastewater Rate Study included defined revenue requirement adjustments for FY24 and FY25, with rates for the remaining three years of the five-year rate period adjusted based on CPI, which was assumed to be 3% for planning purposes. The actual FY 26 CPI increase is 2.7%, below the anticipated 3%. Projected revenues in the ten-year model also reflect more conservative growth assumptions and the loss of revenue from FCI Dublin closing in 2024.

To alleviate pressure on the Regional Wastewater enterprise funds, replacement transfers have been temporarily reduced to \$1 million per year starting in FY27. With this temporary corrective measure, the ten-year model projects that the combined working capital will remain between target and minimum reserve levels for the first five years before falling below minimum reserve levels beginning in FY31. The Regional Wastewater enterprise does begin to stabilize in FY33 when the LAVWMA debt is fully paid off.

Additional corrective strategies have been identified to address declining levels in the Regional Wastewater enterprise. These measures include preparing an update to the 2023 Wastewater Rate Study in FY26 to review cost of service and revenue requirements; optimizing the Asset Management Program to prioritize capital expenditures and refine capital replacement funding needs; and investing in energy projects to reduce energy consumption and stabilize energy costs. It is anticipated that these measures, combined with modest rate adjustments, can provide the course correction needed to ensure long-term financial sustainability for the Regional Wastewater enterprise and meet future capital asset replacement needs.

**Combined Working Capital of Regional Enterprise Fund and Regional Rate Stabilization Fund
(Funds 300/305)**

WATER MODEL

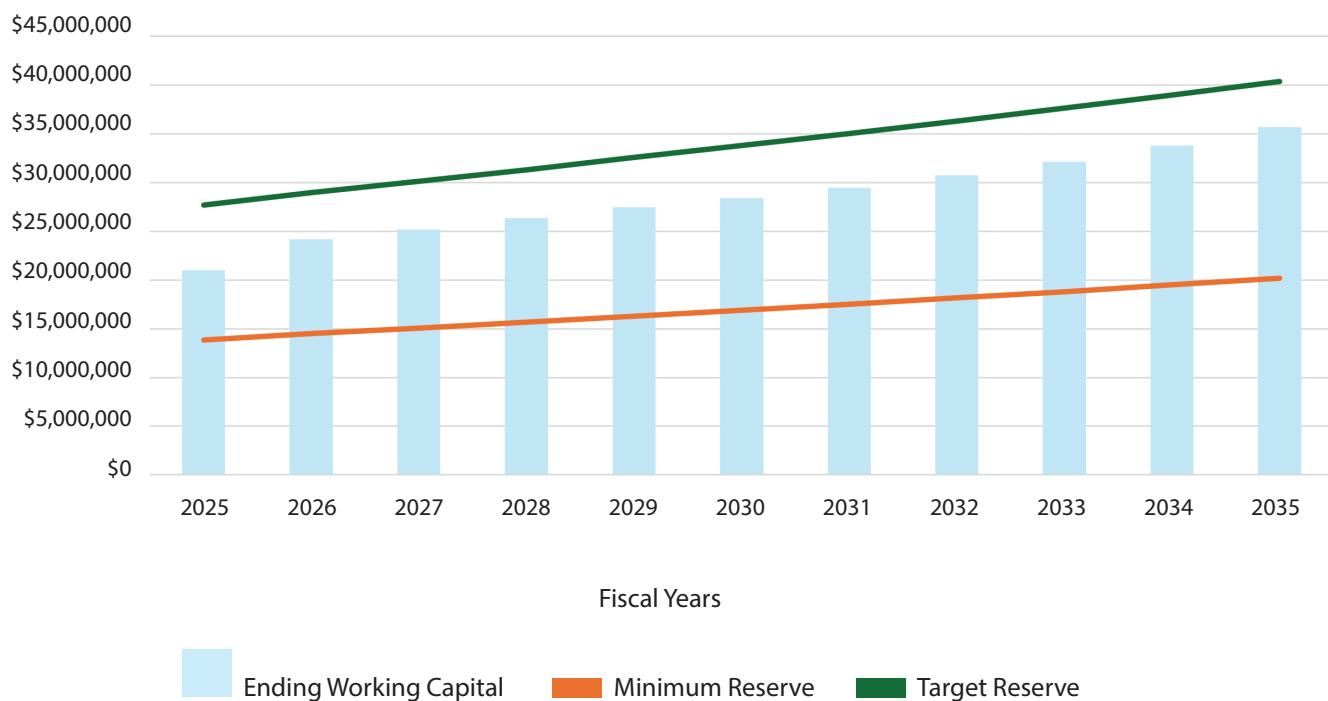
The Water fund working capital balances are in an overall good financial position. The Water Model projects working capital to be below target reserve levels but above minimum reserve levels for all ten years, with annual balances increasing modestly each year.

The Water Cost of Service Study, adopted in April 2024, reset water and recycled water fixed and consumption-based rates, and wholesale pass-through charges for a five-year period from FY 24 through FY28. The study included a 5.5% overall revenue adjustments effective May 1, 2024 and January 1, 2025, and CPI adjustments for the next three fiscal years effective January 1. The impacts of the study and associated revenue adjustments have significantly improved the working capital outlook compared to what was projected in the FY24 and FY25 Operating Budget.

However, unanticipated cost increases to personnel costs, DERWA O&M expenses, and reduced revenues due to more conservative growth projections and conservation, have reduced the amount of operating revenues available to fund capital replacement transfers. The Water fund operating budget and model assumptions assume funding for capital replacement transfers at a reduced level of \$4 million in FY26, increasing at 3% annually.

With this adjustment to replacement transfers, the Water enterprise is anticipated to remain stable throughout the ten-year period, with the combined working capital for the enterprise and rate stabilization funds projected to be between minimum and target levels. The modeled 3% general revenue increase is not anticipated to bring the fund back to the target reserve level.

The next Water Rate Study will need to address the District's growing capital replacement needs for the water system. As the service areas approaches buildout and capacity reserve fees diminish, the District will become more reliant on capital replacement transfers to fund capital replacement projects. The District also plans to optimize its Asset Management Program to prioritize capital expenditures and refine capital replacement funding needs to address this challenge.

**Combined Working Capital of Water Enterprise Fund and Water Rate Stabilization Fund
(Funds 600/605)**

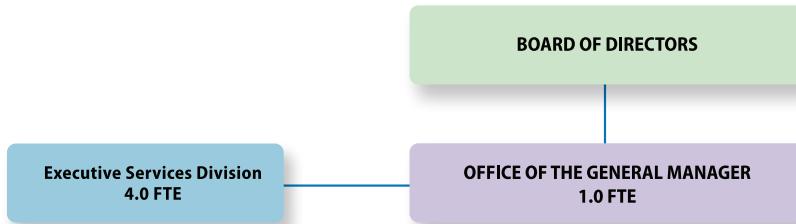
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DEPARTMENT OVERVIEW

BOARD OF DIRECTORS & OFFICE OF THE GENERAL MANAGER

The Board of Directors & Office of the General Manager Department consists of three divisions, including the Board of Directors, the Office of the General Manager, and Executive Services. The Department is responsible for directing policy, providing executive leadership to the District, and providing administrative support to the Board and the General Manager.



DIVISION INTRODUCTORY/OVERVIEW

Board of Directors

DSRSD's Board of Directors is an independently elected legislative body consisting of five Directors. The Directors govern the District by setting policies and hiring and overseeing the District's General Manager. The Board exercises these powers under the authority of the Community Services District Law (California Government Code section 61000 et seq.) and is ultimately responsible and accountable to the customers of the District.

The Board of Directors' budget includes costs associated with Boardmember attendance at industry conferences, trainings, meetings, community events, and special District events; and consolidated elections held every two years with the statewide general election.

Office of the General Manager

The Office of the General Manager provides executive leadership and management of the District's business, including oversight to the four main operating departments (Administrative Services, Finance, Engineering, and Operations). The General Manager is the primary liaison between the Board of Directors and District staff and is responsible for interagency coordination and emergency management.

Executive Services

The Executive Services Division provides key administrative services in support of the Board of Directors, the General Manager, the District's four operating departments, the District's two JPAs, and the public. The Division performs statutory District Secretary duties, manages Board and Committee meetings, and produces meeting agendas and minutes; manages the District's comprehensive records management program; produces timely responses to Public Records Act requests and subpoenas; conducts the Board of Directors elections, appointments, and voting area redistricting; manages mandatory Fair Political Practices Commission (FPPC) filings and the District's Conflict of Interest Code; tracks Boardmember compliance trainings; manages the District's transparency and governance certifications; facilitates legal and public noticing; manages contract and recordation processes; manages facility use permitting; maintains District policies and the District Code; and is the custodian of the District's seal and governing documents.

ACCOMPLISHMENTS, FY24 AND FY25

Board Accomplishments

- Held seven liaison committee meetings with the City of Dublin, City of Pleasanton, and Central Contra Costa Sanitary District, and one Tri-Valley Water Liaison Committee meeting.
- Renewed the Special District Leadership Foundation “District of Distinction” accreditation for DSRSD’s prudent fiscal practices and enhanced training on good governance for special districts.
- Renewed the Special District Leadership Foundation “District Transparency Certificate of Excellence” for transparency in operations and governance.
- Appointed a new General Manager.
- Adopted FY26 – FY30 Strategic Plan which serves as a roadmap for ensuring daily operations align with the District’s mission and long-term vision.
- Adopted an Energy policy to provide guidance for improving long-term energy efficiency and reliability.
- Adopted a Capital Assets policy to describe the accounting treatment for capital assets.
- DSRSD Boardmember Georgean Vonheeder-Leopold served as a Director of the California Association of Sanitation Agencies (CASA), the Treasurer of the Alameda County Chapter of the California Special Districts Association (CSDA), and an Alternate Commissioner of the Alameda Local Agency Formation Commission (LAFCO).
- DSRSD Boardmember Ann Marie Johnson served on the Fiscal Committee of the CSDA.
- Participated in various ceremonial and community events, such as the City of Dublin St. Patrick’s Day Parade and the City of San Ramon’s 40th Anniversary Light Parade.

Other Accomplishments

- Completed a comprehensive 2024 Workforce Study that assessed current and future organizational and staffing needs for the Office of the General Manager, Administrative Services Department, and Engineering and Technical Services Department; and evaluated progress on recommendations from the 2023 Operations Workforce Study.
- Based on the 2024 Workforce Study, created a separate Finance Department with a Finance Director to oversee the District’s financial, accounting, utility billing, and customer service functions.
- Restarted video recording of Board meetings after completion of the District Office Boardroom renovation with posting of the recordings on the District website.
- Conducted a Citizens Water Academy to build awareness of the essential service DSRSD provides to the community and to increase engagement.
- Completed the consolidated election in 2024 for Divisions 1, 3, and 5, representing three of the five District divisions that resulted in three re-elected Directors.
- Collaborated with professional organizations and partner agencies on advocacy matters of importance to the District’s business.
- Initiated Phase 2 of the Regional Purified Water Pilot Project, which focuses on public outreach and monitoring grant funding opportunities of a small-scale purified water pilot project.
- Held annual employee recognition events.

BUDGET TRENDS, FY26 AND FY27

The Board of Directors budget for FY26 and FY27 is a status quo budget that includes the biennial Board election costs and additional funding for Directors to attend conferences and training courses. The November 2026 election will be for Divisions 2 and 4, representing two of the five divisions in the District.

The Office of the General Manager budget decreased compared to the last budget due to organizational structure changes implemented to address business needs identified in the 2024 Workforce Study. The FY26 and FY27 budget assumes that the Assistant General Manager and Special Assistant to the General Manager positions will not be filled, and the positions and related work (e.g. emergency preparedness) will be transferred to other departments to address business needs and to align with similar functions.

The Executive Services Division budget is generally a status quo budget and includes administration of the District's records management program, the electronic system for required Fair Political Practices Commission filings, and maintenance of the District Code.

OPERATING EXPENSES BY FUND	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Local Wastewater Enterprise	\$11,417	\$11,632	\$10,600	\$12,400	\$12,637
Regional Wastewater Enterprise	69,940	55,260	66,550	74,100	75,156
Water Enterprise	207,634	138,138	78,700	100,000	103,878
Administrative Cost Center	1,780,775	1,858,716	2,537,344	1,611,728	1,764,950
Total	\$2,069,767	\$2,063,745	\$2,693,194	\$1,798,228	\$1,956,621
% Change		-0.3%	30.5%	-33.2%	8.8%

OPERATING EXPENSES BY DIVISION	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Board of Directors	\$243,000	\$181,759	\$400,200	\$204,800	\$313,139
Office of the General Manager	1,151,951	1,183,640	1,503,465	729,179	751,219
Executive Services	674,817	698,346	789,529	864,249	892,263
Total	\$2,069,767	\$2,063,745	\$2,693,194	\$1,798,228	\$1,956,621
% Change		-0.3%	30.5%	-33.2%	8.8%

OPERATING EXPENSES BY CATEGORY	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Salaries & Benefits	\$1,540,799	\$1,622,640	\$1,944,552	\$1,374,681	\$1,422,949
CIP/JPA Labor Credits	(45,437)	(46,026)	(44,588)	(44,087)	(46,026)
Materials	2,005	4,573	5,100	4,250	4,250
Contracts	374,737	306,392	604,030	263,090	369,340
Others	197,664	176,166	184,100	200,294	206,108
Total	\$2,069,767	\$2,063,745	\$2,693,194	\$1,798,228	\$1,956,621
% Change		-0.3%	30.5%	-33.2%	8.8%

DEPARTMENT GOALS, FY26 AND FY27

Board Goals

- Represent the District at industry conferences, meetings, interagency liaison meetings, and community events.
- Build consensus with Tri-Valley partners on long-term solutions for improving long-term water resiliency through diversification and maximizing local water supplies.

Other Goals

- Implement the new Strategic Plan adopted in April 2025.
- Continue to review and implement organizational changes needed to meet current and future business needs, consistent with the 2023 Operations Workforce Study and 2024 Workforce Study.
- Conduct 2026 DSRSD Citizens Water Academy.
- Work collaboratively with Tri-Valley partners in the development of a more diversified and resilient water supply.
- In collaboration with Tri-Valley partners, update the 2018 Tri-Valley Potable Reuse Study to reflect changes in wastewater supply and new regulations.
- Negotiate revisions to the District's interagency agreements and contracts to address changed conditions and provide framework for meeting future program needs.
- Amend the District's Conflict of Interest Code to reflect organizational changed.
- Renew the District's Transparency Excellence and District of Distinction certifications.
- Examine the District Code and District policies to determine areas of overlap and to remove redundancies.
- Continue migration of vital Board documents into the OnBase electronic content management system to attain 80% to completion.

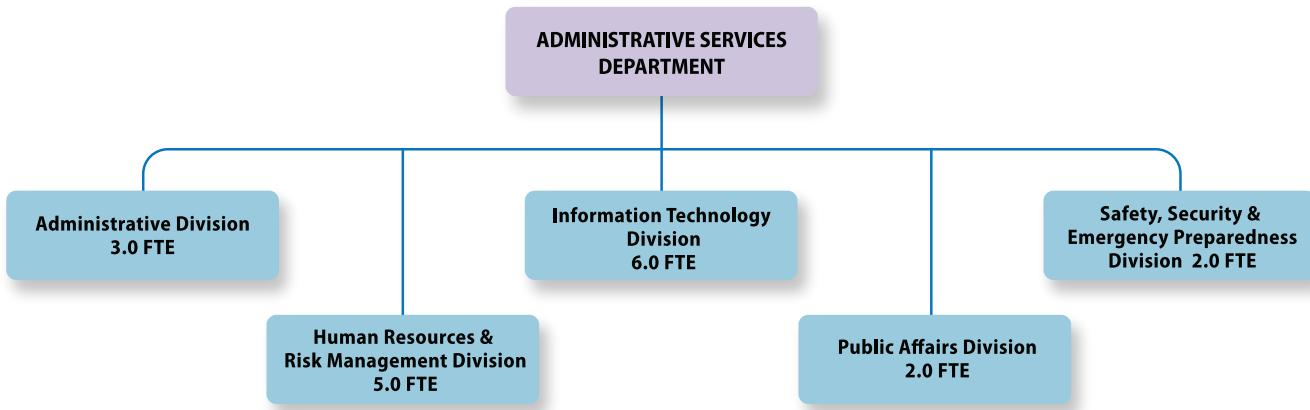
PERFORMANCE MEASURES

BOARD OF DIRECTORS & OFFICE OF THE GENERAL MANAGER	Objectives	FY24 Actual	FY25 Estimate	FY26 Target	FY27 Target
Executive Services	Respond to public records requests within 10-day requirement	100%	100%	100%	100%
	Post agenda packets for Board and Committee meetings in conformance with Brown Act requirements	100%	100%	100%	100%
	Ensure annual filing requirements for Form 700 Statement of Economic Interests are adhered to	100%	100%	100%	100%
	Facilitate quadrennial review of District policies	100%	100%	100%	100%
	Review one District Code section annually	100%	100%	100%	100%



ADMINISTRATIVE SERVICES

The Administrative Services Department consists of five divisions including Administration Services, Human Resources and Risk Management, Information Technology Services, Public Affairs, and Safety, Security and Emergency Preparedness. These divisions provide the majority of internal support functions for the District, including legislative affairs, public affairs, community outreach and events, human resources, risk management, technology services, workplace health and safety, security, and emergency planning and response support functions.



DIVISION INTRODUCTORY/OVERVIEW

Administrative Services

The Administration Division sets the priorities and provides overall management for the Administrative Services Department. The Division ensures the internal service divisions are operating efficiently and effectively to provide timely, quality service to the community and the other departments. Additionally, Administrative Services staff provide support to the General Manager and organization-wide tracking and reporting of legislative affairs.

Human Resources and Risk Management

The Human Resources and Risk Management Division conducts recruitment and selection processes, maintains classification and compensation structure, and coordinates employee benefits, employee relations, organizational personnel planning, and policy development. The Division supports labor relations and administers employee engagement programs, including employee feedback, coaching, and recognition, as well as District-wide training and development. The Division also manages the District's pooled insurance program, including liability, property, and workers compensation.

Information Technology Services

The Information Technology (IT) Services Division provides strategic IT vision, planning, and enterprise solutions to assist in achieving DSRSD's Strategic Plan. Collaborating with other District divisions the IT Division

provides innovative, secure, and reliable technology solutions that add value to key business processes. The Division helps keep the organization operating by maintaining critical servers, key software, and administering and maintaining the IT infrastructure on a day-to-day basis. This Division also maintains and makes continuous improvements to the District cybersecurity posture.

Public Affairs

The Public Affairs Division communicates priorities, initiatives, and fosters public awareness and understanding of the District and its services. The Division engages with customers, stakeholders, agencies, legislators, and elected officials, and provides support for government relations, advocacy, community outreach, media relations, emergency communications, public events, and student educational programs.

Safety, Security, and Emergency Preparedness

The 2024 Workforce Study recommended the creation of the Safety, Security, and Emergency Preparedness Division to functionally align programs with similar components and requirements. The Safety, Security, and Emergency Preparedness Division provides Districtwide health and safety, security, and emergency preparedness support. Division staff administer over 25 safety programs (including program updates, implementation, recordkeeping, and staff training), and track safety regulatory compliance. Division staff also oversee security through development and administration of security procedures as well as management of District facility access through keys, badging, and software management. The Safety, Security, and Emergency Preparedness Division also provides program administration of the District's emergency preparedness and response programs.



DSRSD Board and staff attend the 2025
City of Dublin St. Patrick's Day Parade

ACCOMPLISHMENTS, FY24 AND FY25

- Provided critical project management support needed to fully implement the new Enterprise Resource Planning (ERP) System for Finance, Human Resources, Payroll, and Utility Billing.
- Launched a redesigned “Pipeline” e-newsletter to strengthen branding and customer understanding of DSRSD services.
- Created and began publishing a quarterly Public Outreach Activities Report.
- Collaborated with Tri-Valley water agencies to establish an annual Tri-Valley Water Conservation Art Contest for K-12th grade students.
- Hosted over 400 attendees for WWTP tours over the two-year period.
- Collaborated with Tri-Valley water agencies on a regional campaign to educate the community on long-term Tri-Valley water reliability challenges and potential solutions.
- Participated in community events, including the Dublin and San Ramon Senior Information Resource Fairs, Science, Technology, Engineering, Art, and Mathematics (STEAM) events at local schools, the City of San Ramon’s 40th Anniversary Light Parade, the Alameda County Accessory Dwelling Unit (ADU) Fair, and the City of Dublin’s Fair, and the Dublin St. Patrick’s Day Parade.
- Partnered with local agencies on the Alameda and Contra Costa County Science and Engineering Fairs, Inside Dublin Citizens Academy, Dublin Collective Art Circuit, Tri-Valley Haven Food Drive, and City of Dublin Water Fountain Partnership to install water refill stations.
- Enhanced the functionality of CSAM, the District’s maintenance and asset management system.
- Linked and provided integrated platform access to all document systems (SharePoint/Office365/OnBase) to deliver relevant information as needed by staff.
- Continued to build and expand the use of the Electronic Content Management System (ECMS) for official records and automated records retention.
- Strengthened cybersecurity and network resiliency capabilities.
- Fully implemented the new audio/visual system for the Boardroom and launched pilot project of posting recorded Board meetings.
- Completed the biennial Districtwide employee survey in 2024.
- Completed recruitment of 34 full-time staff.
- Implemented and continued to enhance the new Career, Opportunity, Readiness, Elevate (C.O.R.E.) Program, a professional and supervisory training and development program.
- Provided 16 professional development training courses and hosted a Senior/Lead Training Academy for 30 employees.
- Participated in a joint Emergency Operations Center (EOC) tabletop disaster preparedness training exercise coordinated with the City of Dublin in December 2023.
- Conducted 3-day training for Emergency Operations Center (EOC) staff for ICS-300 Intermediate Incident Command System facilitated by CalOES training staff.
- Completed over 4,600 health and safety training sessions, including 34 new employee safety orientations.
- Developed and updated six critical safety programs to enhance workplace safety and compliance.
- Held the District’s first annual Safety and Wellness Fair in September 2024.
- Overhauled the physical key management system for improved security.

BUDGET TRENDS, FY26 AND FY27

The Administrative Services Department budget for FY26 and FY27 reflects organizational changes recommended in the 2024 Workforce Study to support District business needs and Strategic Plan priorities. These changes include the creation of a new Safety, Security, and Emergency Preparedness Division in the Administrative Services Department to group similar functions. This change results in a net increase of two FTE positions in the Department (from 16 FTE to 18 FTE), due to the transfer of two existing safety positions from the Operations Department to the Administrative Services Department.

Overall, the Administration Services Department budget will increase by approximately 10.7% in FY26 and 2.1% in FY27. Contracted services are anticipated to increase by approximately \$128,000 in FY26. These increases reflect the allocation of additional staff and resources to support the District's legislative efforts, staff training, safety, cybersecurity, and emergency preparedness programs. JPA and capital project credits are anticipated to decrease by approximately \$48,000 in FY26 due to the completion of the Tyler Munis ERP Conversion capital project in FY25.

OPERATING EXPENSES BY FUND	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Local Wastewater Enterprise	\$11,854	\$26,818	\$12,925	\$2,000	\$3,750
Local Wastewater Replacement	9,348	-	-	-	-
Regional Wastewater Enterprise	130,118	98,612	121,390	21,500	29,685
Water Enterprise	182,984	129,578	66,485	35,354	46,300
Administrative Cost Center	3,987,327	4,272,500	4,951,856	5,646,051	5,744,882
Total	\$4,321,631	\$4,527,509	\$5,152,656	\$5,704,905	\$5,824,617
% Change		4.8%	13.8%	10.7%	2.1%

OPERATING EXPENSES BY DIVISION	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Administrative Services	\$609,427	\$600,675	\$658,254	\$838,668	\$862,547
Human Resources & Risk Mgmt	1,121,192	1,144,017	1,341,664	1,449,948	1,427,416
Information Technology Services	1,695,017	1,893,389	1,914,966	2,112,965	2,168,969
Public Affairs	488,437	448,927	966,790	687,964	698,089
Safety, Security & Emergency Preparedness	407,558	440,501	270,982	615,360	667,596
Total	\$4,321,631	\$4,527,509	\$5,152,656	\$5,704,905	\$5,824,617
% Change		4.8%	13.8%	10.7%	2.1%

OPERATING EXPENSES BY CATEGORY	FY23 Actual	FY4 Actual	FY25 Adopted	FY 2026 Budget	FY27 Budget
Salaries and Benefits	\$3,484,486	\$3,546,284	\$3,894,149	\$4,290,329	\$4,535,035
CIP/JPA Labor Credits	(4,087)	(36,556)	(110,108)	(62,408)	(64,419)
Materials	78,101	102,552	125,400	129,700	127,938
Contracts	714,034	891,273	1,203,710	1,331,754	1,210,451
Others	49,096	23,956	39,505	15,530	15,612
Total	\$4,321,631	\$4,527,509	\$5,152,656	\$5,704,905	\$5,824,617
% Change		4.8%	13.8%	10.7%	2.1%

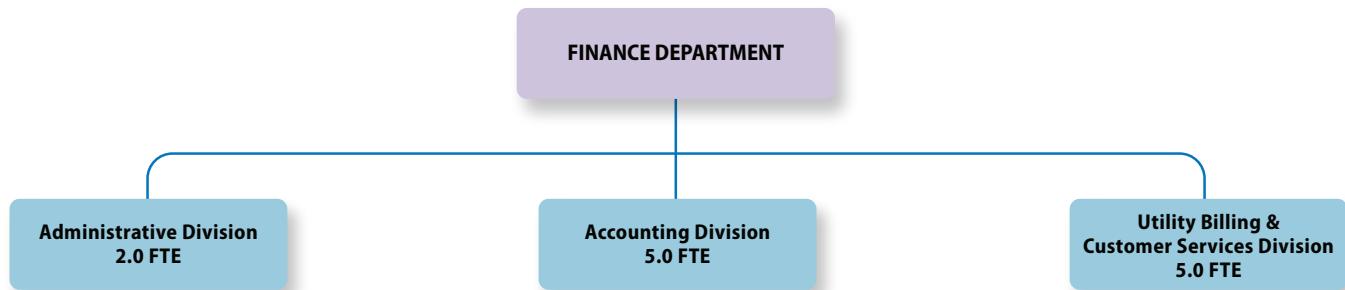
DEPARTMENT GOALS, FY26 AND FY27

- Conduct a comprehensive update and redesign of the District's website to improve accessibility and customer experience.
- Complete a Community Outreach and Education Program Assessment in support of the District's efforts to build public awareness of District services, priorities, and initiatives.
- Expand use of the District's social media platforms to help educate and engage the community.
- Produce two annual reports summarizing District accomplishments.
- Collaborate with Tri-Valley water agencies on public to educate the community on long-term water reliability challenges and potential solutions as well as the importance of water conservation.
- Update safety programs, policies, and procedures to maintain a safety workplace and ensure compliance with regulations.
- Conduct emergency response trainings with staff and conduct a functional disaster exercise in FY26 in support of the District's emergency preparedness efforts.
- Complete updates to the Risk and Resilience Assessment and Emergency Response Plan as required by the America's Water Infrastructure Act (AWIA).
- Review and update (where necessary) the District's mutual aid agreements to strengthen emergency preparedness and response plans.
- Continue assessment and update of the District's security policies, procedures, and program in support of the District's safety culture and emergency preparedness and response efforts.
- Update recruitment and selection standard procedures to optimize employee performance and retention.
- Prepare for the Fall 2025 labor negotiations for successor contracts and resolutions.
- Continue the District's participation in management and leadership training and development programs to enhance employee skills and provide career and professional growth.
- Prepare and implement an IT Master Plan to guide technology investments and resources.
- Integrate data reporting across the District to leverage technology in support of consistent analysis and reporting.

PERFORMANCE MEASURES

DEPARTMENT	OBJECTIVE	FY24 Actual	FY25 Estimate	FY26 Target	FY27 Target
Human Resources & Risk Management	Average number of days to fill external recruitments from requisition to hire	115	125	145	145
	% of staff that completed at least two (2) hours of professional development training through the C.O.R.E program	87%	65%	75%	75%
Public Affairs	Pipeline eNewsletter distributed monthly	100%	100%	100%	100%
	Minimum of five (5) social media posts per month	100%	100%	100%	100%
	Minimum of four (4) Regional Wastewater Treatment Plant tours provided to citizens annually	100%	100%	100%	100%
Information Technology Services	Provide full network connectivity	99%	99%	99%	99%
	% of SPAM email messages blocked	99%	99%	99%	99%
	% of staff that have successfully completed cybersecurity training	100%	100%	100%	100%
	Perform regular third-party penetration testing	100%	100%	100%	100%
	Perform daily backups of critical systems to ensure business continuity	100%	100%	100%	100%
Safety, Security, & Emergency Preparedness	Conduct District-wide emergency exercise to assess District capabilities	100%	100%	100%	100%
	% of staff that have completed at least two NIMS/ICS training courses	100%	100%	100%	100%
	Make at least four (4) updates to, or implement new, safety programs annually	3	2	4	4

The Finance Department is a new standalone department. Prior to FY26, the District's financial functions were under the Administrative Services Department. The 2024 Workforce Study recommended the creation of a separate Finance Department with a dedicated Director of Finance responsible for overseeing and managing the District's finances. The Department consists of the Finance Administration, Accounting, and Utility Billing and Customer Services divisions. The Finance Department presents timely and accurate financial information, analysis, and reporting; provides internal accounting and financial support to the other departments; and provides external customer support with utility billing, revenue collection, and customer service.



DIVISION INTRODUCTORY/OVERVIEW

Finance Administration

The Finance Administration Division provides overall management of the District's finances, which includes investing District funds, preparing the biennial operating budget, conducting various rate studies, and providing long-term financial forecasts. The Division also is responsible for establishing and ensuring compliance with internal controls and documenting financial processes.

Accounting

The Accounting Division's core functions include Accounts Payable, Payroll, and Purchasing. The Division coordinates the District's annual audit and produces the Annual Comprehensive Financial Report (ACFR). The Division also prepares statutory filings, ensures internal control compliance, and maintains the District's financial records.

Utility Billing and Customer Services

The Utility Billing and Customer Services Division oversees all facets of customer service, billing, payment processing, debt collection, and the monitoring of the District's advanced metering infrastructure (AMI) system. This Division ensures continuous access to services for customers and provides assistance with account inquiries and updates.

ACCOMPLISHMENTS, FY24 AND FY25

- Based on the 2024 Workforce Study, reorganized the District's Financial Services and Revenue and Billing Services Divisions previously under the Administrative Services Department as a stand-alone Finance Department and hired a Finance Director to guide and oversee transition of the new Department.
- Prepared a comprehensive Water Rate Study and adopted a five-year schedule of rate adjustments for calendar years 2024-2028.
- Reinstated Quarterly Financial Reports that had been suspended due to the system conversion.
- Completed the utility billing module for customer billing as well as tracking individual customer account history.
- Migrated all account and billing operations to Tyler Munis with no significant disruptions to customers and billing in August 2024.
- Launched a new payment portal with Tyler Technologies in January 2025 to streamline online payments and to improve customer access to billing records and other account information.
- Implemented the new "Contracts" module for District contracts to integrate with purchasing, project accounting, and budget in the Tyler Munis financial accounting system.
- Updated District financial practices and procedures and internal controls as a matter of prudence and to align with the new financial system, Tyler Munis.
- Received the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for the 23rd and 24th years in a row for the FY23 and FY24 ACFRs.
- Received the California Society of Municipal Finance Officers (CSMFO) Operating Budget Excellence Award for FY24 and FY25.
- Developed a new Capital Assets Policy to address the accounting treatment for capital assets.
- Updated the Budget Accountability, Capital Financing and Debt Management, Financial Reserves and Investment Policies.
- Dissolved DSRSD's Financing Corporation with the California Secretary of State after concluding that the Corporation is no longer needed due to changes within the financial industry.
- Performed a competitive selection process and selected a new auditor.
- Contracted with a Securities and Exchange Commission (SEC)-registered investment advisor to actively manage the District's investment portfolio and improve portfolio performance, and adjusted in-house accounting to align with the change.
- Updated the District's investment custody account to accommodate the change to an investment manager from in-house management.
- Successfully prepared the budget for FY26 and FY27 using the budget function within the Tyler Munis system.

BUDGET TRENDS, FY26 AND FY27

The Finance Department's budget for FY26 and FY27 reflects changes in organizational structure to add a Finance Director dedicated to overseeing the management of the District's finances and the transfer of two field technician positions to the Operations Department. The Department's operating budget includes budget to enhance utilization of the Enterprise Resource Planning system and explore additional software applications to improve efficiency and customer service. The budget also includes an increase in contracts due to contracting out the management of the District's investment portfolio.

OPERATING EXPENSES BY FUND	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Local Wastewater Enterprise	\$176,278	\$154,815	\$230,506	\$195,924	\$159,914
Regional Wastewater Enterprise	175,456	154,816	236,977	195,921	159,912
Water Enterprise	764,283	1,107,964	1,432,696	1,034,985	1,057,345
Administrative Cost Center	1,059,409	1,155,305	1,140,817	1,944,855	2,034,969
Total	\$2,175,425	\$2,572,900	\$3,040,996	\$3,371,685	\$3,412,140
% Change		18.3%	18.2%	10.9%	1.2%

OPERATING EXPENSES BY DIVISION	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Finance Administration	-	-	-	\$620,738	\$644,180
Accounting	1,146,230	1,230,499	1,235,817	1,454,117	1,410,789
Utility Billing & Customer Services	1,029,195	1,342,401	1,805,179	1,296,830	1,357,171
Total	\$2,175,425	\$2,572,900	\$3,040,996	\$3,371,685	\$3,412,140
% Change		18.3%	18.2%	10.9%	1.2%

OPERATING EXPENSES BY CATEGORY	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Salaries and Benefits	\$1,676,244	\$1,958,325	\$2,225,881	\$2,409,333	\$2,525,310
CIP/JPA Labor Credits	(6,064)	(33,157)	(18,101)	(2,860)	-
Materials	15,936	13,196	23,530	5,800	5,800
Contracts	483,613	435,448	613,885	755,737	677,329
Others	5,698	199,088	195,800	203,675	203,701
Total	\$2,175,425	\$2,572,900	\$3,040,996	\$3,371,685	\$3,412,140
% Change		18.3%	18.2%	10.9%	1.2%

DEPARTMENT GOALS, FY26 AND FY27

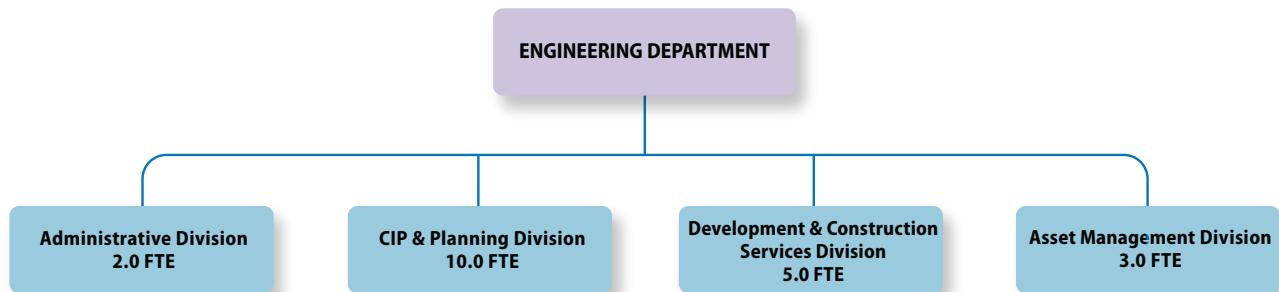
- Work with third-party investment advisors to optimize investment strategy and management of District funds.
- Support the Office of the General Manager in revisions to City of Pleasanton wastewater service agreements.
- Continue to explore more modules and options to fully utilize all functionalities of the new Enterprise Resource Planning System (ERP) for finance, human resources, fixed assets, project accounting, payroll, accounts receivable, accounts payable, purchasing, budgeting, utility billing, and contracts, including integration with other systems of record.
- Develop custom reports as necessary from the ERP system for benchmarking and tracking key metrics, e.g., cash flow reports, accounts receivable aging, water leak adjustments, etc.
- Establish Districtwide training for Finance 101 and ERP-Tyler Munis on a recurring basis for core modules such as reporting, purchasing, and budget training.
- Update the Local and Regional Wastewater Rate Study for new rates to take effect for FY27.
- Update the Local and Regional Wastewater Capacity Reserve Fee Study, after completing the WWTP and Biosolids Master Plan, to ensure adequate funding for treatment plant improvements needed to meet buildout demands.
- Onboard a new auditor beginning with FY25 to perform audits for a four-year term.
- Perform an overhead and indirect cost allocation study to update the District's miscellaneous fee schedule and ensure cost recovery for services provided.
- Explore debt financing and other funding options for implementation of capital projects.
- Develop standard operating procedures for all critical functions of utility billing, account management, payroll, payments, year-end rollover, year-end purchase order maintenance, and all other customer service functions.
- Continue to educate District customers on the use of the District's free Aquahawk Customer Portal for monitoring water usage and promote paperless billing and automated payments to customers.
- Create the biennial budget document directly from either Tyler-Munis with a supplemental report writer or a new software system that allows for online publishing and interaction.
- Explore options to manage long-term obligations for pension and other post-employment benefit plans that includes the possible use of pre-funding trusts.
- Review and update the District's purchasing procedures and templates.

PERFORMANCE MEASURES

FINANCE DEPARTMENT	Objective	FY24 Actual	FY25 Estimate	FY26 Target	FY27 Target
Finance Administration	Maintain good credit rating and debt service coverage	AA+	AA+	AA+	AA+
	Issue Quarterly Treasurer's Report within 45 days of quarter end	100%	100%	100%	100%
	Issue the Quarterly Financial Reports for Operating and Capital Funds within 60 days of quarter end	0%	75%	100%	100%
	Receive the CSMFO Biennial Operating Budget Excellence Award	N/A	Met	N/A	Meet
Accounting	Perform the monthly close by the 15th of the subsequent month	0%	75%	100%	100%
	Issue ACFR meeting the Excellence Standards of the GFOA and receive the Certificate of Achievement	Met	Met	Meet	Meet
	Submit State Controller's Financial Report by January 31	Met	Met	Meet	Meet
	Submit State Controller's Compensation Report by April 30	Met	Met	Meet	Meet
	Submit debt disclosures to EMMA (Electronic Municipal Market Access), the website funded and operated by the Municipal Securities Rulemaking Board (MSRB), within 210 days past year-end	Met	Met	Meet	Meet
Utility Billing & Customer Services	Mail bills within five days of the first or 15th of each month	100%	100%	100%	100%
	Maintain call center average wait times under five minutes.	New	New	5 Mins	5 Mins

ENGINEERING

The Engineering Department consists of four divisions that ensure District infrastructure is planned, designed, constructed, and maintained in accordance with the District's ordinances, specifications, policies, and all applicable laws and regulations. The Department oversees development and implementation of the Capital Improvement Program (CIP) Ten-Year Plan and Two-Year Budget, and leads the Asset Management Program. In addition, the Department provides permitting and construction inspection services.



DIVISION INTRODUCTORY/OVERVIEW

Engineering Administration

The Engineering Administration Division sets the priorities and provides overall management for the Engineering Department. The Division coordinates execution of District Strategic Plan goals with other departments and represents the District at an executive level with other agencies and professional organizations.

Capital Improvement Program (CIP) & Planning

The Capital Improvement Program and Planning Division manages long-term utility planning activities, models operations, and prepares and oversees implementation of the CIP Ten-Year Plan and Two-Year Budget. Following the guidance of Master Plans and asset rehabilitation and replacement models, the Division administers, plans, designs, and manages construction for the majority of District capital projects. The Division supports the WWTP and Field Operations Division (FOD) by evaluating processes and operations to improve efficiency and resolve issues; designing equipment and facility improvements; and procuring specialty equipment and services.

Development & Construction Services

The Development and Construction Services Division oversees the expansion, updates, and construction of the District's water and sewer systems through development and redevelopment projects. The Division reviews plans and provides permits and inspections to conform to the latest DSRD and associated city and fire department standards.

Asset Management

The Asset Management Division leads the Asset Management Program, which integrates asset management into District business processes and supports and informs how decisions are made at operational and strategic levels. The Division develops and maintains asset rehabilitation and replacement models that are used to determine the District's long-term capital replacement budgets. The GIS section maintains the water distribution and wastewater collection system maps.

ACCOMPLISHMENTS, FY24 AND FY25

- Completed a comprehensive Energy Facilities Master Plan, which informed the Board's adoption of an Energy Policy that provides a framework for improving long-term energy efficiency and reliability for the District.
- Implemented the online appointment scheduling system for permit counter visits.
- Developed an operations plan and coordinated with EBMUD to test the three DSRSD/EBMUD potable water emergency interties.
- Completed an emergency pipeline replacement on LAVWMA's behalf for the Livermore sole use interceptor pipeline, that was at risk of failure due to embankment damage from the Calendar Year 2022/2023 storms.
- Replaced 12,000 feet of aging water lines in the Canterbury/Wineberry neighborhood.
- Completed Large-Diameter Sewer Condition Assessment Project that included the inspection of approximately 60,000 feet of the collection system pipelines, ranging from 18 inches to 42 inches.
- Designed and constructed Cross Valley Sewer Main Project which repaired a damaged sewer main that crossed under a canal.
- Completed construction and began operation of the Aluminum Sulfate Addition Project, which will reduce struvite buildup at the WWTP and lower maintenance costs.
- Migrated the Collection System Rehabilitation Plan from an internal spreadsheet to InfoAsset Planner software to improve the ability to update data, increase access, and maintain data integrity.
- Received proposals and awarded a multi-year On-Call Underground Repair Contract for contractors to complete emergency and planned repairs to water and sewer pipelines.
- Completed a pilot leak detection program for the potable water distribution system to inform decision-making on replacement and rehabilitation efforts, and to support water conservation efforts.
- Prepared a Water Conservation Master Plan to identify measures needed to comply with the State's long-term conservation standards.
- Developed the Cross-Connection Control Plan to comply with the new Cross-Connection Control Policy Handbook that replaced the California Code of Regulation Title 17.
- Collaborated with Tri-Valley cities to complete and adopt the Tri-Valley Hazard Mitigation Plan, which is a document required by FEMA to be eligible for certain types of non-emergency disaster assistance.
- Negotiated and executed agreements with DERWA, EBMUD, and the City of Dublin to add "ready to connect" customers identified in the DERWA Supply Plan to the recycled water system.
- Updated plan check and inspection fees to ensure costs are appropriately recovered through fees that are paid by developers and customers making improvements.
- Revised District Code to revise the Deferred Payment Program for Regional Wastewater Capacity Reserve Fees to be based on dwelling unit equivalents (DUEs).
- Reviewed 672 District facility construction plan submittals, which resulted in issuing 19 District facility construction permits to developers, 184 limited construction permits for customer repairs, 670 inspection requests, and the installation of 3 miles each of water and sewer mains installed by developers.
- Prepared the Capital Improvement Program Two-Year Budget for FY26 and FY27 and Ten-Year Plan for FY26 through FY35.

BUDGET TRENDS, FY26 AND FY27

The Engineering Department's budget for FY26 and FY27 reflects changes recommended in the 2024 Workforce Study to move the Clean Water Program from the Engineering Department to the newly organized Regulatory Compliance Division in the Operations Department. This movement is intended to streamline and centralize oversight of regulatory functions. In addition, Capital Projects and Planning functions have been combined into one division and Asset Management has been structured as a stand-alone division to emphasize the importance of integrating asset management into District businesses processes and strategic, operational, and financial planning decisions. Despite these shifts, FTEs and associated personnel costs – salaries, benefits, training, and related expenses – FY26 will see a dip in expenses followed by a 3.1% increase in FY27.

OPERATING EXPENSES BY FUND	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Local Wastewater Enterprise	\$578,821	\$572,816	\$916,866	\$774,734	\$803,649
Regional Wastewater Enterprise	701,891	614,929	867,998	958,752	996,306
Water Enterprise	1,953,075	1,531,532	1,970,318	1,609,180	1,648,982
Administrative Cost Center	238,529	218,836	367,487	657,364	676,259
Total	\$3,472,317	\$2,938,113	\$4,122,669	\$4,000,030	\$4,125,196
% Change		-15.4%	40.3%	-3.0%	3.1%

OPERATING EXPENSES BY DIVISION	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Engineering Administration	\$576,532	\$522,549	\$633,379	\$647,409	\$669,686
CIP & Planning	725,397	470,796	676,975	1,355,031	1,361,751
Development & Construction Services	1,118,913	993,016	1,312,921	1,206,633	1,263,875
Asset Management	1,051,475	951,752	1,499,394	790,957	829,884
Total	\$3,472,317	\$2,938,113	\$4,122,669	\$4,000,030	\$4,125,196
% Change		-15.4%	40.3%	-3.0%	3.1%

OPERATING EXPENSES BY CATEGORY	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Salaries and Benefits	\$3,988,701	\$3,826,745	\$5,013,521	\$4,869,908	\$5,084,160
CIP/JPA Labor Credits	(639,590)	(1,039,917)	(1,339,902)	(1,309,526)	(1,359,235)
Materials	26,236	5,662	19,200	18,045	18,661
Contracts	92,254	138,037	409,200	397,300	357,096
Others	4,716	7,586	20,650	24,303	24,514
Total	\$3,472,317	\$2,938,113	\$4,122,669	\$4,000,030	\$4,125,196
% Change		-15.4%	40.3%	-3.0%	3.1%

DEPARTMENT GOALS, FY26 AND FY27

- Complete Onsite and Offsite Solar Power Purchase Agreements (PPA) and commence installations of solar projects at the District Office, Field Operations Facility, WWTP, and LAVWMA.
- Evaluate the feasibility to accept food waste at the WWTP to create additional biogas, which will reduce the District's dependence on natural gas and reduce its greenhouse gas footprint.
- Complete design, bid, and initiate construction of key water expansion projects, including Reservoir 20B and Turnout 6.
- Complete design, bid, and initiate construction of key water replacement projects, including Camp Parks Water Lines Replacement and Residential Water Meter Replacement.
- Complete design, bid, and initiate construction of key WWTP projects, including WWTP Electrical Improvements Phase 1, Hypochlorite Building Replacements, and the Biogas Treatment System Improvements.
- Begin the planning phase for the Cogeneration Engines Replacement Project.
- Complete the Water System Master Plan Update and Operations Plan Update.
- Complete the Collection System Master Plan Update.
- Prepare the Wastewater Treatment Plant and Biosolids Master Plan Update.
- Prepare the Urban Water Management Plan Update and Water Shortage Contingency Plan, as required by State law.
- Complete Business Risk Evaluation for potable water system assets to inform maintenance strategies and replacement planning and avoid unscheduled or costly system outages.
- Prepare a comprehensive Asset Management Program Plan that formalizes the program's objectives and strategies for managing the physical assets and infrastructure for each enterprise, and documents Districtwide procedures and protocols for implementing the program.
- Implement electronic system to track purchased water and sewer capacity by parcel.
- Update the District's California Environmental Quality Act standard procedures and forms.
- Negotiate and execute a long-term agreement for supplemental wastewater from Central San.
- Negotiate and execute a renewal water supply contract with Zone 7 Water Agency.
- Support Office of the General Manager in revisions to the District's JPAs and City of Pleasanton agreements.
- Prepare Capital Improvement Program Two-Year Budget for FY28 and FY29 and Ten-Year Plan for FY28 through FY37.



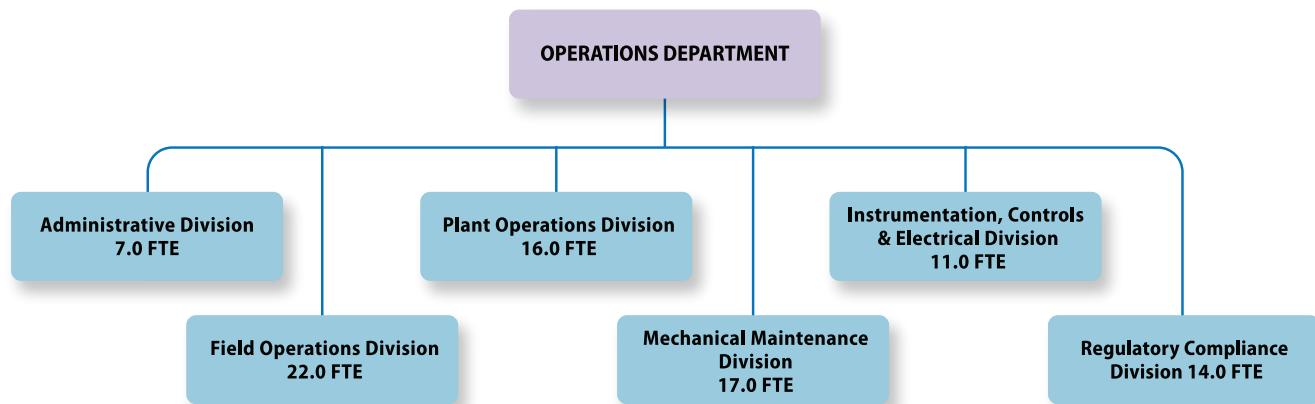
PERFORMANCE MEASURE

ENGINEERING DEPARTMENT	Objective	FY24 Actual	FY25 Estimate	FY26 Target	FY27 Target
CIP & Planning	Capital expenditures as a percentage of capital budgeted cash flow including carry forward	New	New	>70%	>70%
	Average change order percentage on District construction contracts over \$2 million	New	New	<7.5%	<7.5%
	One mile of water pipeline replaced annually	1.45 Miles	0.9 Mile	1 Mile	1 Mile
	Spot repair 50 sewer pipe segments every two years	New	New	50	50
Permitting & Construction Services	Review planning applications on or before due dates	77%	80%	80%	80%
	Return review comments of improvement plan submittals within 15 days for first submittal and 10 days for second submittal	86%	90%	90%	90%
Asset Management	Asset maintenance records/repair information for linear assets entered into the District's Computerized Maintenance Management System (CMMS)	New	New	100%	100%
	Asset maintenance records/repair information for vertical assets at the WWTP entered into CMMS	New	New	100%	100%
	Incorporate final project drawing in GIS within one month of project acceptance	New	New	100%	100%

OPERATIONS

The Operations Department is the largest department in the District and operates under complex Federal, State, regional, and local regulations and permits. The Department consists of six divisions which provide water distribution, wastewater collection and treatment services, self-generated power production, facility and fleet management programs, an analytical laboratory services, and oversight of regulatory compliance. The Department also provides the contractual operation and maintenance of DERWA recycled water facilities and LAVWMA wastewater export facilities.

The Operations Department has primary responsibility for ensuring 24/7 delivery of water, wastewater, and recycled water services to the community. Operating and maintaining these facilities in compliance with all State and Federal regulations requires significant effort. The drinking water distribution system includes 343 miles of pipeline, five turnouts, 18 pump stations, and 14 reservoirs. The recycled water distribution system includes 76 miles of pipeline, four pump stations, and three reservoirs. Between the two water systems, there are nearly 11,000 valves, over 4,000 hydrants, and 25,000 water meters. The wastewater collection system includes 233 miles of sewer main and one lift station to convey wastewater to the Wastewater Treatment Plant (WWTP), which is designed to treat an average wastewater treatment capacity of 17 million gallons per day (MGD) for dry weather and 60.7 MGD for wet weather. Lastly, Operations Department staff operate and maintain facilities on behalf of two JPAs, DERWA and LAVWMA, which include a 16.2 MGD recycled water treatment facility and wastewater export facilities consisting of wet weather basins, nearly 23 miles of pipeline, and a pump station.



DIVISION INTRODUCTORY/OVERVIEW

Operations Administration

The Operations Administration Division sets the department priorities, oversees operational and regulatory management, and provides administrative support to the Operations Department. The Division is also responsible for JPA obligations for DERWA and LAVWMA. Division staff provides procurement support, including purchasing documentation, invoicing, and records management.

Field Operations

The Field Operations Division operates the District's potable water distribution, recycled water distribution, and wastewater collection systems. The Division's personnel conduct scheduled, unscheduled, and emergency maintenance and repairs of the District's facilities. The Division is also responsible for equipment installation, maintenance and resolving equipment issues with the District's advanced metering infrastructure (AMI) system.

Plant Operations

The Plant Operations Division operates the wastewater treatment plant, biosolids treatment facilities, the DERWA recycled water treatment facility and transmission system, and LAVWMA treated wastewater effluent disposal system, along with permitted emergency relief facilities. These various facilities are operated by State Water Resources Control Board (SWRCB) certified wastewater operators, ensuring that treatment complies with the waste discharge requirements set forth in the National Pollutant Discharge Elimination System (NPDES) permits and other applicable regulatory requirements.

Mechanical Maintenance

The Mechanical Maintenance Division provides predictive, preventative, corrective, and emergency mechanical maintenance for the wastewater treatment plant, potable water distribution system, recycled water distribution system, and DERWA and LAVWMA facilities. The Division also maintains the District's fleet of vehicles and provides facility maintenance for District administrative buildings.

Instrumentation, Controls, and Electrical

The Instrumentation, Controls, and Electrical (ICE) Division provides predictive, preventative, corrective, and emergency electrical maintenance for the wastewater treatment plant, potable water distribution system, recycled water distribution system and DERWA and LAVWMA facilities. The Division supports electrical and instrumentation maintenance, including Supervisory Control and Data Acquisition (SCADA), security systems, fire alarm systems, environmental controls systems, and power monitoring systems used across the District. Division staff also assist the Engineering Department with the design and construction of capital projects.

Regulatory and Environmental Compliance

The Regulatory Compliance Division ensures the District's adherence to all applicable regulations through monitoring, testing, permitting, inspections, and required reporting. The Division includes Laboratory and Environmental Compliance functions. The Laboratory is responsible for conducting the necessary testing for drinking water, recycled water, wastewater and groundwater used to measure compliance with applicable regulations. The District's laboratory is an accredited water and wastewater laboratory, and laboratory staff serve as the primary point of contact for District customers to answer questions on water quality. The Division also implements the District's Industrial Pretreatment and Pollution Prevention Program, Environmental Compliance Program, Recycled Water Program, and Backflow and Cross-Connection Program.

ACCOMPLISHMENTS, FY24 AND FY25

- Winner of the 2023 California Water Environment Association (CWEA) San Francisco Bay Section Collection System of the Year Award in the small system category.
- Completed the Spill Emergency Response Plan to comply with the State's revised sanitary sewer system waste discharge requirements.
- Completed the Sewer System Management Plan audit in compliance with the State Water Resources Control Board waste discharge requirements to regulate sanitary sewer systems.
- Installed four additional satellite manhole monitoring sensors in efforts to eliminate sewer overflows, optimize collection system cleaning, and accurately identify inflow and infiltration (I&I).
- Competed in the 2024 American Water Works Association California-Nevada Section (AWWA-CANV)'s "Pipe Tapping Challenge" and "Hydrant Hysteria".
- Prepared lead service line inventory in response to updates to the U.S. Environmental Protection Agency's Lead and Copper Rule. The project assessed approximately 380 homes built before 1986 in DSRSD's service area for the presence of lead in their water service lines.
- Completed testing of DSRSD/EBMUD emergency intertie to test the ability to convey water supply from EBMUD to DSRSD in the event of an emergency.
- Updated bacteriological sample siting plan to reflect the increase in service area population and associated procedural changes.
- Completed over 5,600 underground service alert (USA) tickets annually, within 48 hours of the request, to identify District infrastructure located underground in active construction areas and to ensure District assets are not damaged while work is occurring.
- Completed major update and implementation of the Electrical Safety Program, which describes the safety measures that protect District employees from the hazards of electrical work.
- Senior Quality Assurance Chemist, Heidi Birdsall, was awarded 2023 Laboratory Person of the Year for California Water Environment Association San Francisco Bay Section and for the state of California.

- Received accreditation from the California Environmental Laboratory Accreditation Program for 67 analytes in six fields of accreditation.
- Assisted the City of Pleasanton with processing drinking water samples under a task order to the Tri-Valley Intergovernmental Reciprocal Services Agreement.
- Participated in the San Francisco Estuary Institute/Bay Area Clean Water Agencies Per- and Polyfluoroalkyl Substances (PFAS) Phase 2 Study.
- Prepared the Regional Hydrogeology of Northwest Livermore Valley Groundwater Basin study evaluating PFAS in wastewater and recycled water operations.
- Reviewed and commented on the Third Nutrient Watershed Permit, which sets current and future nutrient limits for treated wastewater discharges to San Francisco Bay.
- Decommissioned Sewer Lift Station 2, a temporary lift station located in eastern Dublin, allowing wastewater to flow by gravity to the WWTP.
- Rebuilt two export pumps (Nos. 2 and 7) at the LAVWMA export pump station to maintain critical assets responsible for pumping treated wastewater to the East Bay Dischargers Authority outfall in the San Francisco Bay.
- Harvested over 1,750 dry tons of Class A biosolids from Facultative Sludge Lagoon No. 7 as part of the WWTPs biosolids disposal process.
- Constructed a bypass to alleviate flow restrictions at the WWTP's chlorine contact tank during the rainy season. This solution eliminated the need for rental equipment and associated costs and can remain in place for the duration of the wet weather season.



LAVWMA export pump rebuild

BUDGET TRENDS, FY26 AND FY27

Overall, the Operations Department budget includes modest increases (5.1% in FY26 and 3.9% in FY27) to accommodate rising personnel, materials, and contract costs. The budget reflects organizational changes recommended in the 2024 Workforce Study to meet business needs. These changes include the Field Operations Division returning to the Department after temporarily being relocated to the Engineering Department in 2023; the Utility Billing and Customer Services Field Technicians moving to the Field Operations Division so that all meter replacement functions are similarly grouped under one division; creation of a new Deputy Director of Operations that will be responsible for overseeing and managing all regulatory compliance areas and serving as a key resource to senior leadership on regulatory related issues; the Clean Water Program moving from the Engineering Department to the newly organized Regulatory Compliance Division to streamline and centralize regulatory functions; and workplace health and safety functions moving from the Operations Department to the newly created Safety, Security and Emergency Preparedness Division in the Administrative Services Department to centralize and group similar Districtwide functions. These organizational changes result in a net increase of three FTE positions to the Department (from 84 FTE to 87 FTE), which includes one new FTE position to support the new Regulatory Compliance Division.

Personnel costs for the Department have increased 8%, from roughly \$18.3 million in FY25 to \$19.7 and \$20.6 million in FY26 and FY27, respectively. These increases are primarily driven by benefit and UAL costs. Salary and benefit credits, which recognize when staff provide operation and maintenance services on behalf of a JPA (i.e., DERWA, LAVWMA) or for capital projects, have decreased by 6% (from \$1.7 million to \$1.6 million) based on the historical level of effort to serve JPA obligations and support capital projects.

FY26 projected materials expenses remain largely flat based on assumptions for a few major cost categories. Energy is the largest materials cost in the department budget, comprising half of the total materials expenses in FY26 (\$4.3 million). Based on projected Pacific Gas and Electric (PG&E) rate increases, natural gas cost estimates, and energy demand assumptions, the budget includes a 7% increase in energy costs over the adopted FY25 budget. Chemicals, which represent about 20% of the Department's materials costs in FY26 (\$1.7 million), are procured through the Bay Area Chemical Consortium to leverage purchasing power among regional agencies and ensure competitive pricing. The FY26 bid pricing for chemicals was favorable, resulting in lower increases than in previous years. Other large materials costs, such as WWTP equipment, water distribution system supplies, including meters, and mechanical and electrical supplies were evaluated and reduced to manage expenses.

Contracted services in FY26 are also assumed to remain similar to the FY25 budget (approximately \$4 million). Underground repair contract costs were previously authorized up to nearly \$1 million in FY25, with most of those expenses in the Water Fund. The FY26 budget reduces this expense to \$700,000 based on historic expenses. It is anticipated that underground repair services will be continually evaluated as the water system ages and that the work will be coordinated with capital replacement efforts.

OPERATING EXPENSES BY FUND	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Local Wastewater Enterprise	\$1,652,005	\$1,780,015	\$2,768,798	\$2,745,747	\$2,954,161
Local Wastewater Replacement	16,743	-	-	-	-
Regional Wastewater Enterprise	13,179,931	13,886,068	15,458,316	16,244,456	16,792,458
Water Enterprise	7,624,123	8,277,801	10,624,777	10,744,335	11,134,193
Water Replacement	110,860	-	-	-	-
Administrative Cost Center	617,503	533,859	926,645	1,557,174	1,642,626
Total	\$23,201,166	\$24,477,743	\$29,778,536	\$31,291,712	\$32,523,438
% Change		5.5%	21.7%	5.1%	3.9%

OPERATING EXPENSES BY DIVISION	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Operations Administration	\$838,983	\$557,512	\$858,961	\$1,707,231	\$1,810,670
Field Operations	6,272,742	6,998,814	9,477,504	9,074,061	9,557,452
Plant Operations	5,787,693	6,447,071	6,812,987	7,585,046	7,806,735
Mechanical Maintenance	4,156,420	4,342,592	5,245,596	5,316,802	5,518,919
Instrumentation, Controls & Electrical	3,050,768	2,637,327	3,322,094	3,347,956	3,477,631
Regulatory Compliance	3,094,561	3,494,426	4,061,394	4,260,616	4,352,031
Total	\$23,201,166	\$24,477,743	\$29,778,536	\$31,291,712	\$32,523,438
% Change		5.5%	21.7%	5.1%	3.9%

OPERATING EXPENSES BY CATEGORY	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Salaries & Benefits	\$14,724,015	\$15,771,274	\$18,277,676	\$19,724,524	\$20,597,162
CIP/JPA Labor Credits	(1,001,963)	(1,452,974)	(1,721,605)	(1,616,233)	(1,583,085)
Materials	6,492,524	7,127,332	8,786,953	8,781,071	8,969,398
Contracts	2,473,173	2,660,660	4,025,460	3,939,417	4,029,990
Others	513,417	371,451	410,052	462,933	509,973
Total	\$23,201,166	\$24,477,743	\$29,778,536	\$31,291,712	\$32,523,438
% Change		5.5%	21.7%	5.1%	3.9%

DEPARTMENT GOALS, FY26 AND FY27

- Complete the Laboratory Information Management System (LIMS) upgrade project and utilize electronic recordkeeping for analytical data.
- Comprehensively review and update Clean Water programs, including recycled water site inspections, backflow and cross connection testing, to align with current and future regulations.
- Establish a comprehensive water meter testing and replacement program to proactively manage the District's aging water meter infrastructure.
- Complete the Sewer System Management Plan (SSMP) update to comply with Statewide Waste Discharge Requirements.
- Increase the quantity of satellite manhole monitoring sensors on wastewater collection system manholes to remotely monitor pipeline capacity and provide early warning of potential spills.
- Amend Operations and Maintenance Agreement with LAVWMA to recognize current conditions and address associated roles and responsibilities.
- Prepare a comprehensive long-term fleet management plan which aligns with the District's Energy policy and business needs.
- Complete baseline readings for every rotating machine in District to transition to a fully predicitive maintenance system that refines basic manufacturing recommendations to recognize actual conditions and use of machinery.
- Support the Engineering Department in significant master planning efforts over the two-year period, including Water System Master Plan Update and Operations Plan Update, Wastewater Collection System Master Plan Update, and WWTP and Biosolids Master Plan Update.
- Standardize the use of maintenance work order management and equipment inventory management software across divisions.
- Centralize regulatory requirement task tracking in a single software to preserve data integrity and enable greater access to staff.
- Conduct real-time power monitoring on high energy assets to identify inefficiencies and optimize operations.

PERFORMANCE MEASURES

OPERATIONS DEPARTMENT	Objective	FY24 Actual	FY25 Estimate	FY26 Target	FY27 Target
Environmental Laboratory Compliance	Pass rate for all laboratory proficiency tests for all analytes accredited	100%	100%	100%	100%
	Average turnaround time from sample receipt in lab to sample reporting	8 Days	10 Days	10 Days	10 Days
Water System	% of potable and recycled distribution system valves exercised	10%	15%	20%	20%
	% of water meters remotely transmitting bi-monthly reads for billing	New	90%	95%	95%
	Number of drinking water distribution system violations	0	0	0	0
	% of dead-end water distribution system mains flushed	100%	100%	100%	100%
Wastewater Treatment Plant	Number of NPDES permit exceedances	0	0	0	0
	% of wastewater effluent recycled during dry-season (May-September)	65%	65%	60%	60%
	Number of odor complaints verified as attributable to District operations	3	<5	<5	<5
	% of WWTP electrical demand met with cogeneration engines	90%	90%	90%	90%
Wastewater Collection System	% of collection system pipelines inspected and assessed through closed-circuit television program	8%	10%	10%	10%
	% of collection system pipelines cleaned	13%	20%	20%	20%
	Number of sanitary sewer spills per 100 miles of pipeline	0.43	<1	<1	<1



OVERVIEW

Non-Departmental costs are not specifically related to any one department and are managed by the Finance Department. Expenses include personnel costs such as retiree medical and dental, unemployment payments, medical insurance administration fees, pension/Other Post-Employment Benefits (OPEB), Unfunded Actuarial Liability (UAL) funding, wholesale water purchases from Zone 7 Water Agency, contract services (liability insurance, legal services, general maintenance contracts, bond administration) and other costs (payments to joint powers authorities, debt payments and bond issuance costs).

OPERATING EXPENSES BY FUND	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Local Wastewater Enterprise	\$796,014	\$1,088,717	\$1,433,661	\$1,784,188	\$1,871,665
Local Wastewater Rate Stabilization	13,164	-	-	-	-
Local Wastewater Replacement	415,632	(100)	-	-	-
Regional Wastewater Enterprise	6,894,771	8,715,549	9,119,856	11,706,771	12,069,379
Regional Wastewater Rate Stabilization	13,164	-	-	-	-
Regional Wastewater Replacement	426,874	279,600	279,600	280,000	289,000
Regional Wastewater Expansion	3,580,676	3,583,047	3,581,322	3,580,784	3,581,215
Water Enterprise	22,382,340	25,084,147	27,598,093	29,892,797	31,208,746
Water Rate Stabilization	155,505	49,298	70,000	39,800	41,000
Water Replacement	200,894	75,738	242,000	538,000	651,000
Water Expansion	2,266,575	2,339,529	2,722,982	2,393,313	2,596,063
Administrative Cost Center	(4,231,835)	(4,727,618)	(5,934,150)	(7,866,172)	(8,128,686)
Other Post-Employment Benefits	(2,174)	-	-	-	-
DV Standby Assessment District	1,871,135	2,340,604	2,635,500	2,774,124	2,856,598
Total	\$34,782,735	\$38,828,510	\$41,748,864	\$45,123,605	\$47,035,980
% Change		11.6%	7.5%	8.1%	4.2%

OPERATING EXPENSES BY CATEGORY	FY23 Actual	FY24 Actual	FY25 Adopted	FY26 Budget	FY27 Budget
Salaries and Benefits	\$1,819,774	\$2,995,686	\$2,463,277	\$4,178,703	\$4,444,200
CIP/JPA Labor Credits	(2,174)	-	-	-	-
Materials	1,110,429	230,084	225,000	227,800	236,218
Contracts	2,656,481	3,347,695	3,652,000	4,140,809	4,395,794
Water Purchase	16,114,828	17,990,942	20,257,000	20,577,746	21,461,547
Contributions to JPAs	10,787,216	14,004,351	13,204,399	14,046,134	14,112,758
Debt Services	1,392,292	1,369,146	1,877,188	1,875,313	2,306,063
Others	903,889	(1,109,394)	70,000	77,100	79,400
Total	\$34,782,735	\$38,828,510	\$41,748,864	\$45,123,605	\$47,035,980
% Change		11.6%	7.5%	8.1%	4.2%

BUDGET TRENDS, FY26 AND FY27

Wholesale water purchases from Zone 7 Water Agency are the single largest expense in this budget. The District anticipates spending \$20.6 million in FY26 and \$21.5 million in FY27 on water purchases as a result of Zone 7 rate adjustments, customer growth, and a slight increase in post-drought water consumption. The proposed budget also reflects significant increases to the District's pension and OPEB contributions. The Dougherty Valley State Water Project pass-through charges continue to increase based on cost projections by Zone 7 Water Agency. General liability insurance projected to increase 50% in FY26, and another 18% in FY27. The DVSAD charge and general liability insurance make up to 90% of the Contracts expense category.

Debt service expenses are budgeted for principal and interest payments to adjust working capital for forecasting needs.



APPENDIX

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FINANCIAL POLICIES

District management is responsible for establishing and maintaining an internal control structure that protects the assets of the District from loss, theft, or misuse. Recognizing the critical importance of financial planning and controls, the District has developed comprehensive financial policies based on industry best practices. Policies are not permanent documents but may be modified or rescinded in whole or in part at any time by the Board. District policies are reviewed on a regular basis and are adopted by resolution at a duly noticed meeting of the Board of Directors. The District's financial policies are summarized below, and their entirety can be found on our website at www.dsrsd.com/about-us/district-policies.

Budget Accountability

This policy establishes controls and monitoring for Operations and Capital Improvement Program Budgets. In the Operating budget, the General Manager is responsible for ensuring that total fund expenses do not exceed the total fund budget, except as otherwise permitted by other policy(ies). The General Manager is also authorized to approve expenditures and transfers in compliance with the Operating Budget's approving resolution, which outlines the budgetary objectives set by the Board.

In the CIP budget, The General Manager is responsible for ensuring that the individual project appropriations and total fund appropriations are not exceeded, except as otherwise permitted by other policy(ies). The General Manager is also authorized to approve expenditures and transfers in compliance with the CIP Budget's approving resolution, which outlines the budgetary objectives set by the Board.

Financial reports are distributed to the Board and management on a quarterly basis.

Capital Assets

This policy defines capital assets, depreciation, and amortization for regular audits of the District's accounts and financial records. There are two types of capital assets: 1) Depreciable Water and Wastewater Facilities and Equipment and 2) Subscription-Based IT Arrangements (SBITAs).

Capital Financing and Debt Management

This policy establishes parameters for issuing and managing debt. The District will only use debt financing to purchase or build capital assets that cannot be acquired from either current revenues or above-minimum replacement reserves and to fund capital improvements and additions; it will not be used for operating and maintenance costs. Lease/Purchase agreements for the purchase of vehicles, equipment and other capital assets shall generally be avoided, particularly if smaller quantities of the asset can be purchased on a pay-as-you-go basis.

Consolidated Water Enterprise Fund

This policy directs potable water and recycled water to be managed as consolidated funds for operations, replacement, and expansion.

In support of its mission, the District is committed to planning, designing, constructing, operating and maintaining the District's water system so that it meets all legal and regulatory requirements and contractual obligations. In order to do so, it is imperative that sufficient revenue be collected and appropriate reserves be maintained for both the potable and recycled water systems. It is equally important that an appropriate financial structure and reporting system be maintained to account for the cost of providing potable and recycled water service and the investments made by the District into the potable and recycled water systems.

Discontinuation of Residential Water Service for Nonpayment

This policy defines the conditions and procedures for discontinuing residential water service due to account holders' nonpayment of water charges and authorizes the General Manager to approve the discontinuation.

- (a) Per DSRSD Code §4.40.140, the utility bills are due upon receipt and past due 30 days from the billing date.
- (b) Once past due, late fees and/or interest charges will be added to the unpaid balance, and a "Late Payment Notice" will be mailed.
- (c) If the utility bill remains unpaid 23 days after the "Late Payment Notice", a telephonic contact with the account holder will be attempted, after which, a "Final Notice" will be mailed to the account holder. If payment is not received within 7 days of the Final Notice's delivery, the utility service may be discontinued without further notification attempts.

Upon receipt of a "Late Payment Notice" an account holder can request a payment arrangement, a temporary deferment, or a "payment plan."

Water service shall not be discontinued for nonpayment if the account holder meets all the conditions of special medical and finance circumstances set forth in the Policy.

Financial Reserves

This policy provides guidance for the prudent accumulation and management of designated reserves. Designated reserves are earmarked by the Board of Directors for purposes such as funding new capital facilities, construction, repair, replacement or refurbishment of existing facilities, rate stabilization, and emergency and operating reserves. These funds can be utilized at the discretion of the District. The Board can change designated reserve levels at any time.

Investment

This policy directs public funds to be invested in a prudent manner in conformance with state and local statutes, specifically California Government Code (GC) Section 53600 et seq. The District invests public funds in a manner which will provide the maximum security (safety), meet daily cash flow demands of the entity (liquidity), and obtain the highest investment return (yield), while conforming to all state and local statutes governing the investment of public funds and other legal investment requirements.

Project Cost Allocation

This policy establishes basis for determining how the cost of projects should be allocated between funds. Project costs are to be allocated in proportion to the benefits that accrue to existing and future customers of each enterprise of the District. Depending on the nature of the project, allocation of a project cost may be to more than one enterprise and/or to more than one fund within the enterprise.

Rate Policies and Guidelines

This policy provides guidance and consistency in decision-making for developing and adopting rates. This policy guides decision-making for developing and adopting rates using a generally-accepted methodology that provides financial stability, achieves rate stability, ensures public well-being and safety, and considers rate impacts.

Surplus Personal Property

This policy provides guidance on the determination and disposal of surplus personal property. The District endeavors to dispose of surplus personal property in a manner that returns the value of that property to the associated rate payers in a way that is simple to administer. The General Manager, or designee, is authorized to declare personal property as surplus and is responsible for establishing and maintaining proper disposal procedures, as well as adhering to the priority of disposition set forth in the Policy.

Utility Billing Leak Adjustments

The policy authorizes the General Manager to make utility billing leak adjustments related to excess consumption arising from leaks on the customer side of the meter, after certain criteria are met. The purpose is to motivate customers to respond to leaks promptly and to provide financial assistance to customers who experienced significantly higher than normal bills as a result of a leak. This policy is specifically for residential water leaks only.

GLOSSARY

AF: Acre Foot

ACWA: Association of California Water Agencies

Accrual Basis of Accounting: The basis of accounting in which revenue is recorded when earned and expenses are recorded when obligated, regardless of when the cash is received or paid

Allocation: A distribution of funds or costs from one account or appropriation to one or more accounts or appropriations

Amendment: A proposed or accepted change to the budget

AMP: Asset Management Program

Appropriation: Authorization to make expenses or incur liabilities from a specific fund for a specific purpose, usually limited in amount and period during which the expense is to be incurred

Audit: A review of financial statements to determine conformity or compliance with applicable laws, regulations, and/or standards

AWWA: American Waterworks Association

Annual Comprehensive Financial Report (ACFR): A set of financial statements comprising the financial report of a state, municipal or other governmental entity that complies with the accounting requirements promulgated by the Governmental Accounting Standards Board (GASB)

Benefits or Staff Benefits: An object of expense representing the District costs of contributions for employees' retirement, health benefits, and nonindustrial disability leave benefits

CalPERS: California Public Employees' Retirement System

Capital Improvement Program (CIP): A capital investment plan to maintain and enhance DSRSD's infrastructure

Carryover: The unencumbered balance of appropriation available for expense in years subsequent to the year of enactment

CASA: California Association of Sanitation Agencies

Cash Basis: The basis of accounting that records receipts and disbursements when cash is received or paid

Cash Flow Statement: A statement of cash receipts and disbursements for a specified period of time; amounts recorded as accruals, which do not affect cash, are not reflected in this statement

Central San: Central Contra Costa Sanitary District

CCF: Hundred cubic feet

CERBT: California Employers' Retiree Benefit Trust

CMMS: Computerized Maintenance Management System

Consumer Price Index (CPI): The Consumer Price Index (CPI) is a measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services which is issued by the U.S. Bureau of Labor Statistics

- https://www.bls.gov/regions/west/ca_sanfrancisco_msa.htm
- https://www.bls.gov/regions/west/news-release/consumerpriceindex_sanfrancisco.htm

Consumer Price Index for Urban Wage Earners and Clerical Workers (CPI-W): A monthly measure of the average change over time in the prices paid by urban wage earners and clerical workers for a market basket of consumer goods and services

Cost-of-Living Adjustments (COLA): Increases provided per Memorandum of Understanding between the District and each of the bargaining units to ensure that the purchasing power of employees' compensation is not eroded by inflation

CSDA: California Special Districts Association

CSMFO: The California Society of Municipal Finance Officers

CWEA: California Water Environment Association

Debt Service: The amount of money required to pay interest on outstanding bonds and the principle of maturing bonds

Deficit – Budget Shortfall: A deficit that occurs when the District's spending exceeds its revenues

DERWA: DSRSD-EBMUD Recycled Water Authority

DLD: Dedicated Land Disposal

DUE: Dwelling Unit Equivalent

DVSAD: Dougherty Valley Standby Assessment District

EBMUD: East Bay Municipal Utility District

Encumbrance: The commitment of all or part of an appropriation for future expenditures; encumbrances are tied to either a purchase order or a contract and are subtracted from the available budget

EOC: Emergency Operations Center

Expense Category: A grouping of related types of expenditures, such as Salaries and Benefits, Materials, Contracts, and Other Expenses

FDIC: Federal Deposit Insurance Corporation

FAA: Financing Administrative Agreement

Fiscal Year (FY): A 12-month period, beginning on July 1 and ending the following June 30, period during which income is earned and received, obligations are incurred, encumbrances are made, appropriations are expended, and for which other fiscal transactions are recorded

FSL: Facultative Sludge Lagoon

FTE: Full-Time Equivalent

Fund: A legal budgeting and accounting entity that provides for the segregation of moneys or other in accordance with specific restrictions or limitations; a separate set of accounts must be maintained for each fund to show its assets, liabilities, reserves, and balance, as well as its income and expenditures

Fund Balance: Excess of a fund's assets over its liabilities

GAAP: Generally Accepted Accounting Principles

GASB: The Governmental Accounting Standards Board

GIS: Geographic Information System

Grants: Typically used to describe amounts of money received by an organization for a specific purpose but with no obligation to repay (in contrast to a loan, although the award may stipulate repayment of funds under certain circumstances)

Indirect Costs: Costs which by their nature cannot be readily associated with a specific organization unit or program, which are distributed to the organizational unit(s) or program(s) which benefit from their incurrence

JPA: Joint Powers Authority

LAIF: Local Agency Investment Fund

LAVWMA: Livermore-Amador Valley Water Management Agency

Limited-Term Position (LT): Any position that has been authorized only for a specific length of time with a set termination date; limited-term positions may be authorized during the budget process

MGD: Million Gallons per Day

MOU: Memorandum of Understanding

Object of Expense (Objects): The six-digit code assigned to each classification of expenses based on the type of goods or services received

One-Time Cost: A proposed or actual expense that is non-recurring (usually only in one annual budget) and not permanently included in baseline expense

OPEB: Other Post-Retirement Employment Benefits

O&M: Operations & Maintenance

Organization Code: The eight-digit code assigned to each division and its programs for financial system purposes

Overhead: Those elements of cost necessary in the service delivery that are of such a nature that the amount applicable to the service cannot be determined directly and may not become an integral part of the finished service, such as rent, heat, light, supplies, management, or supervision

PEPRA: Public Employees' Pension Reform Act

Pooled Money Investment Account (PMIA): A State Treasurer's Office accountability account maintained by the State Controller's Office to account for short-term investments purchased by the State Treasurer's Office as designated by the Pooled Money Investment Board on behalf of various funds

Prior Year: The most recently completed fiscal year

Reimbursements: An amount received as payment for the cost of services performed, or of other expenses made for, or on behalf of, another entity (e.g., one department reimbursing another for administrative work performed on its behalf)

RPM: Replacement Planning Model

Revenue: Any addition to cash or other current assets that does not increase any liability or reserve and does not represent the reduction or recovery of an expense (e.g., reimbursements)

Salary Savings: The estimated or actual personnel cost savings resulting from all authorized positions not being filled at the budgeted level due to absences, turnovers (which results in vacancies and downward reclassifications), and processing time when hiring for new positions

SSMP: Sewer System Management Plan

S&P: Standard & Poor's

SCADA: Supervisory Control and Data Acquisition

SWP: State Water Project

SWRCB: State Water Resources Control Board

Transfers: The movement of resources from one fund to another based-on Board's authorization

UAL: Unfunded Actuarial Liability

USA: Underground Service Alert

UWMP: Urban Water Management Plan

WWTP: Wastewater Treatment Plant

Working Capital: Current assets less current liabilities, which indicates the relatively liquid portion of total enterprise fund capital that constitutes a margin or buffer for meeting obligations

CONSOLIDATED DEBT SCHEDULE

Fiscal Year	LAVWMA 2021 Sewer Revenue Refunding Bonds (DSRSD & City of Pleasanton Portion) ¹			DERWA State Loan (DSRSD Portion)			2017 Water Revenue Refunding Bonds		
	Principal	Interest	Total Debt Service	Principal	Interest	Total Debt Service	Principal	Interest	Total Debt Service
2024-25	\$3,554,413	\$1,242,709	\$4,797,122	\$817,232	\$28,562	\$845,794	\$525,000	\$1,352,188	\$1,877,188
2025-26	3,698,755	1,097,646	4,796,401	403,902	10,098	414,000	550,000	1,325,313	1,875,313
2026-27	3,850,313	946,665	4,796,978				1,020,000	1,286,063	2,306,063
2027-28	4,009,089	789,477	4,798,566				1,360,000	1,226,563	2,586,563
2028-29	4,171,474	625,865	4,797,339				1,420,000	1,157,063	2,577,063
2029-30	4,341,075	455,614	4,796,689				1,495,000	1,084,188	2,579,188
2030-31	4,517,893	278,435	4,796,328				1,570,000	1,007,563	2,577,563
2031-32	4,701,929	94,039	4,795,968				1,645,000	927,188	2,572,188
2032-33							1,725,000	842,938	2,567,938
2033-34							1,815,000	754,438	2,569,438
2034-35							1,905,000	661,438	2,566,438
2035-36							1,995,000	563,938	2,558,938
2036-37							2,100,000	461,563	2,561,563
2037-38							2,200,000	354,063	2,554,063
2038-39							2,290,000	263,281	2,553,281
2039-40							2,355,000	190,703	2,545,703
2040-41							2,425,000	116,016	2,541,016
2041-42							2,500,000	39,063	2,539,063
Total	\$32,844,941	\$5,530,450	\$38,375,391	\$1,221,134	\$38,660	\$1,259,794	\$30,895,000	\$13,613,563	\$44,508,563

¹ DSRSD budgets for both the District's and Pleasanton's share of debt because the District collects the regional sewer charges and capacity reserve fees.

FY26 OPERATING BUDGET	Local Wastewater Enterprise	Local Wastewater RSF	Local Wastewater Replacement	Local Wastewater Expansion	Regional Wastewater Enterprise	Regional Wastewater RSF	Regional Wastewater Replacement	Regional Wastewater Expansion	Water Enterprise	Water RSF	Water Replacement	Water Expansion	Administrative Cost Center	OPEB	DVSAD	Total
	200	205	210	220	300	305	310	320	600	605	610	620	900	965	995	
Projected Beginning Working Capital	1,941,098	1,843,221	9,945,548	9,869,053	8,982,493	11,186,317	38,487,237	47,228,860	10,909,470	10,086,969	39,324,848	51,172,733	(69,661)	1,292,196	201,980	242,402,361
Revenues:																
Zone 7 Revenue (413030)	-	-	-	-	-	-	-	-	20,869,600	-	-	-	-	-	-	20,869,600
DSRSD Fixed Charge (413030)	-	-	-	-	-	-	-	-	10,040,700	-	-	-	-	-	-	10,040,700
DSRSD Potable Revenue (413030)	-	-	-	-	-	-	-	-	7,169,800	-	-	-	-	-	-	7,169,800
DSRSD Recycled Revenue (413032)	-	-	-	-	-	-	-	-	5,912,400	-	-	-	-	-	-	5,912,400
Power Charge Revenue (413033)	-	-	-	-	-	-	-	-	1,067,300	-	-	-	-	-	-	1,067,300
Dublin Sewer Service Charge (411010)	4,138,300	-	-	-	10,459,900	-	-	-	-	-	-	-	-	-	-	14,598,200
San Ramon Sewer Service Charge (411012)	1,049,141	-	-	-	2,262,246	-	-	-	-	-	-	-	-	-	-	3,311,387
Pleasanton Sewer Service Charge (411011)	-	-	-	-	12,319,374	-	-	-	-	-	-	-	-	-	-	12,319,374
Pretreatment/Lab Tests (412010-412011)	-	-	-	-	165,000	-	-	-	-	-	-	-	-	-	-	165,000
Subtotal Service Charges	5,187,441	-	-	-	25,206,520	-	-	-	45,059,800	-	-	-	-	-	-	75,453,761
Other Revenues	454,212	-	-	-	2,799,000	-	-	-	1,148,156	1,013,000	-	-	3,551,000	-	2,771,124	11,736,492
Interest	69,000	55,000	288,000	292,000	234,000	328,000	1,212,000	1,403,000	230,000	444,000	1,081,000	1,614,000	-	-	3,000	7,253,000
Subtotal Operating Revenues	5,710,653	55,000	288,000	292,000	28,239,520	328,000	1,212,000	1,403,000	46,437,956	1,457,000	1,081,000	1,614,000	3,551,000	-	2,774,124	94,443,253
Capacity Reserve Fees	-	-	664,859	20,440	-	-	1,453,866	3,514,675	-	-	2,707,387	3,301,009	-	-	-	11,662,236
Total Revenues	5,710,653	55,000	952,859	312,440	28,239,520	328,000	2,665,866	4,917,675	46,437,956	1,457,000	3,788,387	4,915,009	3,551,000	-	2,774,124	106,105,489
Expenses:																
Salaries and Benefits	3,113,557	-	-	-	11,552,293	-	-	-	8,876,270	-	-	-	9,176,655	-	-	32,718,775
CalPERS Unfunded Accrued Liability (UAL)	286,116	-	-	-	1,060,470	-	-	-	815,117	-	-	-	-	-	-	2,161,703
OPEB Retiree Medicals/Dental	196,566	-	-	-	716,472	-	-	-	553,962	-	-	-	-	-	-	1,467,000
OPEB Retiree Medical/Dental Allocation	-	-	-	-	-	-	-	-	-	-	-	-	-	(1,467,000)	-	(1,467,000)
OPEB Actuarially Determined Contribution (ADC)	66,178	-	-	-	245,286	-	-	-	188,536	-	-	-	-	-	-	500,000
Staff Time Charged to Projects/JPAs	(80,608)	-	-	-	(1,856,375)	-	-	-	(931,323)	-	-	-	(166,808)	-	-	(3,035,114)
Chemicals	600	-	-	-	1,532,900	-	-	-	177,500	-	-	-	-	-	-	1,711,000
Gas & Electric	22,000	-	-	-	2,349,432	-	-	-	1,900,000	-	-	-	125,550	-	-	4,396,982
Other Materials	158,396	-	-	-	1,570,600	-	-	-	1,018,693	-	-	-	310,995	-	-	3,058,684
Water Purchase	-	-	-	-	-	-	-	-	20,577,746	-	-	-	-	-	-	20,577,746
Contracts	443,310	-	-	-	2,162,839	-	-	-	2,100,623	-	-	-	3,347,211	-	2,774,124	10,828,107
Contribution to JPA	-	-	-	-	4,939,350	-	280,000	3,580,784	4,190,000	-	538,000	518,000	-	-	-	14,046,134
Allocated Costs	1,235,328	-	-	-	4,578,668	-	-	-	3,519,336	-	-	-	(9,333,332)	-	-	-
Other	73,550	-	-	-	349,565	-	-	-	430,191	39,800	-	-	90,729	1,467,000	-	2,450,835
Debt Service	-	-	-	-	-	-	-	-	-	-	-	-	1,875,313	-	-	1,875,313
Total Expenses	5,514,993	-	-	-	29,201,500	-	280,000	3,580,784	43,416,651	39,800	538,000	2,393,313	3,551,000	-	2,774,124	91,290,165
Capital Projects - Proposed Fund Limits	-	-	2,444,737	258,650	-	-	19,747,588	1,794,350	-	-	13,571,651	7,750,120	-	-	-	45,567,096
Operating Surplus/ (Deficits)	195,660	55,000	(1,491,878)	53,790	(961,980)	328,000	(17,361,722)	(457,459)	3,021,305	1,417,200	(10,321,264)	(5,228,424)	-	-	-	(30,751,772)
Transfers In:																
Capital Replacement Transfers	-	-	-	-	-	-	-	-	-	-	-	-	4,000,000	-	-	4,000,000
5th Supplemental Agreement	-	-	-	-	-	-	-	-	458,000	-	-	-	-	-	-	458,000
Water Rate Study	-	-	-	-	-	-	-	-	2,100,000	-	-	-	-	-	-	2,100,000
Total Transfers In	-	-	-	-	-	-	-	-	2,558,000	-	4,000,000	-	-	-	-	6,558,000
Transfers Out:																
Capital Replacement Transfers	-	-	-	-	-	-	-	-	4,000,000	-	-	-	-	-	-	4,000,000
5th Supplemental Agreement	-	-	-	-	-	458,000	-	-	-	-	-	-	-	-	-	458,000
Water Rate Study	-	-	-	-	-	-	-	-	-	-	-	-	2,100,000	-	-	2,100,000
Total Transfers Out	-	-	-	-	458,000	-	-	-	4,000,000	-	-	2,100,000	-	-	-	6,558,000
Net Increase/ (Decrease)	195,660	55,000	(1,491,878)	53,790	(1,41											

FY27 OPERATING BUDGET	Local Wastewater Enterprise	Local Wastewater RSF	Local Wastewater Replacement	Local Wastewater Expansion	Regional Wastewater Enterprise	Regional Wastewater RSF	Regional Wastewater Replacement	Regional Wastewater Expansion	Water Enterprise	Water RSF	Water Replacement	Water Expansion	Administrative Cost Center	OPEB	DVSAD	Total
	200	205	210	220	300	305	310	320	600	605	610	620	900	965	995	
Projected Beginning Working Capital	2,136,758	1,898,221	8,453,670	9,922,843	7,562,513	11,514,317	21,125,515	46,771,401	12,488,775	11,504,169	33,003,584	43,844,309	(69,661)	1,292,196	201,980	211,650,589
Revenues:																
Zone 7 Revenue (413030)	-	-	-	-	-	-	-	-	21,748,000	-	-	-	-	-	-	21,748,000
DSRSD Fixed Charge (413030)	-	-	-	-	-	-	-	-	10,466,000	-	-	-	-	-	-	10,466,000
DSRSD Potable Revenue (413030)	-	-	-	-	-	-	-	-	7,471,700	-	-	-	-	-	-	7,471,700
DSRSD Recycled Revenue (413032)	-	-	-	-	-	-	-	-	6,092,000	-	-	-	-	-	-	6,092,000
Power Charge Revenue (413033)	-	-	-	-	-	-	-	-	1,109,600	-	-	-	-	-	-	1,109,600
Dublin Sewer Service Charge (411010)	4,373,450	-	-	-	10,972,400	-	-	-	-	-	-	-	-	-	-	15,345,850
San Ramon Sewer Service Charge (411012)	1,080,594	-	-	-	2,330,069	-	-	-	-	-	-	-	-	-	-	3,410,663
Pleasanton Sewer Service Charge (411011)	-	-	-	-	12,747,318	-	-	-	-	-	-	-	-	-	-	12,747,318
Pretreatment/ Lab Tests (412010-412011)	-	-	-	-	169,000	-	-	-	-	-	-	-	-	-	-	169,000
Subtotal Service Charges	5,454,044	-	-	-	26,218,787	-	-	-	46,887,300	-	-	-	-	-	-	78,560,131
Other Revenues	354,196	-	-	-	2,882,000	-	-	-	1,093,185	1,034,040	-	-	3,735,000	-	2,853,598	11,952,019
Interest	74,000	59,000	312,000	316,000	253,000	355,000	1,312,000	1,518,000	249,000	481,000	1,170,000	1,746,000	-	-	3,000	7,848,000
Subtotal Operating Revenues	5,882,240	59,000	312,000	316,000	29,353,787	355,000	1,312,000	1,518,000	48,229,485	1,515,040	1,170,000	1,746,000	3,735,000	-	2,856,598	98,387,957
Capacity Reserve Fees	-	-	788,224	24,233	-	-	1,670,628	3,974,142	-	-	3,431,559	4,169,366	-	-	-	14,058,152
Total Revenues	5,882,240	59,000	1,100,224	340,233	29,353,787	355,000	2,982,628	5,492,142	48,229,485	1,515,040	4,601,559	5,915,366	3,735,000	-	2,856,598	112,418,302
Expenses:																
Salaries and Benefits	3,243,517	-	-	-	12,108,655	-	-	-	9,267,241	-	-	-	9,558,403	-	-	34,177,816
CalPERS Unfunded Accrued Liability (UAL)	316,303	-	-	-	1,179,584	-	-	-	903,113	-	-	-	-	-	-	2,399,000
OPEB Retiree Medical, Dentals	204,496	-	-	-	749,947	-	-	-	577,557	-	-	-	-	-	-	1,532,000
OPEB Retiree Medical, Dentals Allocation	-	-	-	-	-	-	-	-	-	-	-	-	-	(1,532,000)	-	(1,532,000)
OPEB Actuarially Determined Contribution (ADC)	65,924	-	-	-	245,849	-	-	-	188,227	-	-	-	-	-	-	500,000
Staff Time Charged to Projects/JPAs	(76,852)	-	-	-	(1,888,627)	-	-	-	(956,310)	-	-	-	(130,976)	-	-	(3,052,765)
Chemicals	618	-	-	-	1,609,417	-	-	-	211,503	-	-	-	-	-	-	1,821,538
Gas & Electric	23,100	-	-	-	2,419,917	-	-	-	2,005,000	-	-	-	134,800	-	-	4,582,817
Other Materials	161,475	-	-	-	1,514,503	-	-	-	977,543	-	-	-	304,389	-	-	2,957,910
Water Purchase	-	-	-	-	-	-	-	-	21,461,547	-	-	-	-	-	-	21,461,547
Contracts	506,466	-	-	-	2,075,109	-	-	-	2,079,104	-	-	-	3,522,723	-	2,856,598	11,040,000
Contribution to JPA	-	-	-	-	4,941,543	-	289,000	3,581,215	4,360,000	-	651,000	290,000	-	-	-	14,112,758
Allocated Costs	1,284,942	-	-	-	4,791,906	-	-	-	3,668,778	-	-	-	(9,745,626)	-	-	-
Other	75,787	-	-	-	375,093	-	-	-	456,141	41,000	-	-	91,287	1,532,000	-	2,571,308
Debt Service	-	-	-	-	-	-	-	-	-	-	-	2,306,063	-	-	-	2,306,063
Total Expenses	5,805,776	-	-	-	30,122,896	-	289,000	3,581,215	45,199,444	41,000	651,000	2,596,063	3,735,000	-	2,856,598	94,877,992
Capital Projects - Proposed Fund Limits	-	-	3,165,670	89,900	-	-	8,027,000	718,050	-	-	19,264,380	15,389,019	-	-	-	46,654,019
Operating Surplus/ (Deficits)	76,464	59,000	(2,065,446)	250,333	(769,109)	355,000	(5,333,372)	1,192,877	3,030,041	1,474,040	(15,313,821)	(12,069,716)	-	-	-	(29,113,709)
Transfers In:																
Capital Replacement Transfers	-	-	-	-	-	-	1,000,000	-	-	-	4,120,000	-	-	-	-	5,120,000
5th Supplemental Agreement	-	-	-	-	-	-	-	-	439,000	-	-	-	-	-	-	439,000
Total Transfers In	-	-	-	-	-	-	1,000,000	-	439,000	-	4,120,000	-	-	-	-	5,559,000
Transfers Out:																
Capital Replacement Transfers	-	-	-	-	1,000,000	-	-	-	4,120,000	-	-	-	-	-	-	5,120,000
5th Supplemental Agreement	-	-	-	-	439,000	-	-	-	-	-	-	-	-	-	-	439,000
Total Transfers Out	-	-	-	-	1,439,000	-	-	-	4,120,000	-	-	-	-	-	-	5,559,000
Net increase (decrease)	76,464	59,000	(2,065,446)	250,333	(2,208,109)	355,000	(4,333,372)	1,192,877	(650,959)	1,474,040	(11,193,821)	(12,069,716)	-	-	-	(29,113,709)
Projected Ending Working Capital	2,213,222	1,957,221	<													

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PROPOSED OPERATING BUDGET

Fiscal Years

2026 and 2027



**Dublin San Ramon
Services District**

Water, wastewater, recycled water

7051 Dublin Boulevard
Dublin, CA 94568

(925) 828-0515
www.dsrsd.com



TITLE: Public Hearing: Approve Capital Improvement Program (CIP) Ten-Year Plan for Fiscal Years 2026 through 2035 and Adopt CIP Two-Year Budget for Fiscal Years 2026 and 2027

RECOMMENDATION:

Staff recommends the Board of Directors hold a public hearing and, by Resolution, approve the Capital Improvement Program (CIP) Ten-Year Plan for Fiscal Years 2026 through 2035 and adopt the CIP Two-Year Budget for Fiscal Years 2026 and 2027.

SUMMARY:

On June 3, 2025, the Board will hold a public hearing and consider approval and adoption of the Capital Improvement Program Ten-Year Plan for Fiscal Years 2026 through 2035 (CIP Plan) and adoption of the CIP Two-Year Budget for Fiscal Years 2026 and 2027 (CIP Budget). The total proposed budget for the CIP Plan for Fiscal Year (FY) 2026 through FY 2035 is \$284.8 million and is comprised of 122 projects and programs. The CIP Budget for FY 2026 and FY 2027 is \$92.2 million (\$45.56 million for FY 2026 and \$46.65 million for FY 2027) and is comprised of 94 projects and programs, including 20 projects managed by the District on behalf of the two joint powers authorities: DSRSD-East Bay Municipal Utility District (EBMUD) Recycled Water Agency (DERWA) and Livermore-Amador Valley Water Management Agency (LAVWMA). The notice of public hearing was published in the local newspaper on May 20, 2025.

BACKGROUND:

The District operates three business enterprises: Local Wastewater for wastewater collection system services in Dublin and southwest San Ramon; Regional Wastewater for wastewater treatment and disposal services for Dublin, southwest San Ramon, and Pleasanton (by contract); and Water for potable and recycled water service in Dublin and the Dougherty Valley portion of San Ramon. Each business has two capital funds: replacement and expansion. A key distinction is that replacement funds are largely funded by rate revenue from existing customers, while expansion funds are funded by fee revenue from new development. The CIP outlines the capital expenditures planning in the replacement and expansion funds.

The CIP is a capital investment plan to maintain and enhance the District's infrastructure, consisting of the CIP Plan and the CIP Budget. The CIP Plan serves to identify, prioritize, and schedule capital projects for the ten-year period, and to establish a plan for generating the financial resources needed to complete these capital projects. The first two years of expenditures in the CIP Plan comprise the District's Two-Year CIP Budget for FY 2026 and FY 2027.

The CIP includes projects that are defined as an infrastructure project which (1) is non-recurring in nature, (2) has a minimum cost of \$20,000, (3) results in a new asset that has a useful life of at least three years or extends the useful life of an existing asset by at least three years, and (4) requires project management. The CIP also includes programs which set aside money to fund projects that are anticipated but do not yet have a definitive scope and budget. These amounts are set aside based on asset management replacement models.

The development of the CIP is a coordinated process, occurring every two years and beginning with District staff identifying projects in a master plan, study, or asset management replacement model. Projects are also included to meet an upcoming regulatory requirement, or as a staff recommendation. Several factors are considered in developing the CIP, including the District's Strategic Plan and established District policies, the need to meet a regulatory mandate or requirement, fiscal impact, and balancing project scheduling with available staffing resources. The recommended CIP is compiled and reviewed by the General Manager prior to presentation to the Board for review and adoption.

Originating Department: Engineering and Technical Services	Contact: J. Ching/S. Delight	Legal Review: Not Required
Financial Review: Yes	Cost and Funding Source: \$92.2 million for FY 2026 and FY 2027	
Attachments: <input type="checkbox"/> None <input checked="" type="checkbox"/> Resolution <input type="checkbox"/> Ordinance <input type="checkbox"/> Task Order <input type="checkbox"/> Proclamation <input type="checkbox"/> Other (see list on right)	125 of 338	

DISCUSSION:

The proposed CIP Ten-Year Plan for FY 2026 through FY 2035 and CIP Two-Year Budget for FY 2026 and FY 2027 was presented to the Board on May 6 and May 20, 2025. Input and direction from the Board have been incorporated.

The total proposed budget for the CIP Plan for FY 2026 through FY 2035 is \$284.8 million and is comprised of 122 projects and programs. The CIP Budget for FY 2026 and FY 2027 is \$92.2 million and is comprised of 94 projects and programs, including 20 projects managed by the District on behalf of the two joint powers authorities: DERWA and LAVWMA.

The final draft CIP Plan and Budget incorporates the following minor revisions:

1. Joint Powers Authority (JPA) Projects

One new JPA project, LAVWMA East Lewelling Easement Improvements (CIP 26-L025), has been added to the CIP Plan and Budget. In addition, the budgets for the following three LAVWMA projects have been updated to align with LAVWMA's FY 2025/26 Operating and Capital Budget adopted by the LAVWMA Board of Directors on May 21, 2025:

- LAVWMA Pump Station Valve Actuator Replacements (CIP 23-L013)
- LAVWMA Livermore Pipeline Rehabilitation – Station 226+00 to Station 232+00 (CIP 24-L025)
- LAVWMA Solar Array (CIP 24-L045)

As all four projects are fully reimbursed by LAVWMA, these changes result in no net fiscal impact to the CIP Plan and Budget.

2. Battery Storage Energy System Project (CIP 26-W001)

This project was initially included as a "future" project with an estimated total cost of \$4,865,000. An allocation of \$100,000 has been added in FY 2027 to support studies evaluating the economic feasibility of the project. The remaining \$4,765,000 continues to be categorized as a "future" cost. In addition, the funding source has been reclassified from Regional Wastewater to Water.

3. Food Waste Receiving Facility (CIP T26-15)

This project was originally included in the draft CIP Plan and Budget with an estimated cost of \$4,075,000, with funding proposed between FY 2027 and FY 2030. However, because this project has the potential to impact nutrient loading at the Wastewater Treatment Plant (WWTP) and recent information provided by CalRecycle related to compliance with Senate Bill 1383's Organic Waste Reduction Requirements could impact the project, staff moved the project outside the ten-year window to the "future" category pending further review with the upcoming WWTP Master Plan update.

The CIP Ten-Year Plan informs long-range planning and is used to identify, prioritize, and schedule capital projects over the ten-year period. The CIP Plan also projects revenues and expenditures and resultant working capital in the District's capital expansion and replacement funds. In approving the CIP Plan, the Board is approving the relative schedules and approximate funding levels and sources for future capital expenditures. Board approval of this ten-year planning document does not authorize any expenditures.

The CIP Two-Year Budget overlaps the first two years of the CIP Ten-Year Plan. By adopting the CIP Budget, the Board:

- Authorizes total budgets for the individual capital projects and programs.
- Authorizes the initiation of project expenditures in either FY 2026 or FY 2027.
- Establishes the maximum expenditures from each capital fund for FY 2026 and FY 2027.
- Approves funding for the purchase or replacement of capital assets.

Staff recommends the Board of Directors hold a public hearing and, by Resolution, approve the CIP Ten-Year Plan for Fiscal Years 2026 through 2035 and adopt the CIP Two-Year Budget for Fiscal Years 2026 and 2027 (attached as Exhibit A to the resolution).

RESOLUTION NO. _____

RESOLUTION OF THE BOARD OF DIRECTORS OF DUBLIN SAN RAMON SERVICES DISTRICT APPROVING CAPITAL IMPROVEMENT PROGRAM TEN-YEAR PLAN FOR FISCAL YEARS 2026 THROUGH 2035 AND ADOPTING THE CAPITAL IMPROVEMENT PROGRAM TWO-YEAR BUDGET FOR FISCAL YEARS 2026 AND 2027

WHEREAS, pursuant to California Government Code Section 61110, a community services district is required to adopt a preliminary budget by July 1 and adopt a final budget by September 1; and

WHEREAS, the District adopts a biennial Capital Improvement Program (CIP) Budget before a new fiscal year starts on July 1 of odd-numbered years; and

WHEREAS, on May 6 and May 20, 2025, the Board received presentations on the proposed "Capital Improvement Program Ten-Year Plan for Fiscal Years 2026 through 2035 and Two-Year Budget for Fiscal Years 2026 and 2027" (CIP Plan and Budget) that includes projects necessary to continue the mission of the District; and

WHEREAS, on May 20, 2025, after receiving and reviewing the proposed CIP Plan and Budget, the Board continued its discussion on the budget and provided further input and direction; and

WHEREAS, the CIP Two-Year Budget consists of the first two years of the CIP Ten-Year Plan; and

WHEREAS, in accordance with California Government Code Section 61110(c), the District Secretary published the notice of public hearing on May 20, 2025, for the biennial CIP Two-Year Budget for Fiscal Years 2026 and 2027, which was fourteen (14) days prior to the public hearing for the CIP Budget on June 3, 2025.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF DUBLIN SAN RAMON SERVICES DISTRICT, a public agency located in the Counties of Alameda and Contra Costa, California, as follows:

1. The CIP Ten-Year Plan for Fiscal Years 2026 through 2035 is hereby approved.
2. The CIP Two-Year Budget for Fiscal Years 2026 and 2027 included in the "Capital Improvement Program Ten-Year Plan for Fiscal Years 2026 through 2035 and Two-Year Budget for Fiscal Years 2026 and 2027," attached as Exhibit "A," is hereby adopted, and all expenditures made consistent therewith are hereby ratified and approved.
3. Project and program budgets provided in the CIP Two-Year Budget for Fiscal Years 2026 and 2027 project sheets are hereby established.
4. Unused program budget funds expire at each fiscal year-end.

Res. No. _____

5. Staff is authorized to proceed in either fiscal year with any and all projects and programs that are funded in the CIP Two-Year Budget for Fiscal Years 2026 and 2027, subject to compliance with the California Environmental Act ("CEQA"), and to the conditions that total annual expenditures from the corresponding funds shall not exceed the CIP Plan and Budget fiscal year budget, and that total project expenditures for each project shall not exceed the total project budget.

6. The General Manager or designee is authorized to file Notices of Exemption for each CEQA-exempt project, when appropriate.

ADOPTED by the Board of Directors of Dublin San Ramon Services District, a public agency in the State of California, Counties of Alameda and Contra Costa, at its regular meeting held on the 3rd day of June, 2025, and passed by the following vote:

AYES:

NOES:

ABSENT:

Arun Goel, President

ATTEST: _____
Nicole Genzale, District Secretary



**Dublin San Ramon
Services District**

Water, wastewater, recycled water

Proposed Capital Improvement Program

TEN YEAR PLAN - Fiscal Years 2026 through 2035

TWO YEAR BUDGET - Fiscal Years 2026 and 2027

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Dublin San Ramon Services District

Water, wastewater, recycled water

Board of Directors

Arun Goel, President

Richard Halket, Vice President

Dinesh Govindarao, Director

Georgean Vonheeder-Leopold, Director

Ann Marie Johnson, Director

General Manager

Jan Lee

Engineering Director/District Engineer

Steven Delight, PE

Finance Director

Ken Spray

Administrative Services Director

Michelle Gallardo

Operations Director

Dan Gill

CIP Planning Team

Jason Ching, PE

Evita Schnupp, Management Analyst I

Aaron Johnson, GIS Analyst II

Roper Macaraeg, GIS Specialist I

Josh Sanchez, Junior Engineer

Adopted by Board Resolution No. ____ on June ____, 2025

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Executive Summary

Capital Improvement Program Overview

The Capital Improvement Program (CIP) is a capital investment plan to maintain and enhance the Dublin San Ramon Services District's ("District" or "DSRSD") infrastructure. The CIP serves as a guide for identifying current and future projects in support of the District's mission *to protect public health and the environment by providing reliable and sustainable water, recycled water, and wastewater services in a safe, efficient, and fiscally responsible manner*. The CIP is also the planning instrument used to coordinate the financing and timing of improvements, with the ultimate goal of maximizing the return to customers.

The CIP consists of the Ten-Year Capital Improvement Plan ("Plan") and the Two-Year Capital Improvement Budget ("Budget"). The Capital Improvement Plan serves to identify, prioritize, and schedule capital projects for the ten-year period, and establish a plan for generating the financial resources needed to complete these capital projects. The first two years of expenditures in the Capital Improvement Plan comprise the District's Two-Year Capital Improvement Budget for Fiscal Years (FY) 2026 and 2027. By adopting the Capital Improvement Budget, the Board:

- Authorizes total budgets for the individual capital projects.
- Authorizes the initiation of project expenditures in either FY26 or FY27.
- Establishes the maximum expenditures from each fund for FY26 and FY27.

Capital Improvement Program Process

The development of the CIP is a coordinated process, occurring every two years, and beginning with District staff identifying projects and preparing related descriptions, schedules, and cost estimates. Projects may be identified in a master plan, study, or the asset management replacement model. Projects are also included to meet an upcoming regulatory requirement, or as a staff recommendation. Project requests are submitted for evaluation by the District Engineer.

Several factors are considered in developing the CIP, including the District's Strategic Plan and established District Policies, the need to meet a regulatory mandate or requirement, the impact to the District's capital fund reserves, and balancing project scheduling with available staffing resources. The recommended CIP is compiled and presented to the General Manager for review and input. The recommended CIP is next reviewed by the Board of Directors ("Board") at a Board meeting, where the public has an opportunity to provide comments before final adoption by the Board at a public hearing in June.

Capital Improvement Program Projects & Programs

The CIP includes Projects and Programs, each of which are described below:

1. **Projects:** A CIP project is defined as an infrastructure project which is; 1) non-recurring in nature; 2) has a minimum cost of \$20,000; 3) results in a new asset that has a useful life of at least three years or extends the useful life of an existing asset by at least three years; and 4) requires project management, typically requiring compliance with the California Public Contract Code. A common example of a CIP project is a water or wastewater collection pipeline replacement.
2. **Programs:** A CIP program sets aside money to fund projects that are anticipated but do not yet have definitive scope and budget. For example, a major water main might need unexpected replacement, and the associated program would fund the creation of a modest-scale replacement project when the need arises. The amounts set aside are based on Asset Management replacement models. The Asset Management models includes assumptions about the useful life of each asset, which identifies when an asset would need to be repaired or replaced and calculates an estimated cost to do so. Once a specific scope of work and budget is developed, a project can be created from the CIP program. An example of an Asset Management model-based program is the Fleet Assets Program (00-A004). Other programs set aside funding for a particular District initiative which may ultimately fund more than one individual CIP project. An example of a District specific initiative program is the Facilities Asset Replacement Program (00-A005).

Capital Replacement and Expansion Funds

The District has three business enterprises: local wastewater collection, regional wastewater treatment and water. Each business has two capital funds: replacement and expansion. A key distinction is that replacement funds are largely funded by rate revenue from existing customers, while expansion funds are funded by fee revenue from new development.

A CIP project can have more than one funding source depending on the project scope, and as determined by the Board's Project Cost Allocation Policy. The Capital Improvement Program outlines the capital expenditures planned in the replacement and expansion funds. A more detailed discussion of each fund occurs later in Chapter 3.

Local Wastewater Replacement (Fund 210) – The funding source to replace and improve local sewer facilities to handle existing wastewater flows. Facilities include trunk sewer lines, lift stations, and related appurtenances that transfer wastewater from the point of origin to the wastewater treatment plant (WWTP).

Local Wastewater Expansion (Fund 220) – The funding source to expand or add local sewer facilities to accommodate increased wastewater flows from new development.

Regional Wastewater Replacement (Fund 310) – The funding source to replace and improve the WWTP to process existing wastewater flows before further treatment for recycled water or transit through the LAVWMA pipeline to the San Francisco Bay for disposal.

Regional Wastewater Expansion (Fund 320) – The funding source to expand or add to the WWTP plant and related appurtenances that process future wastewater flows.

Water Replacement (Fund 610) – The funding source to replace and improve facilities to treat recycled water, as well as the pipelines, pump stations, reservoirs, and related appurtenances to distribute potable water and recycled water.

Water Expansion (Fund 620) – The funding source to expand or add facilities to treat recycled water and to distribute potable and recycled water.

FY26 - FY35 Capital Improvement Program At-A-Glance

The total budget for the Ten-Year Plan for FY26 through FY35 is \$284.8 million and is comprised of 122 projects and programs. The Two-Year Budget for FY26 and FY27 is \$92.2 million and is comprised of 94 projects and programs including 20 projects managed by the District on behalf of two Joint Powers Authorities: DSRSD-East Bay Municipal Utility District (EBMUD) Recycled Water Agency (DERWA) and Livermore Amador Valley Water Management Agency (LAVWMA). It should be noted that while the District manages JPA projects, DSRSD is reimbursed by the JPAs for the full cost of each project.

Table 1 – CIP Expenditures by Fund (\$1,000's)

Fund	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	10 Year Total
Local Replacement	2,445	3,166	4,408	2,624	970	871	873	683	1,302	2,177	19,518
Local Expansion	259	90	1,092	-	658	1,721	1,721	-	-	225	5,765
Regional Replacement	19,748	8,027	5,666	3,773	3,460	17,564	18,119	2,879	3,209	3,609	86,054
Regional Expansion	1,794	718	1,550	36	40	4,705	6,195	2,335	-	-	17,373
Water Replacement	13,572	19,264	17,818	10,149	6,496	6,963	6,776	8,146	8,726	10,791	108,704
Water Expansion	7,750	15,389	3,784	2,130	11,650	6,512	-	-	-	200	47,415
Annual Total	45,567	46,654	34,318	18,712	23,275	38,337	33,685	14,044	13,238	17,003	284,830

Figure 1 – CIP Expenditures by Fund

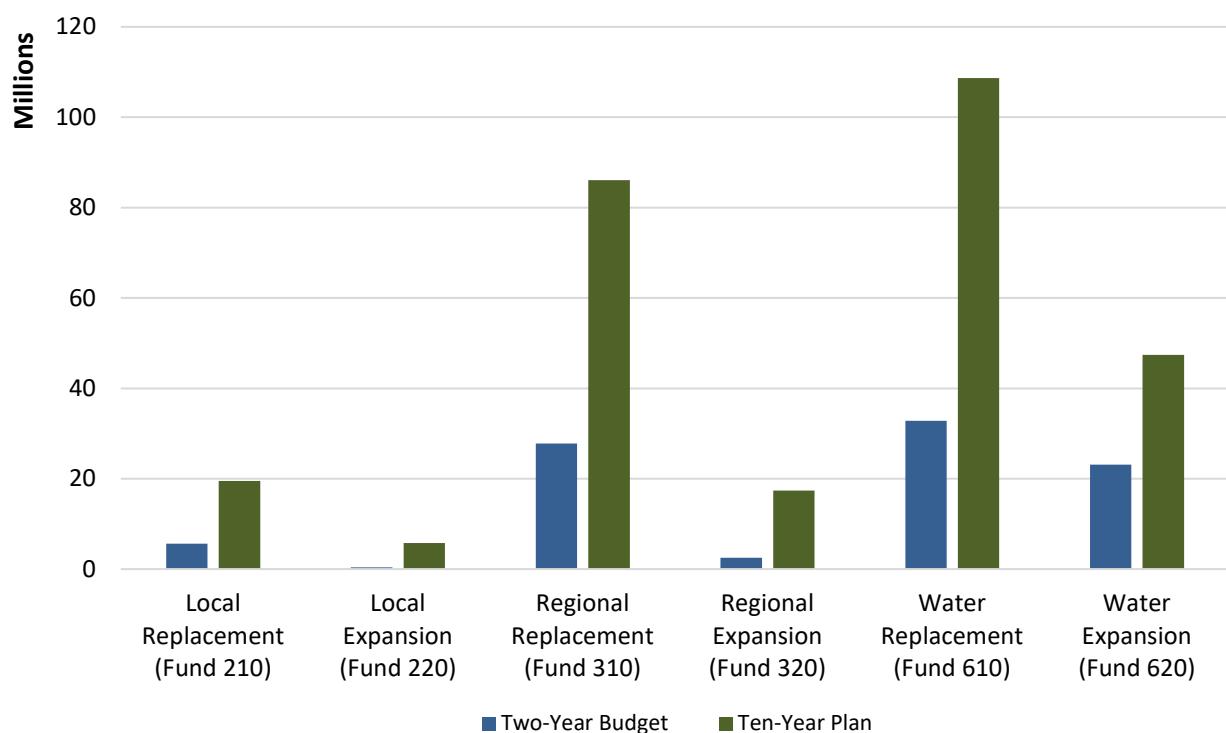


Figure 2 – Ten-Year CIP Expenditures by Fund

In the Ten-Year Plan, Local wastewater collection projects account for 9 percent of the total expenditures. Regional wastewater treatment projects account for 37 percent of the total Ten-Year Plan expenditures. Water system projects comprise 54 percent of the total expenditures in the Ten-Year Plan.

Replacement projects account for 75 percent of the total Ten-Year Plan expenditures. The share of Local Wastewater Collection, Regional Wastewater Treatment, and Water System replacement projects as a percent of the total Ten-Year Plan is 7 percent (Local), 30 percent (Regional), and 38 percent (Water).

Expansion projects account for 25 percent of the total CIP Ten-Year Plan expenditures. The share of Local Wastewater Collection, Regional Wastewater Treatment, and Water System expansion projects as a percent of the total Ten-Year Plan is 2 percent (Local), 7 percent (Regional), and 16 percent (Water).

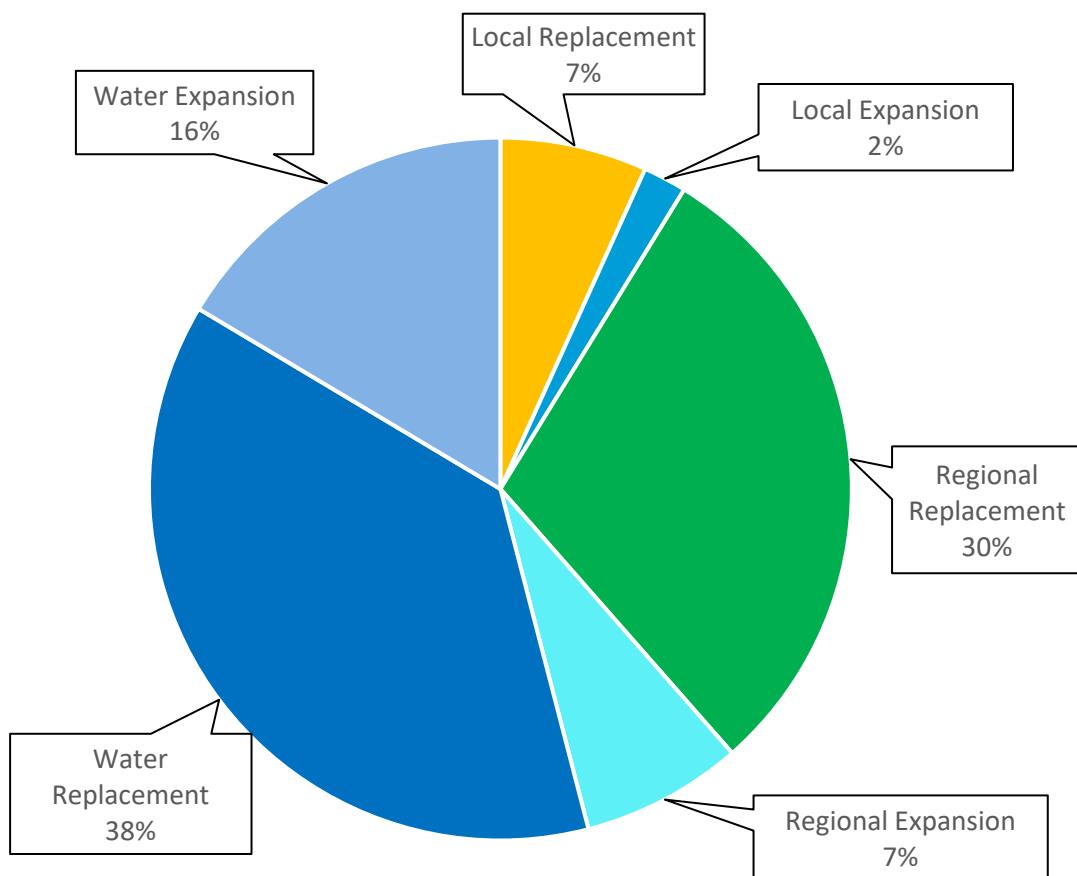
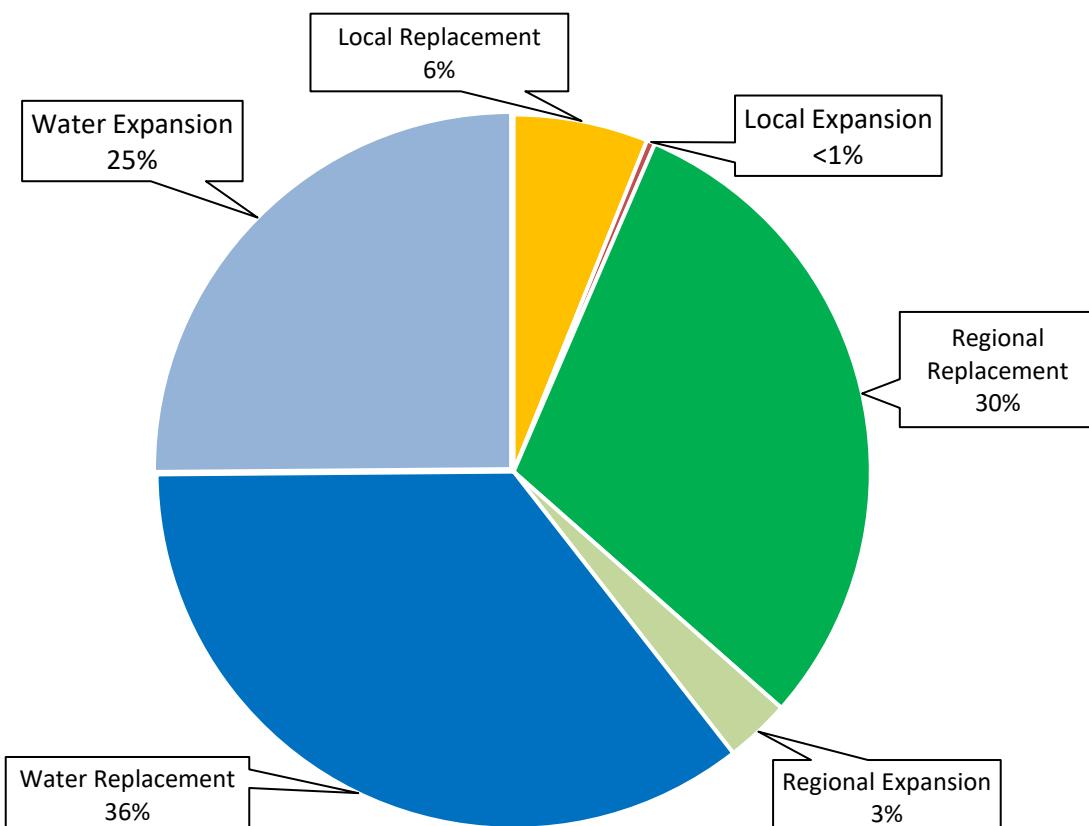


Figure 3 – Two-Year CIP Expenditures by Fund

In the Two-Year Budget, Local wastewater collection projects account for 6 percent of the total expenditures. Regional wastewater treatment projects account for 33 percent of the total CIP Two-Year Budget expenditures. Water system projects comprise the majority (61 percent) of the total Two-Year Budget expenditures.

Replacement projects account for 72 percent of the total Two-Year Budget expenditures. The share of Local Wastewater Collection, Regional Wastewater Treatment, and Water System replacement projects as a percent of the total Two-Year Budget is 6 percent (Local), 30 percent (Regional), and 36 percent (Water).

Expansion projects account for 28 percent of the total CIP Two-Year Budget expenditures. The share of Local Wastewater Collection, Regional Wastewater Treatment, and Water System expansion projects as a percent of the total Two-Year Budget is less than 1 percent (Local), 3 percent (Regional), and 25 percent (Water).



Chapter 1: Long-Term Capital Planning

CIP and Strategic Plan Nexus

The Capital Improvement Program (CIP) is integral to the achievement of the District's mission and implementation of the [Strategic Plan](#). Development, approval, and implementation of the CIP accomplishes several District's Strategic Plan goals by providing specific projects and planned funding towards meeting the goals. For example, the Strategic Plan goal to enhance the District's ability to respond to emergencies is advanced with the WWTP SCADA Improvements project (26-P024) which will provide robust and redundant communication between the WWTP processes.

The CIP Plan and Budget also supports the District Strategic Plan goals to maintain financial stability and sustainability and to optimize the Asset Management Program to guide District business decisions. The District's Asset Management Program identifies projects for the CIP Plan and Budget. In addition, it provides an overall estimate of expected expenditures over the CIP Plan timeframe and beyond to guide future rate operating budget and rate studies.

To support the District's Long-Term Infrastructure Investment strategic goal, the Capital Improvement Program Two-Year Budget includes several facility master plan updates intended to guide future planning and investment decisions. The Water System Master Plan and Operations Plan Update (20-W017) will refresh the 2016 master plan, incorporating current system conditions and long-term growth projections. This update will serve as a foundational document for managing system expansion, ensuring reliable operations, and aligning future water infrastructure investments with customer demand. Similarly, the Wastewater Treatment and Biosolids Facilities Master Plan Update (25-P001) will incorporate updated wastewater flow and loading data, along with anticipated regulatory changes—including nutrient limits expected under future watershed permits. A key component of this effort is the development of a Nutrient Management Plan, which will define the District's long-term strategy for nutrient control and reinforce the strategic goal of Environmental Protection and Regulatory Compliance.

The second core strategy for achieving the Long-Term Infrastructure Investment goal is optimizing the Asset Management Program to guide business decisions. The Camp Parks Water Lines Replacement (26-W016) and Camp Parks Sewer Rehabilitation - 8th to 10th Streets (14-S002) projects were prioritized in the CIP based on outputs from the District's asset management model. By leveraging asset condition data and predictive modeling, the District is targeting capital investments where they are most needed to maintain system reliability and proactively manage infrastructure risk.

The third key strategy supporting the Long-Term Infrastructure Investment goal is managing and implementing a prioritized Capital Improvement Program that addresses long-term infrastructure needs. One example of this strategy in action is the Cogeneration Engine Replacement (26-P015) project, which will replace engines originally installed in the early 1980s that are now approaching the end of their useful life. This \$44.2 million investment will maintain the District's 1.4 MW power generation capacity while significantly improving engine efficiency and system reliability. The upgraded technology is expected to generate approximately 20 percent more power and will help the District meet both current and future energy demands and regulatory requirements, and stabilize energy costs.

Master Plans

The District develops master plans every five to ten years for each of its enterprises, Local Wastewater, Regional Wastewater and Water. The District also develops master plans for particular business needs, such as the Information Technology Master Plan and the Facilities Security Master Plan. The master plan planning horizons are typically 20 years. The proposed projects from these master plans are incorporated into the CIP. A summary of the studies and plans that have informed the CIP Plan and Budget include:

- Energy Facilities Master Plan (2024)
- Alternative Water Supply/Study (2021)
- Wastewater Collection System Master Plan (2019)
- Information Technology Master Plan (2017)
- Wastewater Treatment and Biosolids Facilities Master Plan (2017)
- Water Master Plan Update (2016)

Asset Management Program/Replacement Projects

The District's Asset Management Program follows industry-standard replacement schedules and cost estimates, with lifecycle costs regularly updated to reflect asset-specific process conditions, maintenance and operational strategies, and regulatory requirements. Asset management models have been developed to estimate the rehabilitation and replacement year and cost for each asset based on its age and type. These models are used to identify asset replacement needs over the 10-year planning horizon and are used to: 1) identify specific capital projects, with defined scopes and budgets; and 2) estimate anticipated asset replacements where the specific scope, schedule and final budgets have yet to be determined. For these anticipated but undefined needs, funding is set aside within various rehabilitation and replacement programs. Both defined projects and program-level allowances are incorporated into the CIP Plan and Budget.

The expected annual expenditures for the local collection, regional wastewater and water replacement funds for the next 30 years are shown in Figures 4 through 6. There is significant variability in the estimated expenditures from year to year. In the figures, this variability has been distributed over several years to 1) reflect the variability in asset life (i.e. some pipes or equipment will fail earlier and some will fail later than its expected life), 2) better visualize the trend in expenditures, and 3) reflect a more realistic project implementation schedule to balance staffing resources.

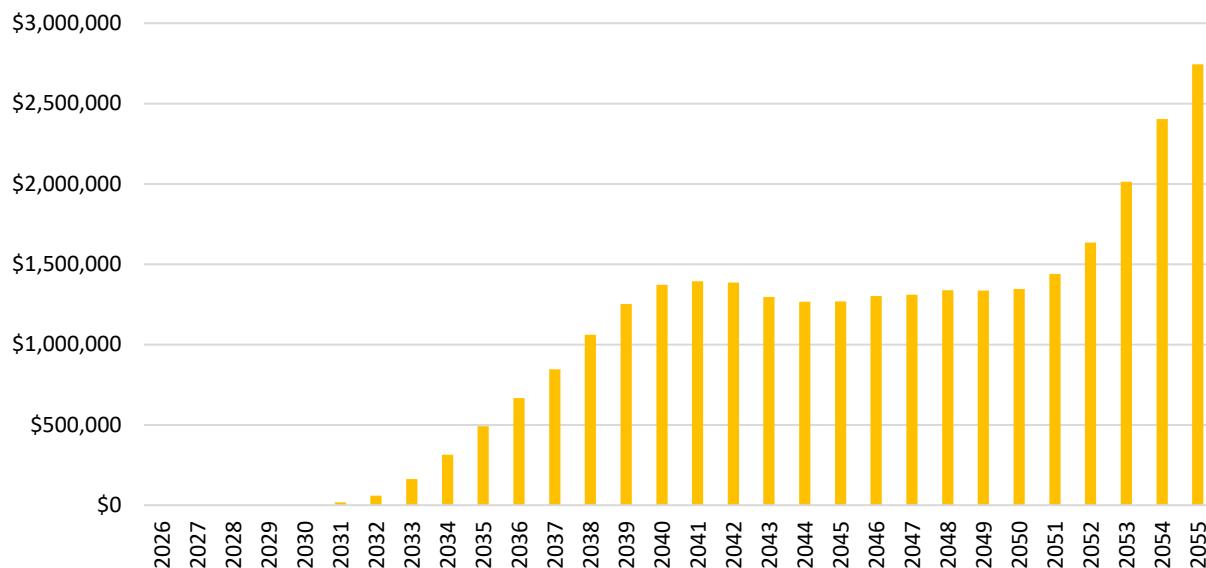
Local Wastewater Collection – Replacement

The asset management model for the local collection system estimates the remaining life of a sewer pipeline based on the installation date of the pipeline and the material used. The remaining life of a sewer pipeline may also be revised based on inspection data. If inspection data shows the pipeline to be in good condition, the life may be extended. Conversely, when inspections reveal cracking or degradation of sewer pipelines, the remaining life is shortened based on the severity of the damage and the rehabilitation or replacement of that pipeline is accelerated.

The District's wastewater collection system is regularly inspected to assess the condition of its sewer mains. Condition assessment data helps estimate repair and replacement costs over the near, mid, and long term. In the short term, the District addresses specific problem areas and/or installs structural linings to restore critical sewer mains and extend their service life. Structural lining is often preferred over full pipeline replacement, as it avoids the high costs and disruptions of excavation. Over time, these lined mains will still need to be replaced, and those future costs are included in the District's long-term budget planning. Current cost estimates are based on recent District projects and regional pricing for similar work.

Figure 4 shows a gradual increase in replacement costs starting in the latter half of the current Ten-Year Plan. These anticipated replacement costs are associated with pipelines that, based on inspection data, have cracking that may necessitate repair sooner than anticipated. However, the magnitude of damage is not significant enough to prompt a rehabilitation project in the near term. Some of the defects may be able to be fixed with a "spot repair" which can extend the pipeline's useful life back to the original life expectancy. Staff will continue to monitor inspection data and update the model to address pipeline rehabilitation needs.

Figure 4 – Local Wastewater Collection Long-Term Replacement Costs

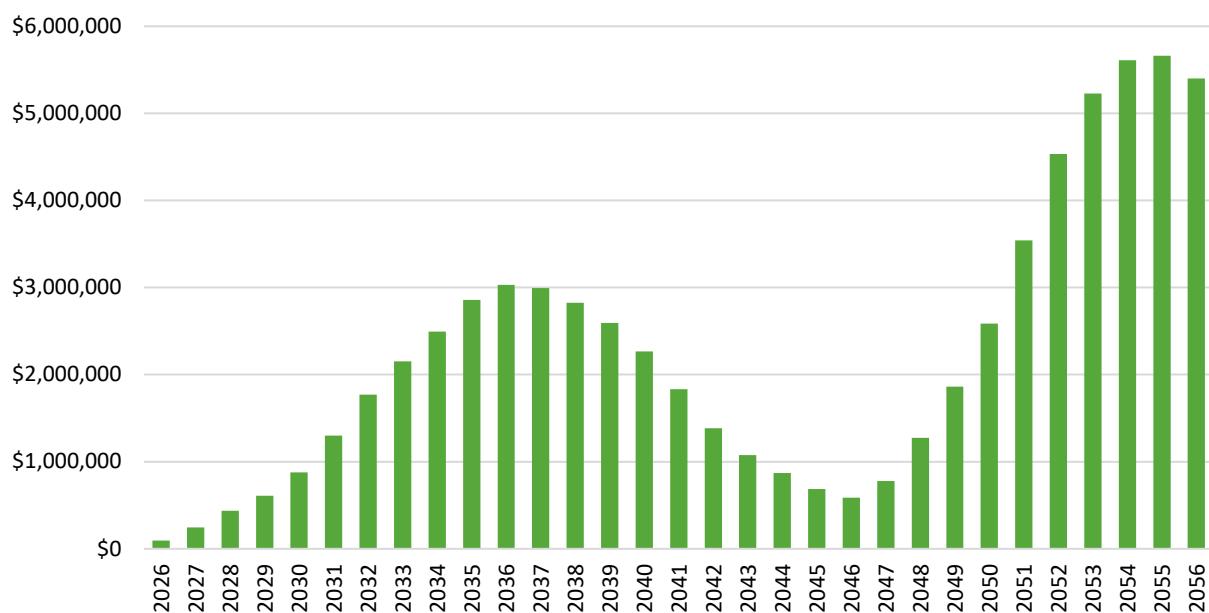


Regional Wastewater Treatment - Replacement

The regional wastewater treatment asset management model includes the structures and equipment at the Regional Wastewater Treatment Facility. The anticipated regional wastewater replacement expenditures, shown in Figure 5, increase annually until approximately 2036. Beyond that timeframe, the expenditures drop somewhat and flatten out until 2046 but begin to increase thereafter through 2056.

The regional asset replacement model shows capital expenditures from aging infrastructure generally following the patterns of past expansion projects for wastewater treatment. A gradual rise is expected in the near-term planning horizon, with larger increases in the mid and long term as assets reach their end of life.

Figure 5 – Regional Wastewater Long-Term Replacement Costs



Water System- Replacement

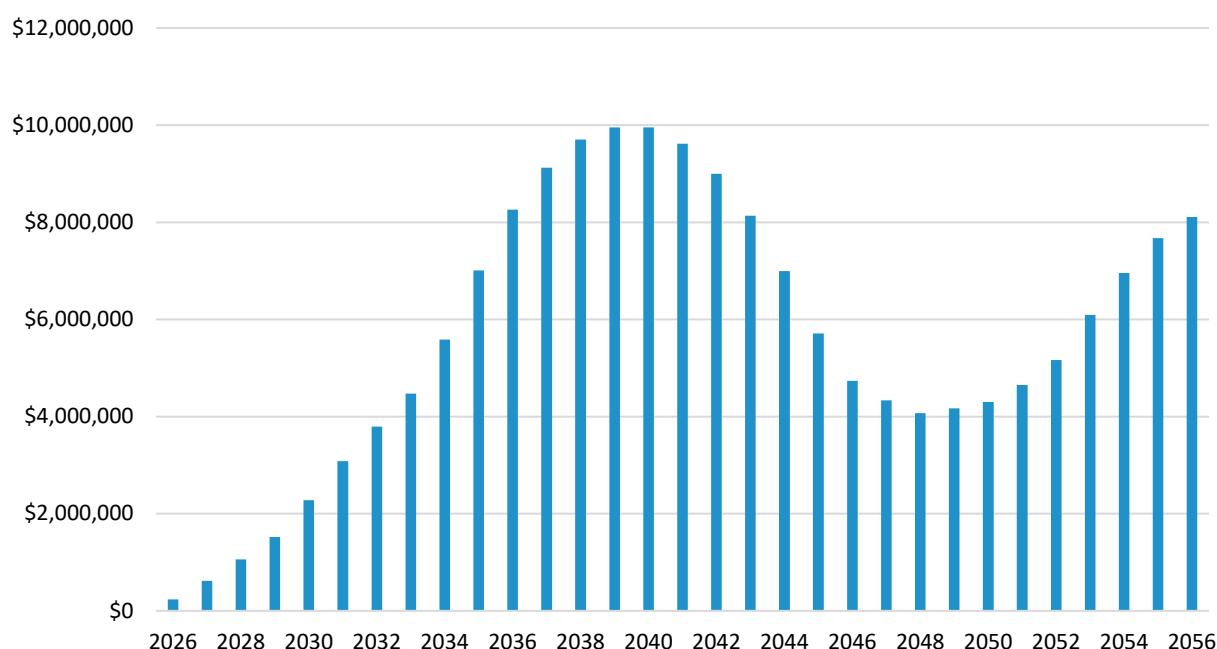
The asset management model for the water system estimates the remaining life of a pipeline based on the installation date of the pipeline and the pipeline material. The average annual water replacement expenditures, shown in Figure 6, increase annually and peak in 2039, just outside the Ten-Year Plan horizon. The replacement costs decrease until 2048, and from there they begin to increase again. This is due to various spikes in past development throughout the service area.

Based on age and standard pipe material degradation, the replacement model has identified potable water distribution pipelines nearing the end of their lifespan. These require near-term replacement and are included in the 10-year Capital Improvement Plan (CIP). Engineering has largely completed near-term replacement of cast iron and ductile iron pipe within the Camp Parks Regional Forces Training Area (RFTA), and the current CIP will address the remaining sections.

Mid-term planning anticipates significantly increased capital expenditures to begin replacement of the system's aging pipelines. Long-term potable system replacement will generally align with historical area development patterns and industry standard material degradation timelines. Large critical infrastructure projects associated with transmission and storage may be exceptions, with rehabilitation and replacement likely determined by evaluation of system capacity and or operational strategy changes needed to support changes in development.

Recycled water infrastructure is relatively new, pipeline replacement is not anticipated in the near or mid-term CIP planning horizons of the next 10-15 years. The replacement cost model includes rehabilitation and replacement of pumping and storage equipment for both potable and recycled water distribution systems. Critical assets identified for replacement have been evaluated and incorporated into the current CIP.

Figure 6 – Water Long-Term Replacement Costs



Chapter 2: Budget Process

Capital Improvement Program Process

The development of the CIP is a coordinated process, occurring every two years, and beginning with District staff identifying projects and preparing related descriptions, schedules, and cost estimates. Projects may be identified in a master plan, study, or the asset management replacement model. Projects are also included to meet an upcoming regulatory requirement, or as a staff recommendation. Project requests are submitted for evaluation by the District Engineer. Several factors are considered in developing the CIP, including the District's Strategic Plan and established District Policies, the need to meet a regulatory mandate or requirement, the impact to the District's capital fund reserves, and balancing project scheduling with available staffing resources. The recommended CIP is compiled and presented to the General Manager for review and input. The recommended CIP is next reviewed by the Board of Directors ("Board") at a Board meeting, where the public has an opportunity to provide comments before final adoption by the Board at a public hearing in June.

Capital Planning Policies

Development and implementation of the CIP is directed by the District policies listed below and available on the District's website. [District Policies | Dublin San Ramon Services District](#)

1. **[Project Cost Allocation](#)**: Basis for determining how the cost of projects should be allocated between funds.
2. **[Financial Reserves](#)**: Provides guidance for the prudent accumulation and management of designated reserves.
3. **[Budget Accountability](#)**: Operations and Capital Improvement Program budget controls.
4. **[Capital Assets](#)**: Capital assets, depreciation, and amortization for regular audits of the District's accounts and financial records

Budget Controls

Two-Year Project Budget

By Board adoption of the CIP Two-Year Budget, each project and program and their corresponding budget listed in the first two years (FY26 and FY27) of the CIP Ten-Year Plan is authorized and may be fully expended with the following conditions:

- The total expenditures for each individual project shall not exceed the project total.
- The total allocated expenditures for the Two-Year Budget may be initiated in either FY26 or FY27.

Additional project budget approval conditions are discussed in the following sections.

Project Approval from a Program

Approval authority for projects created from a program are consistent with the approval authority limits outlined in the District Code Section [7.40.060](#) and District purchasing procedures:

- The General Manager may approve a project of \$175,000 or less created from a program.
- The General Manager may approve an increase in the budget of a project created from a program provided adequate program funds are available up to the General Manager's authority of \$175,000.
- A project created from a program in excess of \$175,000 or a budget increase that is greater than the General Manager's authority of \$175,000 requires Board approval.

Program Budgets

Upon completion of a project created from a program, any unused funds are returned to the program provided it is in the same fiscal year. Funding allocated to program budgets are not cumulative from year to year. Program budgets that do not fund specific projects by the end of the fiscal period do not carry forward. Thus, the program's total expenditures shall not exceed the total program budget for each fiscal year. The Board must approve increases in a program budget.

CIP Budget Implementation

The General Manager may authorize staff to complete the implementation process or use consultant and construction contracts in standard District form, task orders and purchase orders for services, equipment, materials and supplies up to the authority of \$175,000 per the District Code. In addition, the General Manager has the authority to adjust contracts that were previously approved by the Board, up to the purchasing authority of \$175,000. All work authorized by the General Manager or submitted to the Board for authorization shall be procured and managed in accordance with District Code and purchasing procedures.

Actions Requiring Board Approval

The following is a summary of project and budget actions requiring Board approval:

- Addition of a new project (not created from a program)
- Addition of a new project created from a program in excess of \$175,000
- Acceleration of a future project that had to unexpectedly start early in either FY26 or FY27
- Increase in a project budget in excess of \$175,000
- Increase in a program budget
- Increase in a project budget where the revised project budget is in excess of \$175,000
- Authorization of contracts, task orders, purchases or construction contracts in excess of \$175,000

Chapter 3: Fund Overview

Overview of District Funds

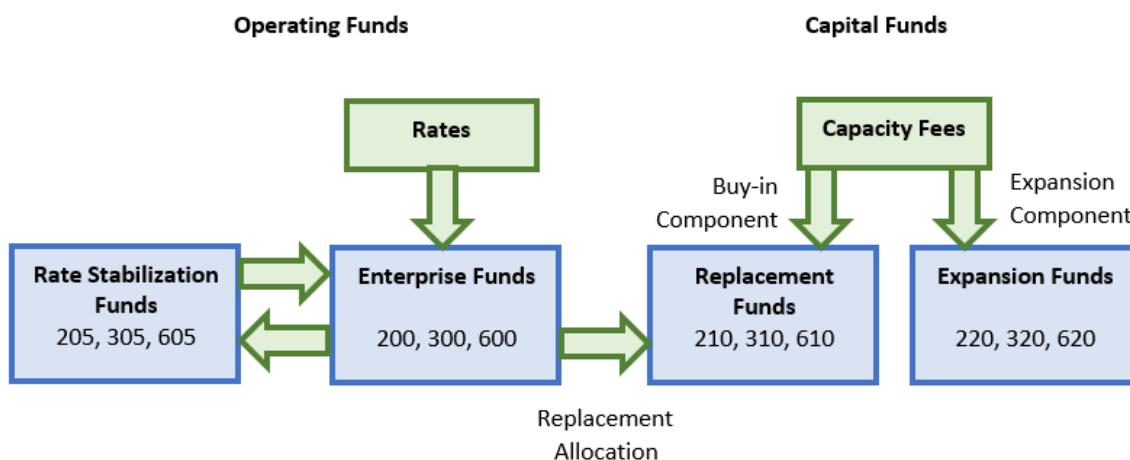
The District has three business enterprises: local wastewater collection, regional wastewater treatment and water. Each business enterprise has four funds: Enterprise, Rate Stabilization, Replacement, and Expansion. The funds have two main sources of revenue: rates and fees. Each fund also has interest revenue derived from the capital in the fund.

The rates paid by the District's customers go into the Enterprise Funds and are used to pay the normal operating costs. A portion of the rates is transferred from the Enterprise Funds to the Replacement Funds (replacement allocations) to pay for capital projects that replace or improve facilities that benefit existing customers. When there is a financial surplus in the Enterprise Fund the surplus may be transferred to the Rate Stabilization Fund and is drawn upon to fund unexpected events.

Capacity reserve fees collected from development projects go into the Expansion Funds and are used to pay for new projects that serve future customers and for debt related to facilities that were built to add capacity for future customers. The District will often build a facility that is sized to meet capacity needs into the distant future. Capacity reserve fees include an existing infrastructure buy-in component for new development to pay for the use of existing excess capacity. The existing infrastructure buy-in component goes to the Replacement Fund.

The revenue from fees is estimated based on the number of future water and wastewater connections anticipated with planned development provided by the cities of Dublin, Pleasanton, and San Ramon. Because each connection to the system may have different water or sewer use, the connections are converted to Dwelling Unit Equivalents (DUEs) which are based on usage relative to that of a single-family residential home. The number of connections in the first four years are based on the planned development slated for those years. The number of projected connections over the remaining six years of the plan are averaged over those years as the actual timing of development in the latter years is difficult to predict.

Figure 7 – Capital Funding



Financial Reserves

The District's Financial Reserves Policy ([P400-24-6](#)) designates financial reserves in order to protect the District's investment in various assets, satisfy its commitments under its numerous financial, regulatory and contractual obligations and to stabilize long-term rates for its customers.

For capital replacement funds (210, 310, 610), the minimum reserve is the sum of the following components: 1) An amount based on the District's Asset Replacement Planning Model and which is equal to the 15-year average annual expense in the CIP, and 2) a debt reserve of one years' average debt service. Whereas, the fund target reserve consists of the sum of the following components: 1) An amount based on the District's Asset Replacement Planning Model and which is equal to two times the 15-year average annual expense in the CIP, and 2) a debt reserve of two year's average debt service.

While the District's Capital Improvement Program primarily focuses on a Ten-Year planning period covering FY26 through FY35, the 15-year average used to determine the capital replacement reserves includes projected capital costs for FY36 through FY40. These additional five years are included solely for financial planning purposes and are not part of the active budget. Their inclusion helps ensure that long-term reserve targets reflect anticipated asset replacement needs beyond the immediate ten-year horizon, providing a more stable and forward-looking funding strategy.

For the expansion funds (220, 320, and 620), minimum reserve consists of the greater of the reserve for debt service or the next two years of project expenditures. The target reserve is two years of average debt service charged to expansion, plus two years of expansion project spending as projected in the District's current two-year CIP Budget. This methodology ensures sufficient financial reserves to complete projects in progress and pay debt service obligations should development not materialize as projected. An alternate spending plan for capital expenditures would then be addressed in the next two-year budget cycle.

As the District's infrastructure ages, asset replacement costs increase. The amount transferred from the enterprise operating funds to the capital replacement funds has steadily grown, and this amount will continue to rise as development in the service area reaches build-out and the "buy-in" component from capacity reserve fees diminishes. The increased reliance on service charge revenue to fund the District's capital replacement needs is and will continue to put pressure on the District's finances. Over the next two years, the District plans to optimize its Asset Management Program to prioritize capital expenditures and refine capital replacement funding needs.

Financial Summary by Fund

To assure the District has sufficient funds to maintain existing assets and to construct the facilities to meet the needs of new customers, the District projects the revenues and expenditures in the capital replacement and expansion funds over the ten-year CIP plan period and verifies the fund working capital is greater than the minimum financial reserve level as defined in the Financial Reserve Policy. A summary of the revenues and expenditures and working capital trends in each replacement and expansion fund is provided in the following sections.

Local Wastewater Collection Replacement (Fund 210)

The Local Wastewater Replacement fund (Fund 210) funds projects which replace and improve local sewer facilities that transfer wastewater from the point of origin to the Regional Wastewater Treatment Facility. The fund minimum reserve is equal to the 15-year average annual expense in the CIP and a debt service of one years' average debt service.

Revenue & Expenditures

The fund's revenue includes the existing infrastructure buy-in component of capacity reserve fees, interest, and the replacement allocation from the Local Enterprise fund. In the Two-Year Budget, 71 percent of the fund's revenue comes from capacity reserve fees while interest accounts for 29 percent. There are no replacement allocations budgeted for in FY26 and FY27. The replacement allocation will be re-established in FY28, at \$350,000 annually through FY35. Capacity Reserve Fee revenue is based on the most recent development projections and the current fee is increased at CPI, which is assumed to be 3 percent annually.

Working Capital

The estimated beginning working capital for FY26 is \$9.9 million. The fund's working capital remains above the target reserve for FY26 and FY27. However, in FY28 through FY35, several pipeline replacement and rehabilitation projects are planned, causing a decrease in working capital through FY35. The working capital remains between target and minimum for FY28 through FY35.

Table 2 – Local Wastewater Replacement Revenue, Expenditures, & Working Capital (\$1,000's)

Fiscal Year	DUEs	Capacity Reserve Fees	Interest	Replacement Allocation	CIP Expenditures	Working Capital
2026	245	665	288	-	2,445	8,454
2027	282	788	312	-	3,166	6,388
2028	387	1,114	121	350	4,408	3,565
2029	424	1,257	89	350	2,624	2,638
2030	224	683	68	350	970	2,768
2031	224	704	74	350	871	3,025
2032	224	725	81	350	873	3,307
2033	224	746	93	350	683	3,814
2033	224	769	91	350	1,302	3,721
2035	224	792	67	350	2,177	2,753

Figure 8 – Local Wastewater Replacement Fund Working Capital

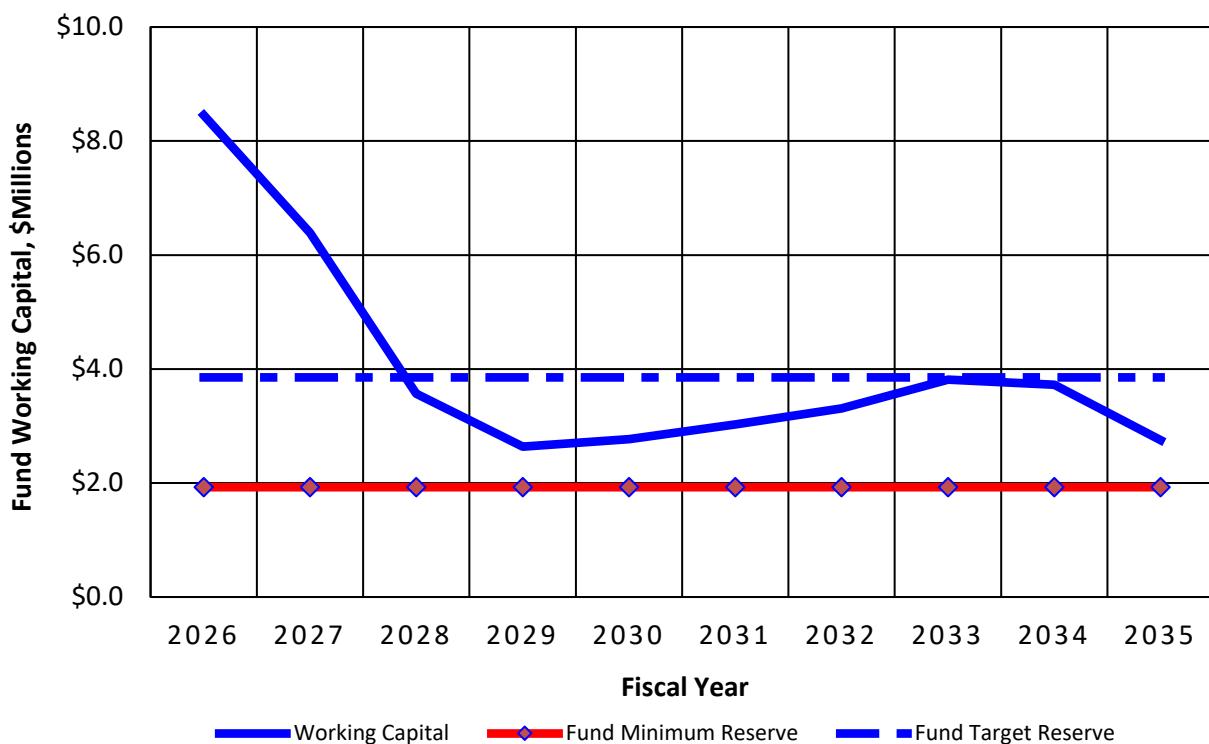
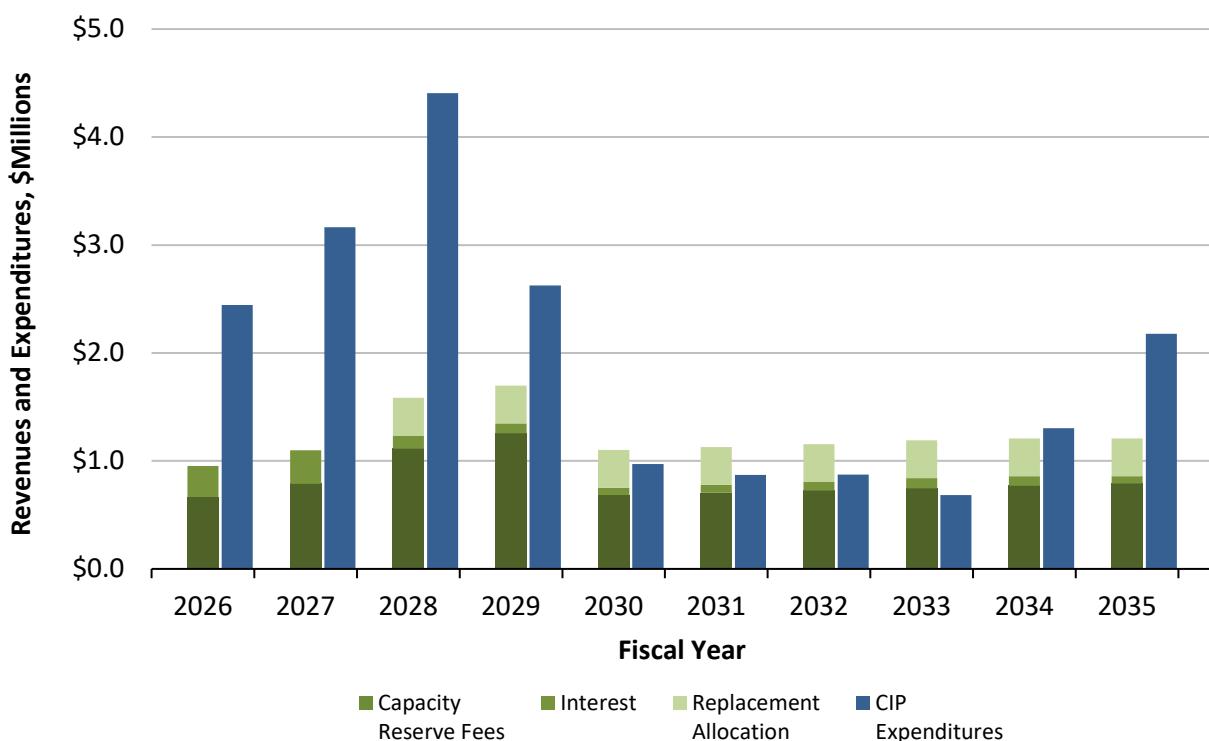


Figure 9 – Local Wastewater Replacement Fund Revenues & Expenditures



Local Wastewater Expansion (Fund 220)

The Local Wastewater Expansion fund (Fund 220) funds projects which expand or add local sewer facilities to accommodate increased wastewater flows from new development. The fund minimum reserve is the greater of two years debt service or the next two years of project expenditures. Whereas, the fund target reserve is the average two years debt service plus two years of project expenditures in the current two year budget.

Revenue & Expenditures

The fund's revenue includes capacity reserve fees and interest. In the Two-Year Budget, the capacity reserve fee revenue represents 7 percent of the total revenue, while interest revenue (93 percent) makes up the remainder. Capacity Reserve Fee revenue is based on the most recent development projections and the current fee increased 3 percent annually.

Project expenditures include various pipeline projects identified by the 2019 Sewer Collection System Master Plan to upsize pipelines as a result of development. The primary projects in the near-term are the Dublin Boulevard Extension Sewer Facilities Project (20-S028) and the Wastewater Collection System Master Plan Update (24-S007).

Working Capital

The estimated beginning working capital for FY26 is \$9.9 million. This fund is well established, remaining above the fund target reserve for the entire planning period.

Table 3 – Local Wastewater Collection Expansion Revenue, Expenditures, & Working Capital (\$1,000's)

Fiscal Year	DUEs	Capacity Reserve Fees	Interest	CIP Expenditures	Working Capital
2026	245	20	292	259	9,923
2027	282	24	316	90	10,173
2028	387	34	319	1,092	9,435
2029	424	39	332	-	9,805
2030	224	21	229	658	9,397
2031	224	22	192	1,721	7,891
2032	224	22	155	1,721	6,347
2033	224	23	159	-	6,529
2034	224	24	164	-	6,716
2035	224	24	163	225	6,678

Figure 10 – Local Wastewater Expansion Fund Working Capital

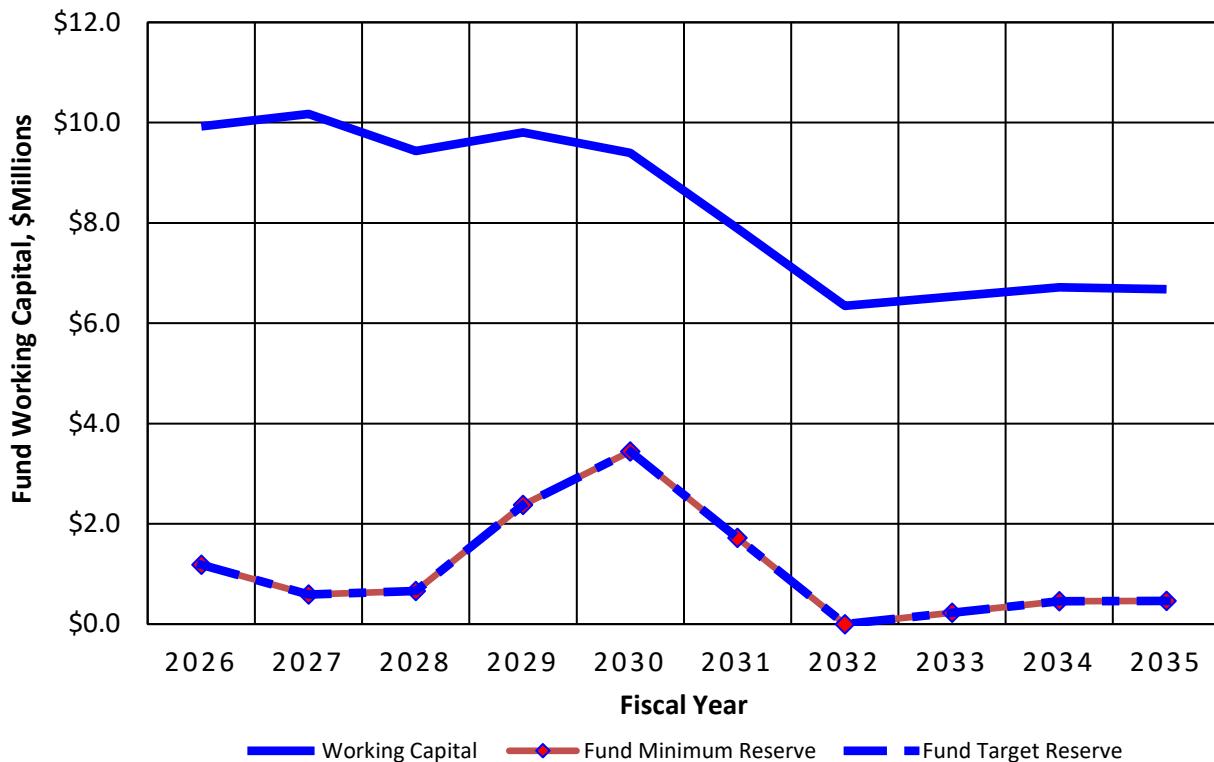
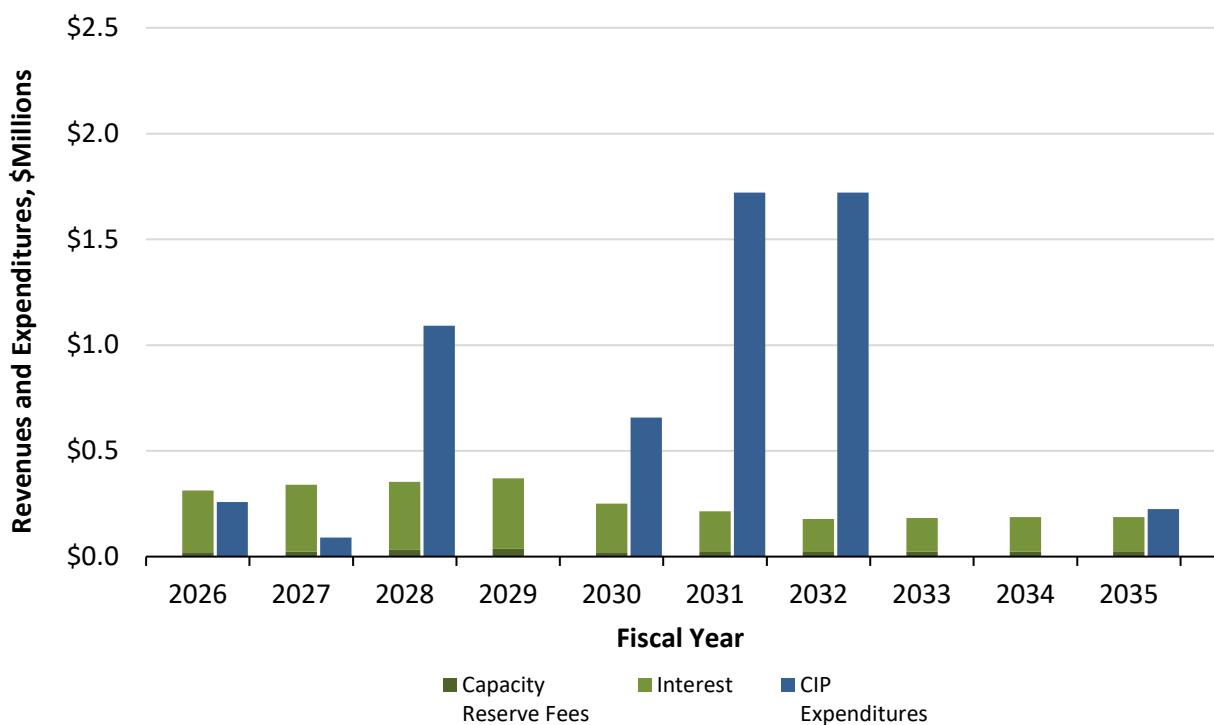


Figure 11 – Local Wastewater Expansion Fund Revenues & Expenditures



Regional Wastewater Treatment Replacement (Fund 310)

The Regional Wastewater Replacement fund (Fund 310) funds projects which replace and improve the existing WWTP processes and facilities. The fund minimum reserve is equal to the 15-year average annual expense in the CIP and a debt service of one years' average debt service. Whereas, the fund target reserve consists of the sum of two times the 15-year average annual expense in the CIP; and a debt reserve of two year's average debt service.

Revenue & Expenditures

The fund's revenue includes the existing infrastructure buy-in component of capacity reserve fees, interest, and the replacement allocation from the Regional Enterprise fund. In the Two-Year Budget, 15 percent of the revenue comes from replacement allocation, while 47 percent comes from capacity reserve fees. Interest accounts for 38 percent of the fund's total revenue. The revenue from the Capacity Reserve Fee buy-in is based on the most recent development projections and the current fee increased 3 percent annually.

All CIP expenditures for this fund are detailed in Table 4 in the following section. In addition to CIP projects, this fund includes the District's annual contribution to the LAVWMA Repair and Replacement Fund, which supports LAVWMA's capital projects. Near-term CIP expenditures in this fund primarily reflect the fund's share of several key projects, including the Hypochlorite Building Replacement (22-P021), Biogas Flare Improvements (18-P010), Biogas Treatment System Improvements (16-P028), Cogeneration Engine Replacement (26-P015), and Wastewater Treatment Plant (WWTP) Electrical Improvements Phase 1 (24-P044). The WWTP Replacement and Rehabilitation Program also represents a significant investment, with funding increasing from \$500,000 in FY26 to \$3,000,000 in FY35.

The Nutrient Removal (T16-42) Project remains outside the FY26 through FY35 Capital Improvement Program Ten-Year Plan and is currently designated as a "Future" project. This reflects ongoing regulatory uncertainty surrounding nutrient removal requirements and the District's strategy to pursue expansion of the recycled water program as its primary nutrient management strategy. As the scope and timing of potential process improvements are still undefined, the project is shown with a placeholder budget of \$0. Final scope and cost estimates will be informed by the Wastewater Treatment and Biosolids Facilities Master Plan Update (25-P001) and any new regulatory requirements resulting from the revised San Francisco Bay Nutrients Watershed Permit, anticipated in 2029.

Working Capital

The estimated beginning working capital for FY26 is \$38.5 million. A significant increase in capital expenditures is projected in FY31 and FY32, primarily due to the anticipated start of construction on the Cogeneration Engine Replacement (26-P015) project in FY31, with an estimated cost of \$38.6 million. The financial model assumes the construction phase of this project will be debt financed, resulting in an estimated annual debt service of approximately \$1.9 million over 30 years. The model projects that working capital will go below minimum reserve levels in FY34. Replacement transfer amounts will need to be evaluated in future wastewater rate studies to ensure working capital balances remain above minimum reserve levels.

Table 4 – Regional Wastewater Replacement Revenue, Expenditures, & Working Capital (\$1,000's)

Fiscal Year	DUEs	Capacity Reserve Fees	Interest	Replacement Allocation	CIP Debt Proceeds	Debt Service	CIP Expenditures	Contribution to JPA	Working Capital
2026	320	1,454	1,212	-	-	-	19,748	280	21,126
2027	357	1,671	1,312	1,000	-	-	8,027	289	16,792
2028	487	2,347	496	1,000	-	-	5,666	298	14,672
2029	524	2,601	497	1,000	-	-	3,773	307	14,690
2030	324	1,655	339	1,000	-	-	3,460	317	13,907
2031	324	1,705	331	1,000	15,440	939	17,564	327	13,552
2032	324	1,756	285	1,000	15,440	1,878	18,119	337	11,700
2033	324	1,809	235	1,000	-	1,878	2,879	348	9,639
2034	324	1,863	176	1,000	-	1,878	3,209	359	7,233
2035	324	1,919	107	1,000	-	1,878	3,609	370	4,402

Figure 12 – Regional Wastewater Treatment Replacement Fund Working Capital

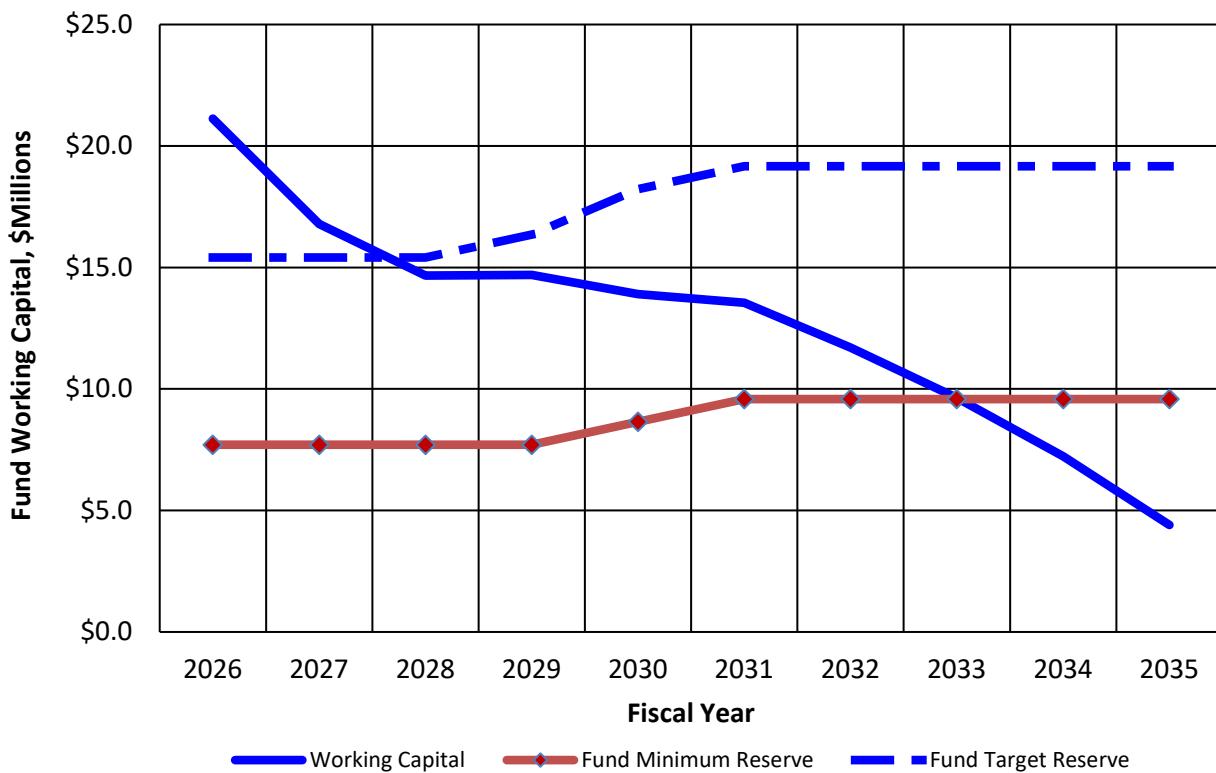
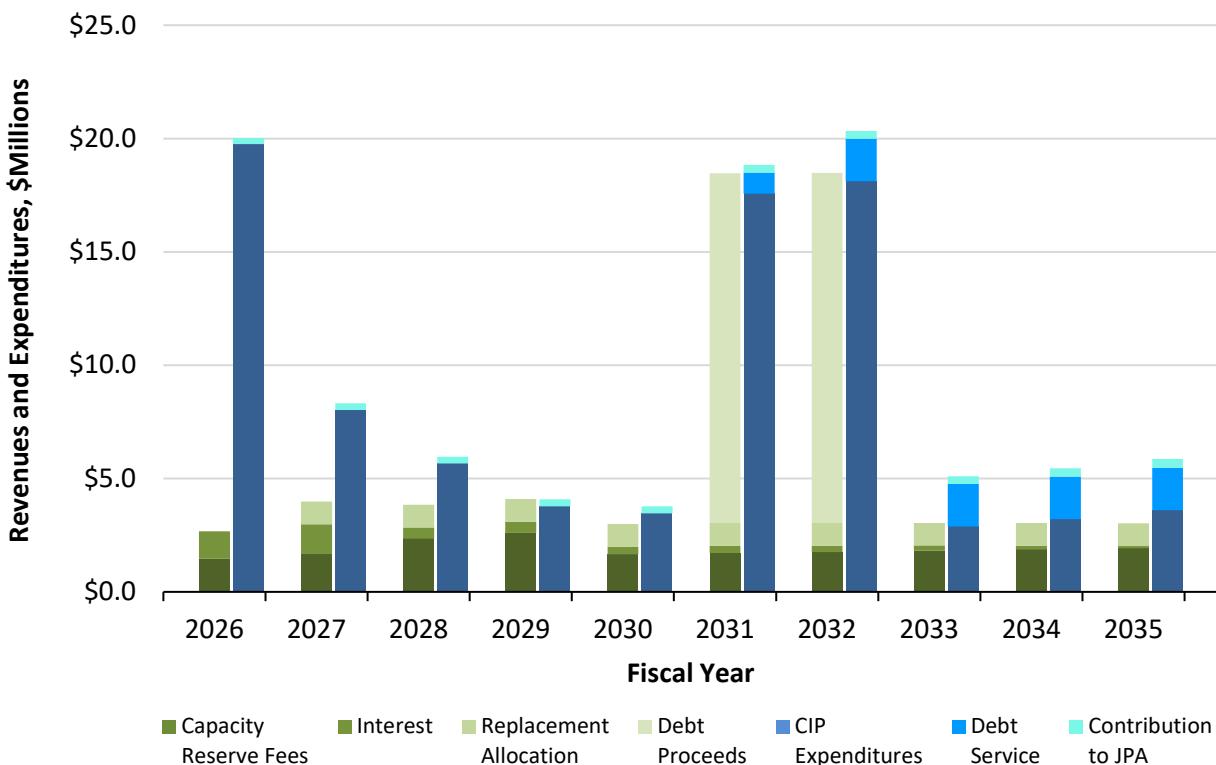


Figure 13 – Regional Wastewater Replacement Fund Revenues & Expenditures



Regional Wastewater Expansion (Fund 320)

The Regional Wastewater Replacement fund (Fund 320) funds projects which expand or add to the wastewater treatment process to accommodate future wastewater flows, ultimately conveyed through the LAVWMA pipeline to the San Francisco Bay for disposal. The fund minimum reserve is the greater of two years debt service or the next two years of project expenditures. Whereas, the fund target reserve is the average two years debt service plus two years of project expenditures in the current two year budget.

Revenue & Expenditures

The fund's revenue sources include capacity reserve fees and interest. In the Two-Year Budget, the capacity reserve fee revenue comprises 72 percent of the revenue for the fund, while interest revenue (28 percent) makes up the remainder. The revenue from the Capacity Reserve Fee is based on the most recent development projections and the current fee increased 3 percent annually.

The two expenditure types for the fund include CIP expenditures and debt service. The CIP near-term expenditures include the fund's contribution to the Biogas Treatment System Improvements (16-P028), Cogen Engine Replacement (26-P015), Food Waste Receiving Facility (26-P003), and the Wastewater Treatment and Biosolids Facility Master Plan Update (25-P001). All CIP expenditures are shown in more detail in Table 11 in the following section. The LAVWMA debt service for this fund is approximately \$3.6 million annually, ending in FY32.

Working Capital

The estimated beginning working capital for FY26 is \$47.2 million. Working capital remains above the target reserve for the entire planning period. The projected working capital in FY35, approximately \$62 million, will be needed to fund future anticipated projects. The working capital will also need to cover the remaining LAVWMA debt payment which will end FY32.

Table 5 – Regional Wastewater Treatment Expansion Revenue, Expenditures, & Working Capital (\$1,000's)

Fiscal Year	DUEs	Capacity Reserve Fees	Interest	CIP Expenditures	Debt Service	Working Capital
2026	320	3,515	1,403	1,794	3,581	46,771
2027	357	3,974	1,518	718	3,581	47,964
2028	487	5,496	1,691	1,550	3,582	50,019
2029	524	5,996	1,834	36	3,581	54,232
2030	324	3,756	1,359	40	3,581	55,726
2031	324	3,810	1,281	4,705	3,581	52,532
2032	324	3,866	1,166	6,195	3,580	47,789
2033	324	3,924	1,234	2,335	-	50,612
2034	324	3,983	1,365	-	-	55,960
2035	324	4,044	1,500	-	-	61,504

Figure 14 – Regional Wastewater Treatment Expansion Fund Working Capital

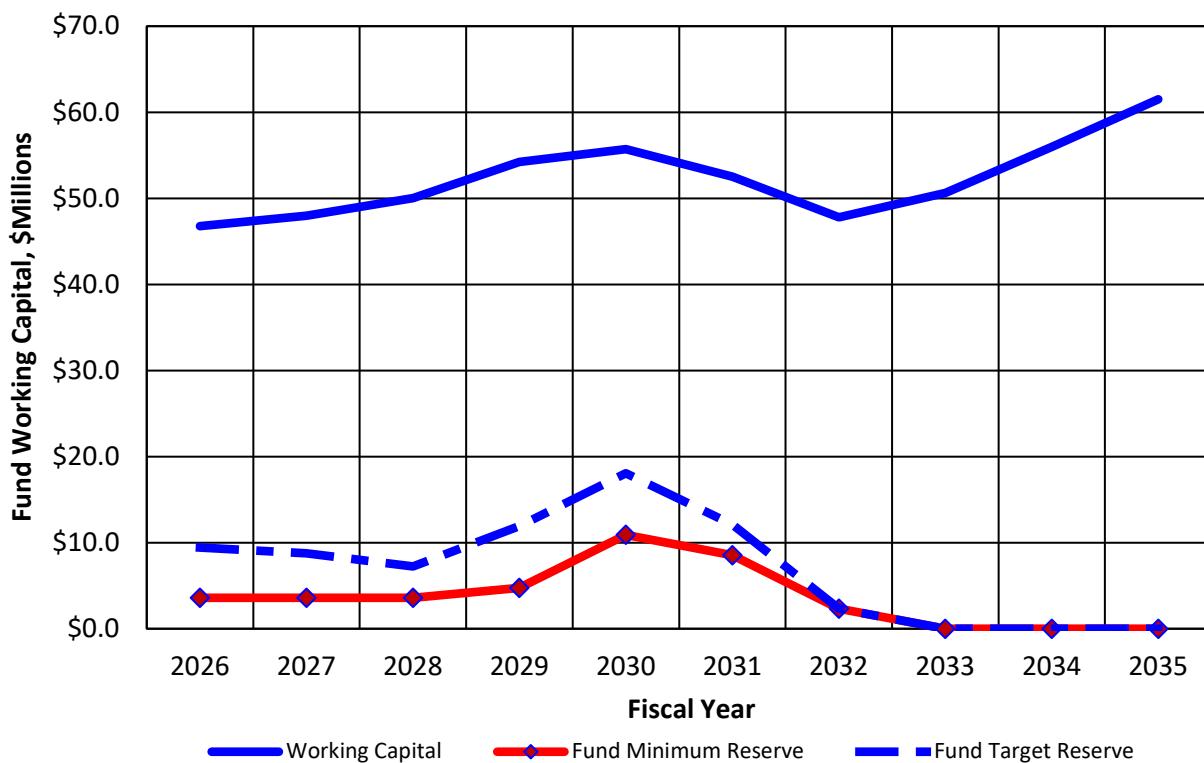
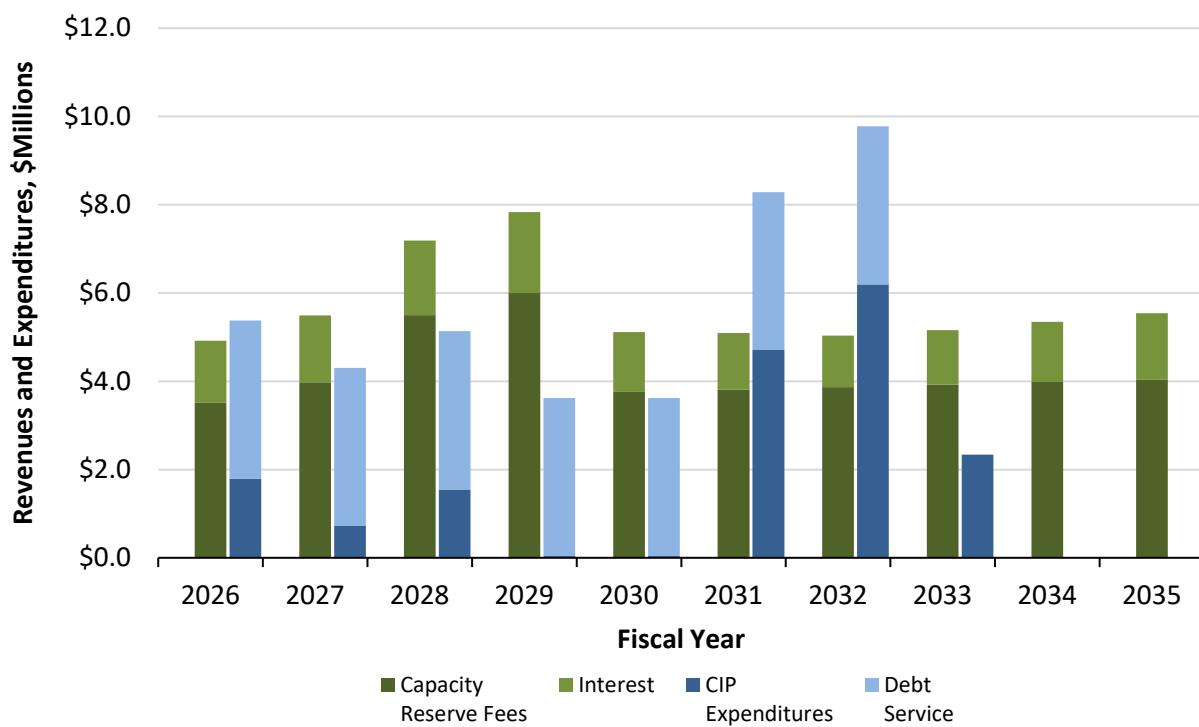


Figure 15 – Regional Wastewater Treatment Expansion Fund Revenues & Expenditures



Water Replacement (Fund 610)

The Water Replacement fund (Fund 610) funds projects which replace and improve facilities to treat recycled water, as well as the pipelines, pump stations, reservoirs, and related appurtenances to distribute potable water (from the Zone 7 turnouts to the customers) and recycled water (from the Dublin San Ramon Services District - East Bay Municipal Utility District Recycled Water Agency (DERWA) transmission system to recycled customers). The fund minimum reserve is twice the average annual expense of the fifteen-year CIP.

Revenue & Expenditures

The fund's revenue includes the existing infrastructure buy-in component of capacity reserve fees, interest, and the replacement allocation from the Water Enterprise fund. In the Two-Year Budget, 49 percent of the fund's revenue comes from replacement allocation, while the remaining 37 percent comes from the existing infrastructure buy-in component of the capacity reserve fee. Interest in the fund is 14 percent of the total revenue. The revenue from the Capacity Reserve Fee is based on the most recent development projections and the current fee increased 3 percent annually.

CIP expenditures and contributions to DERWA are the two expenditure types for the fund. Near term pipeline replacement projects include the Tassajara Road Main Replacement – Palisades Drive to Windemere Parkway (24-W009), Camp Parks Water Lines Replacement (26-W016), Village Parkway Main Replacement – Amador Valley Boulevard to Kimball Avenue (24-W013), Pump Station 1A Rehabilitation (20-W025), Residential Meter Replacement (25-W010). All CIP expenditures are shown in more detail in Table 12 in the following section.

Working Capital

The estimated beginning working capital for FY26 is \$39.3 million. The working capital in this fund remains above the minimum reserve for the entire planning period but will need to address future expenditures beyond the next ten years. The estimated working capital in the fund will be \$13.6 million in FY35, but future expenditures in the Water System Replacement and Rehabilitation Program, Residential Meter Replacement Program, and Reservoir Recoating Program will reduce the working capital in future years.

Table 6 – Water System Replacement Revenue, Expenditures, & Working Capital (\$1,000's)

Fiscal Year	DUEs	Capacity Reserve Fees	Interest	Replacement Allocation	CIP Expenditures	Contribution to JPA	Working Capital
2026	373	2,707	1,081	4,000	13,572	538	33,004
2027	459	3,432	1,170	4,120	19,264	651	21,810
2028	512	3,943	426	4,244	17,818	-	12,604
2029	611	4,846	409	4,371	10,149	-	12,081
2030	343	2,802	322	4,502	6,496	-	13,211
2031	343	2,886	344	4,637	6,963	-	14,115
2032	343	2,973	377	4,776	6,776	-	15,464
2033	343	3,062	382	4,919	8,146	-	15,681
2034	343	3,154	379	5,067	8,726	-	15,555
2035	343	3,248	331	5,219	10,791	-	13,562

Figure 16 – Water Replacement Fund Working Capital

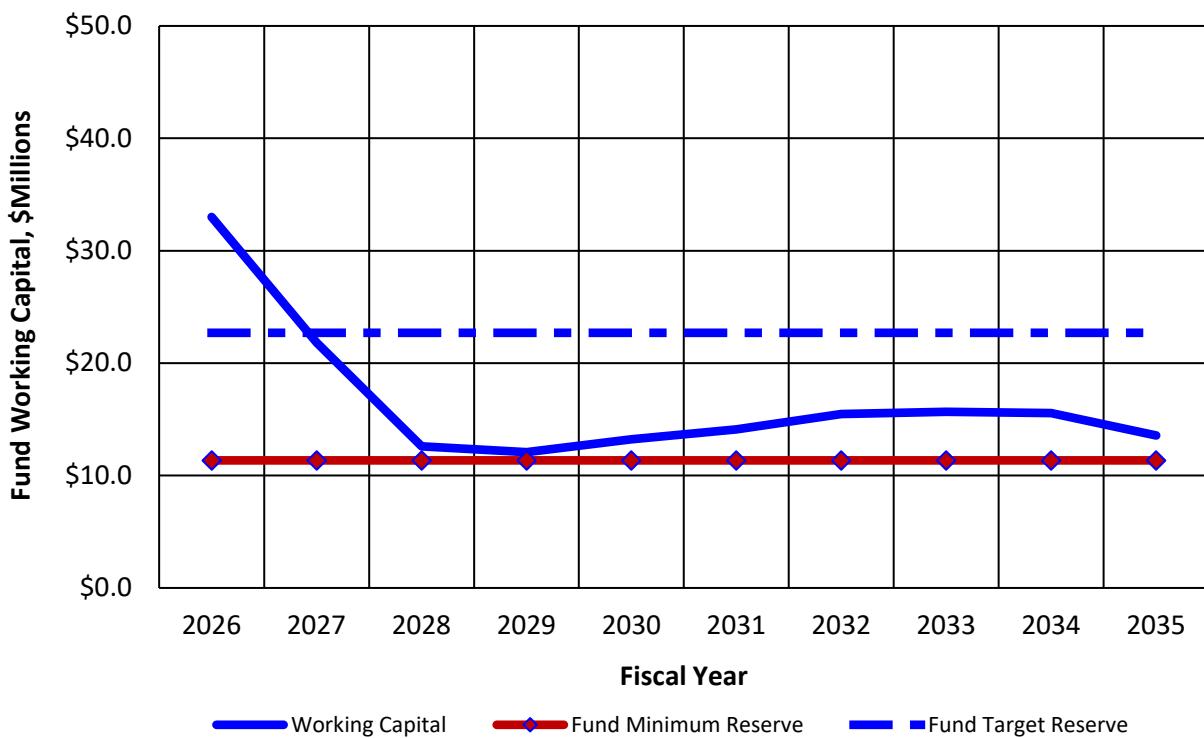
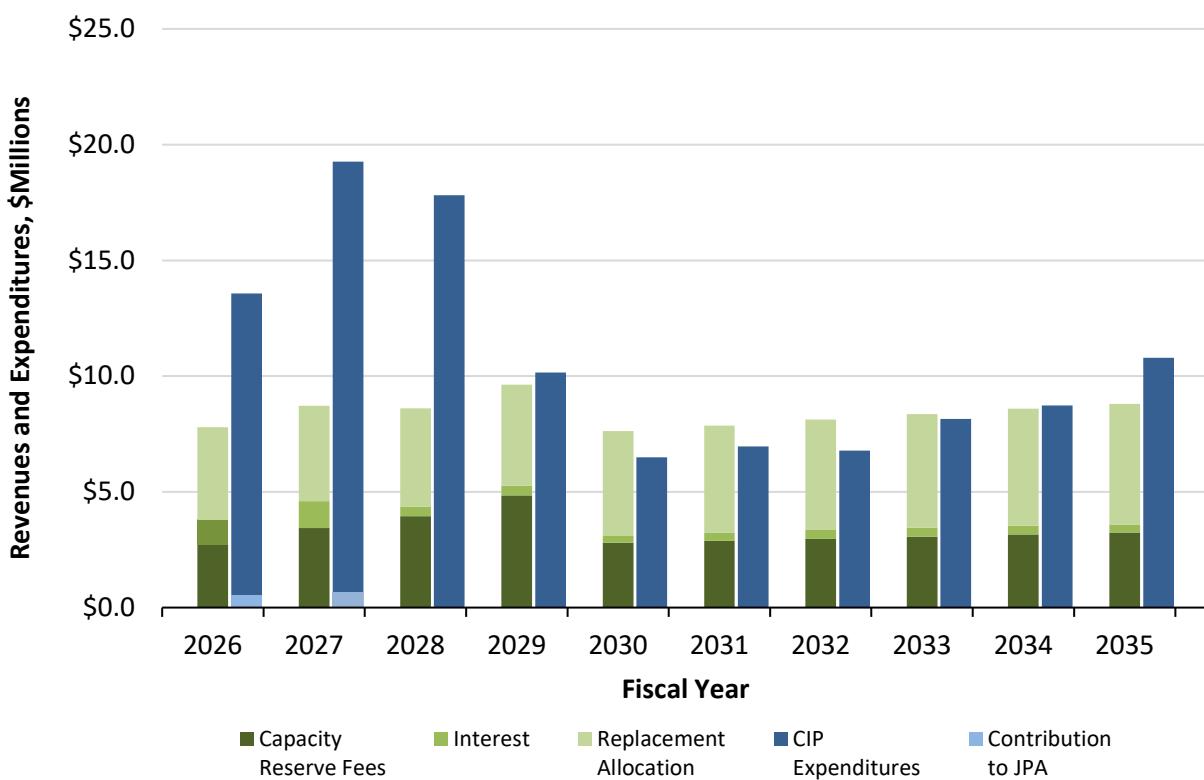


Figure 17 – Water Replacement Fund Revenues & Expenditures



Water Expansion (Fund 620)

The Water Expansion fund (Fund 620) funds projects which expand or add facilities to treat recycled water and to distribute potable and recycled water. The fund minimum reserve is the greater of two years debt service or the next two years of project expenditures. Whereas, the fund target reserve is the average two years debt service plus two years of project expenditures in the current two year budget.

Revenue & Expenditures

The fund's revenue sources include capacity reserve fees and interest. In the Two-Year Budget, the capacity reserve fee revenue comprises 69 percent of the revenue for the fund while the remaining 31 percent comes from interest. The revenue from the Capacity Reserve Fee is based on the most recent development projections and the current fee increased 3 percent annually.

CIP expenditures and debt service are the primary expense types in the fund. The primary, near-term CIP expenditures include the construction of Reservoir 20B (14-W008), Turnout 6 (20-W015), and East Ranch Water Main – Central Parkway to Savannah Court (24-W022). All CIP expenditures are shown in more detail in Table 13 in the following section. The fund is also responsible for the debt service for 2017 refinanced water bond repayment, through 2042 and the DERWA Loan, through FY26.

Working Capital

The estimated beginning working capital for FY26 is \$51.2 million. The financial projections reflect a \$2.1 million transfer in FY26 to the Water Enterprise Fund (Fund 600). This fund is reliant upon development related fees, and in the event of a downturn in the economy, all projects will be evaluated and deferred if necessary. Staff is closely monitoring the development revenue to ensure a healthy fund balance in the fund. Working capital remains above fund target reserve for the entire planning period.

Table 7 – Water System Expansion Revenue, Expenditures, & Working Capital (\$1,000's)

Fiscal Year	DUEs	Capacity Reserve Fees	Interest	CIP Expenditures	Debt Service	Contribution to JPA	Interfund Transfer	Working Capital
2026	373	3,301	1,614	7,750	2,289	104	2,100	43,844
2027	459	4,169	1,746	15,389	2,306	290	-	31,775
2028	512	4,774	1,056	3,784	2,587	-	-	31,234
2029	611	5,849	1,133	2,130	2,577	-	-	33,509
2030	343	3,371	566	11,650	2,579	-	-	23,217
2031	343	3,461	440	6,512	2,578	-	-	18,028
2032	343	3,554	475	-	2,572	-	-	19,485
2033	343	3,650	514	-	2,568	-	-	21,081
2034	343	3,748	556	-	2,569	-	-	22,816
2035	343	3,850	597	200	2,566	-	-	24,497

Figure 18 – Water Expansion Fund Working Capital

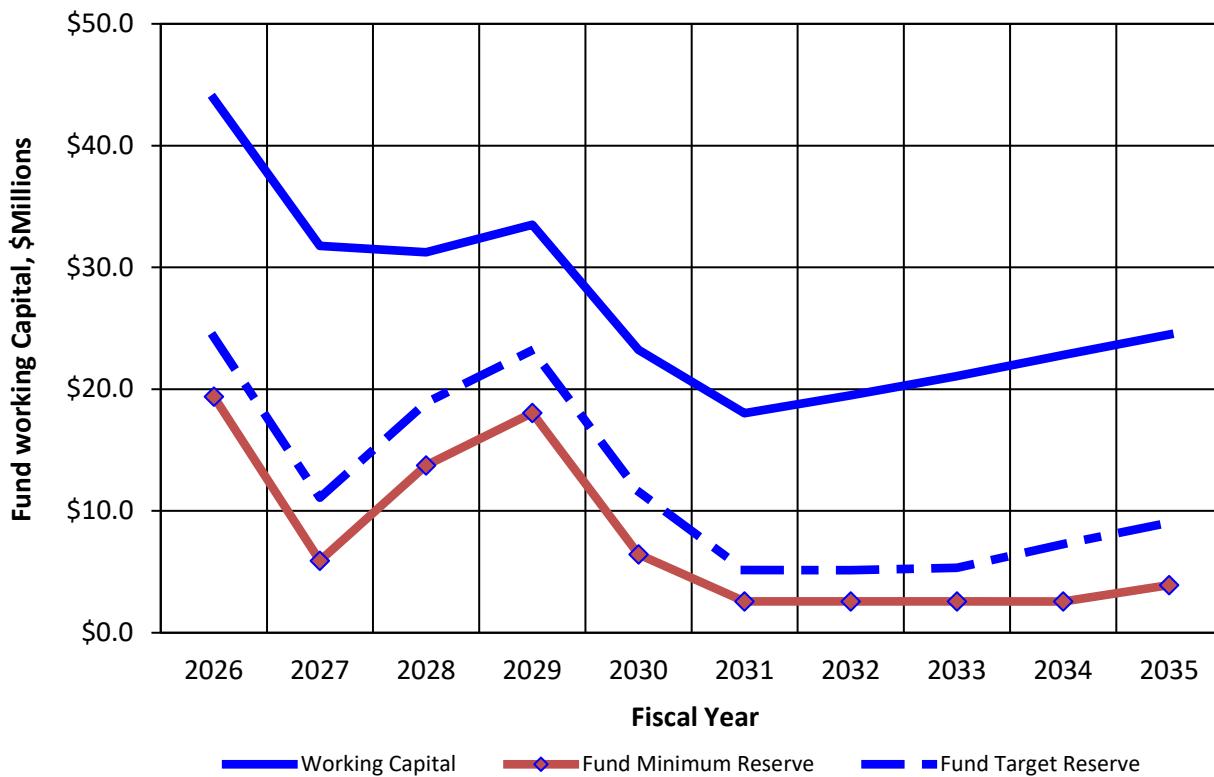
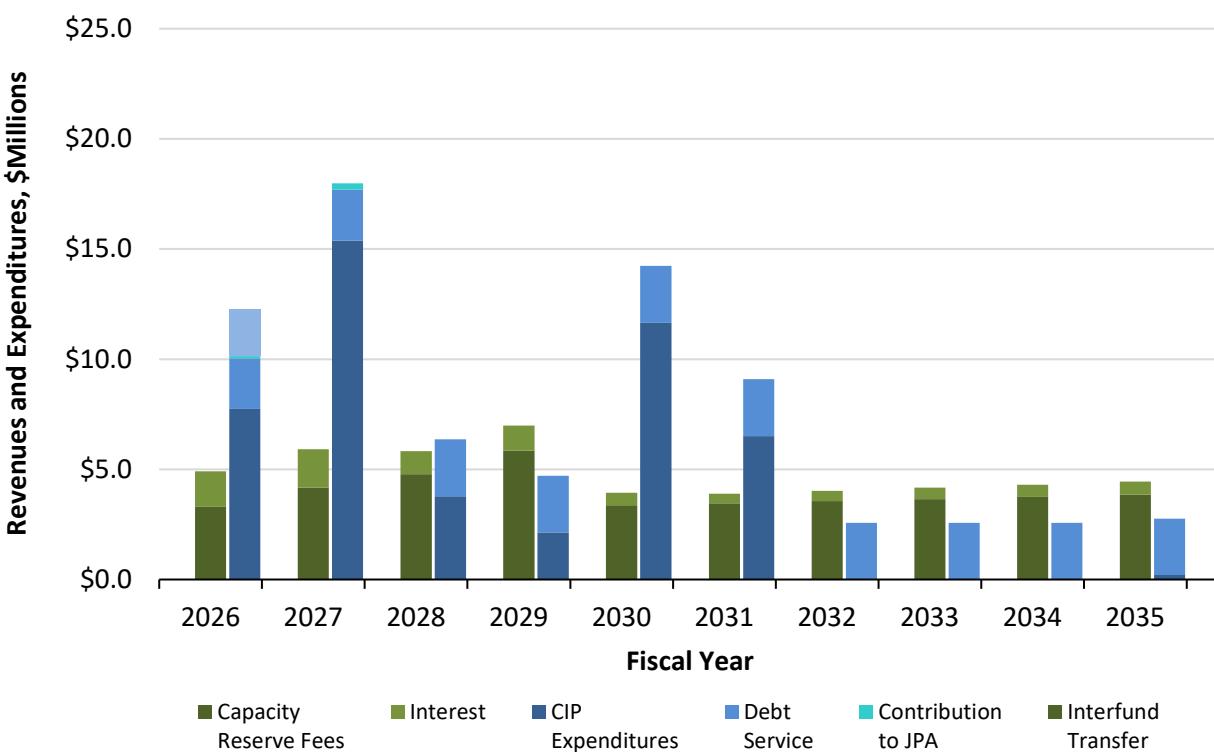


Figure 19 – Water Expansion Fund Revenues & Expenditures



Chapter 4: Project Worksheets

This Chapter provides a more detailed look at individual CIP projects and programs. Each project or program has a worksheet that presents the following fields:

1. Project Category
2. CIP Number and Project Title
3. Funding Allocation and Allocation Basis
4. Project Manager
5. Status
6. Project Summary
7. CEQA & Reference Documents
8. Ten-Year Cash Flow and Estimated Project Cost

The worksheets are grouped by the categories described below and arranged in the order of project timing. An index sheet listing the projects contained within each category is provided prior to the worksheets in that category.

1. **General:** Projects in the “general” category include those which are all-purpose, and typically affect District-wide assets that are not specific to one business enterprise. An example of a general project is the On-Site Solar Power, Battery Storage and Electric Vehicle Charging (24-A046).
2. **Joint Powers Authority:** Projects in the “joint powers authority,” (JPA) category are Dublin San Ramon Services District and East Bay Municipal Utility District Recycled Water Authority (DERWA) projects and Livermore-Amador Valley Water Management Agency (LAVWMA) projects, which the District may manage, but only contributes a defined portion to, per the associated agreement. Examples of projects in this category are the DERWA SCADA Replacement (24-R018) and LAVWMA Pipeline Inspection (23-L011).
3. **Water System:** Projects in the “water system” category are those which are related to the water system business enterprise. An example of a water system project is the Camp Parks Water Lines Replacement (26-W016).
4. **Wastewater Collection:** Projects in the “wastewater collection system” category are those which are related to the local wastewater collection system business enterprise. An example of a wastewater collection system project is Sewer Collection System Evaluation and Spot Repair project (22-S008).
5. **Regional Wastewater Treatment:** Projects in the “regional wastewater treatment” category are those which are related to the regional wastewater treatment business enterprise. An example of a regional wastewater treatment project is the WWTP Electrical Improvements (24-P044).

CIP 10-YEAR PLAN FY26 through FY35

CATEGORY: GENERAL

CIP No.	Project Name	Page
<u>2-Year Projects and Programs</u>		
22-A005	District Office Standby Power	32
24-A021	Information Technology Master Plan	33
24-A046	On-Site Solar Power, Battery Storage and Electric Vehicle Charging	34
24-A052	Enterprise Resource Program Implementation – Phase 2	35
26-P019	Articulated Boom Lift	36
00-A003	Street Overlay Modification PROGRAM	37
00-A004	Fleet Assets PROGRAM	38
00-A005	Facilities Asset Replacement PROGRAM	39
00-A006	Information Systems Replacement PROGRAM	40
<u>Future Projects</u>		
20-A029	District Office Accessibility Improvements	41
26-P020	Hydrojet/Vacuum Combo Truck	42
T26-14	IT Master Plan Update 2031	43
T20-13	Gleason Drive Property Planning Study	44

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: GENERAL

Regional Wastewater Replacement (Fund 310)

CIP No. 22-A005 District Office Standby Power

Funding Allocation: 50% **310** 38% **610** 12% **210**

Project Manager: Rudy Portugal

Status: Continuing Project

Project Summary:

This project will replace the existing backup generator at the District Office. The existing generator is a 1991 model which makes it very difficult to find replacement parts. The project will study the load needs for the District Office during a power outage and also determine the best appropriate technology for providing standby power, which may include the replacement of generator in-kind, a larger diesel-powered generator, and/or a battery energy storage system. The District Office is the designated emergency operations center (EOC) for the District.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15301, 15302]

Reference: Asset Management Program

Fund Allocation Basis: Based on employee allocation.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
1,525	252,475	867,500	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$1,121,500**

Current Adopted Budget **\$950,000**

Increase/(Decrease) **\$171,500**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: GENERAL

Regional Wastewater Replacement (Fund 310)

CIP No. 24-A021 Information Technology Master Plan

Funding Allocation: 47% **310** 42% **610** 11% **210**

Project Manager: Renee Collins

Status: Continuing Project

Project Summary:

The District will review and update its Information Technology (IT) Master Plan. The IT Master Plan will assess and define District's technology objectives with the goal of removing duplication and complexity from the business processes and create value added solutions. The plan will develop a roadmap for deploying each capability or initiative, identify cross-enterprise dependencies and risks, and develop a ten-year expenditure estimate for ongoing and replacement costs.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15262]

Reference: 2017 Information Technology Master Plan

Fund Allocation Basis: Based on employee allocation.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
70,000	90,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$160,000**

Current Adopted Budget **\$150,000**

Increase/(Decrease) **\$10,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: GENERAL

Regional Wastewater Replacement (Fund 310)

CIP No. 24-A046 On-Site Solar Power, Battery Storage and Electric Vehicle Charging

Funding Allocation: 36% 310 32% 610 24% 320 8% 210

Project Manager: Rudy Portugal

Status: Continuing Project

Project Summary:

This project includes the installation of new solar power facilities at the Wastewater Treatment Plant (WWTP), Field Operations Facility (FOF) Building, and at the District's Administration Building. The project also includes installation of electric vehicle charging stations and if feasible, battery storage for storing excess power generated during the day for use with EV charging overnight. The project would be financed through a purchase power agreement.

Anticipated CEQA: Statutory Exemption [Public Resources Code 21080.35]; Categorical Exemption [CEQA Guideline 15303, 15304]

Reference: 2024 Energy Facilities Master Plan

Fund Allocation Basis: Implementation of this project will offset both existing and future electrical demands.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
100,000	100,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$200,000**

Current Adopted Budget **\$100,000**

Increase/(Decrease) **\$100,000**



Figure 12.11 Onsite Solar and EV Charging Facility Locations at the WWTP, Administration Building, and FOF Building

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: GENERAL

Regional Wastewater Replacement (Fund 310)

CIP No. 24-A052 Enterprise Resource Program Implementation – Phase 2

Funding Allocation: 50% **310** 38% **610** 12% **210**

Project Manager: Jonathan Penaflor

Status: Continuing Project

Project Summary:

Tyler Munis, the District's enterprise resource program, was implemented in 2022. Core financial modules of the software were prioritized in the first phase of the project (reference CIP 20-A002, Enterprise Resource Program Conversion), while the second phase of the project will focus on implementing the Contracts Module, upgrading from the Employee Self Service portal to Employee Access portal and Employee Access Timekeeping, professional services for the Resident Access portal (Utility Billing portal), and additional training for Tyler Notify.

Anticipated CEQA: Not a project under CEQA [CEQA Guideline 15378]

Reference: 2017 Information Technology Master Plan

Fund Allocation Basis: Based on employee allocation.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
94,000	62,000	31,000	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$187,000**

Current Adopted Budget **\$120,000**

Increase/(Decrease) **\$67,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: GENERAL

Regional Wastewater Replacement (Fund 310)

CIP No. 26-P019 Articulated Boom Lift

Funding Allocation: 100% 310

Project Manager: Spencer Halliday

Status: New Project

Project Summary:

This project will replace the existing Articulated Boom Lift (Fleet Asset No. 514E).

Anticipated CEQA: Not a project under CEQA [CEQA Guideline 15378]

Reference: Fleet Asset Management Program

Fund Allocation Basis: Ratio based on department/function associated with the fleet asset.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	75,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$75,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$75,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: GENERAL

Water Replacement (Fund 610)

CIP No. 00-A003 Street Overlay Modification PROGRAM

Funding Allocation: 50% 610 50% 210

Project Manager: District Engineer

Status: Continuing Program

Project Summary:

The Cities of Dublin and San Ramon typically carry out annual roadway paving projects. When these projects occur, the District's sewer collection and water system infrastructure must be adjusted to match the new street grades. This program will fund the necessary adjustments to manholes and valve boxes to accommodate any city street overlay projects.

Anticipated CEQA: N/A

Reference: Tri-Valley Reciprocal Services Agreement

Fund Allocation Basis: Fund split is based on upon the valve boxes and manholes in the system.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000

Total Estimated Project Cost **\$3,000,000**

Current Adopted Budget **\$2,400,000**

Increase/(Decrease) **\$600,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: GENERAL

Water Replacement (Fund 610)

CIP No. 00-A004 Fleet Assets PROGRAM

Funding Allocation: 50% **610** 30% **310** 20% **210**

Project Manager: District Engineer

Status: Continuing Program

Project Summary:

The Fleet Assets Program allocates annual capital funding for the replacement or acquisition of District fleet assets, including vehicles, heavy equipment, and portable electrical generators. The budgeting schedule aims to align with the District's fleet asset management program and considers current and upcoming regulatory requirements for fleet vehicles.

Anticipated CEQA: Not a project under CEQA [CEQA Guideline 15378]

Reference: Fleet Asset Management Program

Fund Allocation Basis: Ratio based on department/function associated with each vehicle.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	200,000	300,000	300,000	300,000	400,000	400,000	500,000	500,000	600,000	600,000	3,900,000

Total Estimated Project Cost **\$8,000,000**

Current Adopted Budget **\$5,420,000**

Increase/(Decrease) **\$2,580,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: GENERAL

Regional Wastewater Replacement (Fund 310)

CIP No. 00-A005 Facilities Asset Replacement PROGRAM

Funding Allocation: 66% **310** 32% **610** 2% **210**

Project Manager: District Engineer

Status: Continuing Program

Project Summary:

The Facilities Asset Replacement Program allocates funding to address the District's future facility asset replacement needs. Using a comprehensive approach and following best management practices, the District will implement a cost-effective asset replacement program. This program is incorporated into the Capital Improvement Plan (CIP) to ensure funding for future rehabilitation and/or replacement of facility-related assets, including roofs, HVAC components, fencing, lighting, and other miscellaneous building repairs.

Anticipated CEQA: N/A

Reference: Asset Management Program

Fund Allocation Basis: Ratio based on department/function associated with each facility.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	430,000	430,000	507,500	507,500	507,500	507,500	507,500	507,500	507,500	507,500	6,600,000

Total Estimated Project Cost **\$11,520,000**

Current Adopted Budget \$6,090,000

Increase/(Decrease) \$5,430,000

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: GENERAL

Regional Wastewater Replacement (Fund 310)

CIP No. 00-A006 Information Systems Replacement PROGRAM

Funding Allocation: 47% 310 42% 610 11% 210

Project Manager: District Engineer

Status: Continuing Program

Project Summary:

This program will fund the replacement of information technology assets associated with the District's wide area network, industrial and business networks, and computing infrastructure.

Anticipated CEQA: N/A

Reference: Information Technology Master Plan; Asset Management Program

Fund Allocation Basis: Based on employee allocation.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	175,000	175,000	700,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000

Total Estimated Project Cost **\$3,450,000**

Current Adopted Budget **\$4,480,000**

Increase/(Decrease) **(\$1,030,000)**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: GENERAL

Regional Wastewater Replacement (Fund 310)

CIP No. 20-A029 District Office Accessibility Improvements

Funding Allocation: 53% **310** 37% **610** 10% **210**

Project Manager: TBD

Status: 10-Year Project

Project Summary:

The project will incorporate accessibility improvements and path of travel upgrades for the District Office. The scope of work will be in accordance with the recommendations specified in the accessibility inspection survey report dated January 20, 2020 (Cal Accessibility). The scope of work includes accessibility improvements for the east parking lot (ADA accessible stalls, ramps), path of travel upgrades within the drought garden, path of travel upgrades for the pathway leading from the bus stop to the main lobby, path of travel upgrades for pathway leading from the north parking lot to the engineering department area, and accessibility improvements for the patio area immediately outside the kitchen/lunch room.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15301, 15302, 15304]

Reference: Cal Accessibility Inspection Report, January 20, 2020

Fund Allocation Basis: Fund split is based on the same allocation as employee costs, as the building is used by employees to conduct District business.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	215,000	575,000	0	0	0	0	0	0	0

Total Estimated Project Cost **\$790,000**

Current Adopted Budget **\$730,250**

Increase/(Decrease) **\$59,750**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: GENERAL

Local Wastewater Replacement (Fund 210)

CIP No. 26-P020 Hydrojet/Vacuum Combo Truck

Funding Allocation: 100% 210

Project Manager: Spencer Halliday

Status: 10-Year Project

Project Summary:

Purchase of new hydrojet/vacuum combo truck to replace Fleet Asset No. 109.

Anticipated CEQA: Not a project under CEQA [CEQA Guideline 15378]

Reference: Fleet Asset Management Program

Fund Allocation Basis: Ratio based on department/function associated with the fleet asset.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	800,000	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$800,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$800,000**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: GENERAL

Regional Wastewater Replacement (Fund 310)

CIP No. T26-14 Information Technology Master Plan Update 2031

Funding Allocation: 47% 310 42% 610 11% 210

Project Manager: TBD

Status: 10-Year Project

Project Summary:

The District will review and update its Information Technology (IT) Master Plan. The Plan will develop a roadmap for deploying each capability or initiative, identify cross-enterprise dependencies and risks, and develop a ten-year expenditure estimate for ongoing and replacement costs. The IT Master Plan is typically updated every five years.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15262]

Reference: IT Master Plan Update (CIP 24-A021); Asset Management Program

Fund Allocation Basis: Based on employee allocation.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	160,000	0	0	0	0	0

Total Estimated Project Cost \$160,000

Current Adopted Budget \$0

Increase/(Decrease) \$160,000

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: GENERAL

Water Replacement (Fund 610)

CIP No. T20-13 Gleason Drive Property Planning Study

Funding Allocation: 55% 610 30% 620 10% 210 5% 220

Project Manager: TBD

Status: Future Project

Project Summary:

In May 2007, the District purchased an undeveloped 12.8 acre property on Gleason Drive in Dublin, with the intention of locating a future District facilities on the site. The site is adjacent to other public and light industrial uses. This project will evaluate the use of the site for future District needs such as well facilities, a corporation yard, or office space; and include site planning, grading, infrastructure improvements, and construction costs.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15262]

Reference: Field Operations Division Corporation Yard Study, January 2009, HKIT Architects (CIP 95CN040)

Fund Allocation Basis: Based upon Field Operation cost between potable water, recycled water, and sewer activities.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	0	0	0	200,000

Total Estimated Project Cost \$200,000

Current Adopted Budget \$200,000

Increase/(Decrease) \$0



CIP 10-YEAR PLAN FY26 through FY35**CATEGORY: JOINT POWERS AUTHORITY**

CIP No.	Project Name	Page
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16-R018	DERWA Supplemental Water Supply	46
22-R014	DERWA HVAC Replacements	47
23-R001	DERWA New/Replacement Capital <\$50k	48
24-R014	DERWA Backwash Analysis	49
24-R016	DERWA Pine Valley Transmission Cathodic Protection	50
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23-L005	LAVWMA San Leandro Sample Station Design Improvements	55
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DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Water Expansion (Fund 620)

CIP No. 16-R018 DERWA Supplemental Water Supply

Funding Allocation: 100% 620

Project Manager: Steven Delight

Status: Continuing Project

Project Summary:

This project includes planning, design, and implementation of projects to provide DERWA with supplemental supply needed to address peak month supply shortfalls that could occur during summer months. Current 5-year recycled water demand projections by the participating agencies show the peak month demand will exceed the wastewater flows from DSRSD and the City of Pleasanton. Alternative sources of supply currently under consideration are additional supply from City of Livermore and/or raw wastewater from Central Contra Costa County Sanitary District (CCCSD), and local groundwater. Options to increase storage will also be evaluated, including the current treatment plant holding basins. In FY26, DERWA will complete the technical studies on potential partnership opportunities with CCCSD.

Anticipated CEQA: CEQA addendum to 1996 EIR prepared by DSRSD and approved by DERWA

Reference: DERWA Permanent Supplemental Supplies - completed studies

Fund Allocation Basis: Project in support of future water customers.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
2,007,000	180,000	500,000	0	0	0	0	0	0	0	0	685,000

Total Estimated Project Cost **\$3,372,000** **DSRSD Net Cost (Contribution to JPA): \$1,955,760**

Current Adopted Budget \$3,372,000 DERWA Project Funding: 58% DSRSD, 42% EBMUD

Increase/(Decrease) \$0

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Water Replacement (Fund 610)

CIP No. 22-R014 DERWA HVAC Replacements

Funding Allocation: 100% 610

Project Manager: Ryan Yamamoto

Status: Continuing Project

Project Summary:

This project will replace the HVAC systems in Building M, Building O, and Building R at the DERWA water recycling facilities. Each of these current systems are nearing the end of their useful lives.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
75,000	150,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost

\$225,000

DSRSD Net Cost (Contribution to JPA): \$117,300

Current Adopted Budget

\$126,000

DERWA Project Funding: 46% DSRSD, 27% EBMUD, 27% Pleasanton

Increase/(Decrease)

\$99,000

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Water Replacement (Fund 610)

CIP No. 23-R001 DERWA New/Replacement Capital <\$50k

Funding Allocation: 100% 610

Project Manager: DERWA Authority Manager

Status: Continuing Project

Project Summary:

This program provides funding for the acquisition of capital items for the DERWA facilities that cost less than \$50,000 each. Included are new capital items needed for improved reliability and/or efficiency, required by new regulation, and for the replacement or rehabilitation of existing assets that are in need of replacement or are nearing the end of their useful life.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15301, 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
376,000	100,000	100,000	0	0	0	0	0	0	0	0	832,000

Total Estimated Project Cost **\$1,408,000** **DSRSD Net Cost (Contribution to JPA): \$591,360**

Current Adopted Budget \$1,408,000 DERWA Project Funding: 42% DSRSD, 31% EBMUD, 27% Pleasanton
Increase/(Decrease) \$0

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Water Replacement (Fund 610)

CIP No. 24-R014 DERWA Backwash Analysis

Funding Allocation: 100% 610

Project Manager: Karla Hammond

Status: Continuing Project

Project Summary:

The DSRSD 2023 Regional Wastewater Rate Study analyzed the cost to treat backwash waste streams from DERWA. Based on that study, the cost to treat DERWA backwash rates will increase by an estimated \$1.2 million. The increase in cost reflects the addition of the ballasted flocculation treatment system in 2018 and the significant increase in recycled water production that has occurred since operations began. In order to reduce the volume and/or strength of the filter backwash stream to mitigate the anticipated increase in treatment cost, DERWA will undertake a backwash analysis project to determine potential infrastructure improvements to reduce the backwash flow and/or strength.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15262]

Reference: 2023 Regional Wastewater Rate Study

Fund Allocation Basis: Project is required to replace or rehabilitate existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
55,000	30,000	115,000	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$200,000** **DSRSD Net Cost (Contribution to JPA): \$92,000**

Current Adopted Budget \$200,000 DERWA Project Funding: 46% DSRSD, 27% EBMUD, 27% Pleasanton
Increase/(Decrease) \$0

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Water Replacement (Fund 610)

CIP No. 24-R016 DERWA Pine Valley Transmission Cathodic Protection

Funding Allocation: 100% 610

Project Manager: Rudy Portugal

Status: Continuing Project

Project Summary:

This cathodic protection project will provide safety improvements to mitigate possible AC interference from high-voltage overhead power lines.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15301]

Reference: N/A

Fund Allocation Basis: Project is required to replace or rehabilitate existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
40,000	400,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$440,000** **DSRSD Net Cost (Contribution to JPA): \$206,800**

Current Adopted Budget **\$230,000** DERWA Project Funding: 47% DSRSD, 53% EBMUD

Increase/(Decrease) **\$210,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Water Replacement (Fund 610)

CIP No. 24-R018 DERWA SCADA Replacements

Funding Allocation: 100% 610

Project Manager: Mike Nakamura

Status: Continuing Project

Project Summary:

The Wastewater Treatment Plant's (WWTP) SCADA system replacement project is currently in design. Based on a preliminary construction cost provided by the design build consultant, DERWA's share of the project for the recycled water treatment system is proportional to the number of DERWA programmable logic controllers (PLCs) compared to DSRSD PLCs that will be replaced.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
2,500	50,000	862,500	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$915,000** **DSRSD Net Cost (Contribution to JPA): \$420,900**

Current Adopted Budget **\$300,000** DERWA Project Funding: 46% DSRSD, 27% EBMUD, 27% Pleasanton

Increase/(Decrease) **\$615,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Water Replacement (Fund 610)

CIP No. 26-R011 DERWA Turbidity Monitoring Equipment Upgrades

Funding Allocation: 100% 610

Project Manager: Nathan Murphy

Status: New Project

Project Summary:

The RWQCB approved increasing the treatment capacity and sand filter loading rate for the recycled water plant to 16.2 MGD and 7.5 gpm/ft². As a condition of this approval, online turbidity measurements are required for each individual sand filter. This project will install new turbidimeters for each of the five, existing sand filters.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: RWQCB Requirements associated with increasing permitted capacity of Recycled Water Treatment to 16.2 MGD

Fund Allocation Basis: Project is required to support and/or provide services for current water customers.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	133,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$133,000** **DSRSD Net Cost: \$61,180**

Current Adopted Budget \$0 DERWA Project Funding: 46% DSRSD, 27% EBMUD, 27% Pleasanton
Increase/(Decrease) \$133,000

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Water Replacement (Fund 610)

CIP No. 26-R012 DERWA Isolation Valve Replacements

Funding Allocation: 100% 610

Project Manager: Ryan Yamamoto

Status: New Project

Project Summary:

This project will replace up to four valves for the DERWA backbone. These valves are critical for the isolation of the DERWA backbone and nearing the end of their useful life. The project will replace up to one 36-inch valve, located at the north end of the Dedicated Land Disposal Facility, and one 36-inch valve, one 30-inch valve and one 24-inch valve located at the intersection of Dougherty Road and Sierra Lane. A below grade access vault will be also be considered for the 36-inch valve at the north end of the Dedicated Land Disposal Facility.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	125,000	275,000	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$400,000** **DSRSD Net Cost: \$232,000**

Current Adopted Budget **\$0** DERWA Project Funding: 58% DSRSD, 42% EBMUD, 0% Pleasanton

Increase/(Decrease) **\$400,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Water Replacement (Fund 610)

CIP No. 26-R023 DERWA UV Channel Rehabilitation

Funding Allocation: 100% 610

Project Manager: Ryan Pendergraft

Status: New Project

Project Summary:

The purpose of this project is to rehabilitate the UV channel by addressing minor degradation that has occurred over time. The project will involve applying a protective coating to resurface and safeguard the concrete channel.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: N/A

Fund Allocation Basis: Project is required to replace or rehabilitate existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	150,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$150,000**

DSRSD Net Cost: \$69,000

Current Adopted Budget

\$0

DERWA Project Funding: 46% DSRSD, 27% EBMUD, 27% Pleasanton

Increase/(Decrease)

\$150,000

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Regional Wastewater Replacement (Fund 310)

CIP No. 23-L005 LAVWMA San Leandro Sample Station Design Improvements

Funding Allocation: 100% 310

Project Manager: LAVWMA General Manager

Status: Continuing Project

Project Summary:

Discharges from LAVWMA pump station are conveyed to the East Bay Dischargers Authority (EBDA) or the San Lorenzo Creek via the San Leandro sample station (SLSS). The project consists of improvements to the SLSS to improve automation and flow control. The scope of work includes the installation of new flow control valves, pressure relief valves, flow meters, chlorine residual analyzers, miscellaneous instrumentation improvements, and programming modifications to the programmable logic controllers and SCADA system.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15301, 15302]

Reference: N/A

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	1,275,000	400,000	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$1,675,000**

Current Adopted Budget **\$1,675,000**

Increase/(Decrease) **\$0**

LAVWMA Project Funding:

Project is fully reimbursed by LAVWMA. DSRSD contributes an annual amount to the LAVWMA Renewal and Replacement Fund to fund LAVWMA capital projects. The amount varies by year and is adopted annually with the LAVWMA Budget.

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Regional Wastewater Replacement (Fund 310)

CIP No. 23-L011 LAVWMA Pipeline Inspection

Funding Allocation: 100% 310

Project Manager: Ryan Pendergraft

Status: Continuing Project

Project Summary:

The project consists of inspection of selected portions of the pipeline that conveys treated effluent from the LAVWMA pump station to the East Bay Dischargers Authority (EBDA). The inspection will be performed using a remotely operated vehicle. The findings of this study will be used to identify sections of the pipeline that are in need of repairs and/or to program future projects to improve and/or rehabilitate these sections of pipe. In FY26, approximately 1000 linear feet will also be rehabilitated using cured-in-place-pipe technology (CIPP).

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15301, 15302, 15306]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
221,000	600,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$821,000**

Current Adopted Budget **\$850,000**

Increase/(Decrease) **(\$29,000)**

LAVWMA Project Funding:

Project is fully reimbursed by LAVWMA. DSRSD contributes an annual amount to the LAVWMA Renewal and Replacement Fund to fund LAVWMA capital projects. The amount varies by year and is adopted annually with the LAVWMA Budget.

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Regional Wastewater Replacement (Fund 310)

CIP No. 23-L013 LAVWMA Pump Station Valve Actuator Replacements

Funding Allocation: 100% 310

Project Manager: Nathan Murphy

Status: Continuing Project

Project Summary:

The LAVWMA Pump Station is equipped with valves that are controlled by electric actuators. The electric valve actuators were installed approximately 20 years ago and are nearing the end of their useful life. The project consists of the replacement of 17 valve actuators.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15301, 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
167,000	85,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost

\$252,000

LAVWMA Project Funding:

Current Adopted Budget

\$95,000

Project is fully reimbursed by LAVWMA. DSRSD contributes an annual amount to the LAVWMA Renewal and Replacement Fund to fund LAVWMA capital projects. The amount varies by year and is adopted annually with the LAVWMA Budget.

Increase/(Decrease)

\$157,000

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Regional Wastewater Replacement (Fund 310)

CIP No. 24-L023 LAVWMA SCADA Replacement

Funding Allocation: 100% 310

Project Manager: Mike Nakamura

Status: Continuing Project

Project Summary:

The wastewater treatment plant's SCADA system replacement project is currently in design. Based on a preliminary construction cost provided by the design build consultant, LAVWMA's share of the project is proportional to the number of LAVWMA programmable logic controllers (PLCs) compared to DSRSD PLCs that will be replaced.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	725,000	125,000	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost

\$850,000

LAVWMA Project Funding:

Current Adopted Budget

\$600,000

Project is fully reimbursed by LAVWMA. DSRSD contributes an annual amount to the LAVWMA Renewal and Replacement Fund to fund LAVWMA capital projects. The amount varies by year and is adopted annually with the LAVWMA Budget.

Increase/(Decrease)

\$250,000

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Regional Wastewater Replacement (Fund 310)

CIP No. 24-L024 LAVWMA Cathodic Protection Improvements

Funding Allocation: 100% 310

Project Manager: LAVWMA General Manager

Status: Continuing Project

Project Summary:

Treated wastewater is conveyed from the LAVWMA Pump Station to an outfall owned by the East Bay Dischargers Authority via the LAVWMA export pipeline. The export pipelines range in size from 24 to 36-inches in diameter and span approximately 15.6 miles. The pipelines are cathodically protected using an impressed current system, which uses a rectifier and anodes buried in the ground. The project consists of improvements to the cathodic protection system, including but not limited to, repairs to the existing impressed current system, installation of additional test stations, bonding repairs to rectify electrical discontinuities, and the installation of monitoring equipment to remotely monitor the status and health of the rectifiers.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15301, 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	320,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost

\$320,000

LAVWMA Project Funding:

Current Adopted Budget

\$250,000

Project is fully reimbursed by LAVWMA. DSRSD contributes an annual

Increase/(Decrease)

\$70,000

amount to the LAVWMA Renewal and Replacement Fund to fund LAVWMA capital projects. The amount varies by year and is adopted annually with the LAVWMA Budget.

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Regional Wastewater Replacement (Fund 310)

CIP No. 24-L025 LAVWMA Livermore Pipeline Rehabilitation - Station 226+00 to Station 232+00

Funding Allocation: 100% 310

Project Manager: LAVWMA General Manager

Status: Continuing Project

Project Summary:

The LAVWMA Livermore Pipeline conveys treated effluent from the Livermore wastewater treatment plant to the LAVWMA Pump Station. A portion of the LAVWMA Livermore Pipeline (approximately Station 226+00 to approximately Station 232+00) crosses the Arroyo Mocho creek and continues running parallel along the creek. When it was constructed in 1977, the pipeline was at least 4-feet below the bottom of the Arroyo Mocho and the section running parallel to the creek was set back at least 15-feet from the edge of the embankment. Since that time, the Arroyo Mocho has experienced significant erosion. The recent 2022/23 storms have further exacerbated the erosion, whereby the pipe crossing is now exposed and the section of pipe running parallel to the creek is within 3-5 feet of the edge of the embankment. The project will install a new pipeline using trenchless methods and move the pipeline away from the edge of the embankment. The project is substantially complete. For FY26, the budget provides allowance for project closeout work, including but not limited to the acquisition of final property easements, FEMA reimbursements, and other miscellaneous project-related expenses.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: N/A

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
5,515,000	30,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$5,545,000**

Current Adopted Budget **\$200,000**

Increase/(Decrease) **\$5,345,000**

LAVWMA Project Funding:

Project is fully reimbursed by LAVWMA. DSRSD contributes an annual amount to the LAVWMA Renewal and Replacement Fund to fund LAVWMA capital projects. The amount varies by year and is adopted annually with the LAVWMA Budget.

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Regional Wastewater Replacement (Fund 310)

CIP No. 24-L026 LAVWMA Export Pipeline Air Entrapment Mitigation

Funding Allocation: 100% 310

Project Manager: LAVWMA General Manager

Status: Continuing Project

Project Summary:

The project aims to reduce loss-of-signal events in EBDA ultrasonic flowmeters during wet weather discharge scenarios. A multi-year data analysis concluded that air trapped in the Export Pipeline during transitions from zero flow to high flow likely forms air pockets, interfering with ultrasonic flowmeter operation. In FY26, LAVWMA plans to implement the first phase of improvements to mitigate entrapped air. Phase 1 improvements include adding additional venting at the LAVWMA/EBDA pipe connection and the replacement of two air relief valves. If these measures do not fully resolve the issue, LAVWMA will proceed with a second phase in FY27 and/or FY28, which may include but is not limited to recalibrating and upgrading the existing ultrasonic flowmeter; and replacing the existing ultrasonic flowmeter; and replacing the magnetic flowmeter.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15301]

Reference: N/A

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	151,500	232,000	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost

\$383,500

LAVWMA Project Funding:

Current Adopted Budget

\$0

Increase/(Decrease)

\$383,500

Project is fully reimbursed by LAVWMA. DSRSD contributes an annual amount to the LAVWMA Renewal and Replacement Fund to fund LAVWMA capital projects. The amount varies by year and is adopted annually with the LAVWMA Budget.

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Regional Wastewater Replacement (Fund 310)

CIP No. 24-L045 LAVWMA Solar Array

Funding Allocation: 100% 310

Project Manager: Rudy Portugal

Status: New Project

Project Summary:

The project includes installation of canopy-mounted solar facilities around the perimeter of the LAVWMA effluent storage basins. The project would be financed through a purchase power agreement.

Anticipated CEQA: Initial Study/Mitigated Negative Declaration

Reference: 2024 Energy Facilities Master Plan; CIP 24-A045

Fund Allocation Basis: Implementation of this project will offset existing electrical demands.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	210,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$210,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$210,000**

LAVWMA Project Funding:

Project is fully reimbursed by LAVWMA. DSRSD contributes an annual amount to the LAVWMA Renewal and Replacement Fund to fund LAVWMA capital projects. The amount varies by year and is adopted annually with the LAVWMA Budget.

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Regional Wastewater Replacement (Fund 310)

CIP No. 26-L013 LAVWMA Pump and Motor Rebuild - Pump Nos. 4 and 9

Funding Allocation: 100% 310

Project Manager: Shawn Quinlan

Status: New Project

Project Summary:

The project consists of the replacement of pumps that are nearing the end of their useful life and the rehabilitation of their respective motors, including the replacement of the motor's resistance temperature detectors (RTDs). In FY26, two pumps will be rehabilitated - Export Pump No. 4 and Pump No. 9.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15301, 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	190,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$190,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$190,000**

LAVWMA Project Funding:

Project is fully reimbursed by LAVWMA. DSRSD contributes an annual amount to the LAVWMA Renewal and Replacement Fund to fund LAVWMA capital projects. The amount varies by year and is adopted annually with the LAVWMA Budget.

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Regional Wastewater Replacement (Fund 310)

CIP No. 26-L022 LAVWMA Export Station Bypass Valve Replacement

Funding Allocation: 100% 310

Project Manager: Tim Lewis

Status: New Project

Project Summary:

There are indications that the bypass/cross-over valves at the Export Pump Station have failed or do not fully seal. In FY26, staff will conduct a condition of the cross-valve to assess the condition of the valves and whether it can be rehabilitated or should be replaced. If required, capital improvements will be implemented in FY27.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	50,000	50,000	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$100,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$100,000**

LAVWMA Project Funding:

Project is fully reimbursed by LAVWMA. DSRSD contributes an annual amount to the LAVWMA Renewal and Replacement Fund to fund LAVWMA capital projects. The amount varies by year and is adopted annually with the LAVWMA Budget.

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: JOINT POWERS AUTHORITY

Regional Wastewater Replacement (Fund 310)

CIP No. 26-L025 LAVWMA East Lewelling Easement Imrpovements

Funding Allocation: 100% 310

Project Manager: LAVWMA General Manager

Status: New Project

Project Summary:

Alameda County is undertaking an improvement project along East Lewelling Boulevard that includes street widening and the addition of bike lanes and sidewalks. To accommodate this work, LAVWMA will relocate four cathodic protection test stations and one blow-off valve box associated with the LAVWMA Export Pipeline located within the project limits.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: N/A

Fund Allocation Basis: Project is required to replace or rehabilitate existing wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	150,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$150,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$150,000**

LAVWMA Project Funding:

Project is fully reimbursed by LAVWMA. DSRSD contributes an annual amount to the LAVWMA Renewal and Replacement Fund to fund LAVWMA capital projects. The amount varies by year and is adopted annually with the LAVWMA budget.

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CIP 10-YEAR PLAN FY26 through FY35

CATEGORY: WATER SYSTEM

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CIP 10-YEAR PLAN FY26 through FY35**CATEGORY: WATER SYSTEM**

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DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 12-W016 Reservoir 1B Recoating

Funding Allocation: 100% 610

Project Manager: Jason Ching

Status: Closing Project

Project Summary:

This project will recoat the exterior and interior of Reservoir 1B which was constructed in 1961. The project will also recoat all tank and piping appurtenances including the roof hatch and vents, interior and exterior ladders, manways, inlet, outlet, and overflow pipes. A new cathodic protection system will also be installed to replace the original system for all reservoirs. Reservoir 1B is a four million gallon (MG) shared facility with 2.35 MG owned by DSRSD and 1.65 MG owned by Zone 7. Per Basic Agreement for Construction and Joint Use of 4 MG Dougherty Reservoir and Appurtenant Facilities dated April 19, 1983, DSRSD pays for 50% of operations and maintenance costs. The cost shown is the estimated DSRSD share.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15301]

Reference: 2016 Department of Health Services inspection report; video testing report

Fund Allocation Basis: Project is required to maintain existing water fund assets.

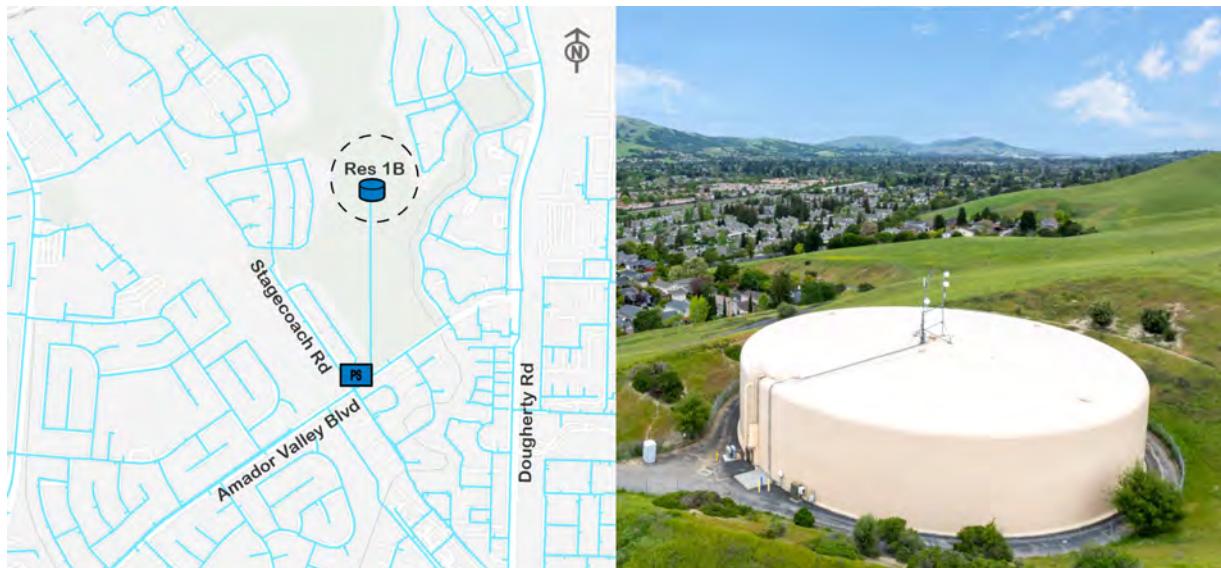
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
1,175,000	450,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$1,625,000**

Current Adopted Budget **\$1,625,000**

Increase/(Decrease) **\$0**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Expansion (Fund 620)

CIP No. 14-W008 Reservoir 20B

Funding Allocation: 100% 620

Project Manager: Sonya Spala

Status: Continuing Project

Project Summary:

This project consists of the construction of a 1.3 million gallon potable water reservoir to support the water demands in Eastern Dublin. The scope also includes the installation of approximately 750 linear feet of 14-inch inlet/outlet piping, access roads, and associated property rights.

Anticipated CEQA: Initial Study/Mitigated Negative Declaration

Reference: 2016 Water Master Plan Update

Fund Allocation Basis: Project in support of future water customers.

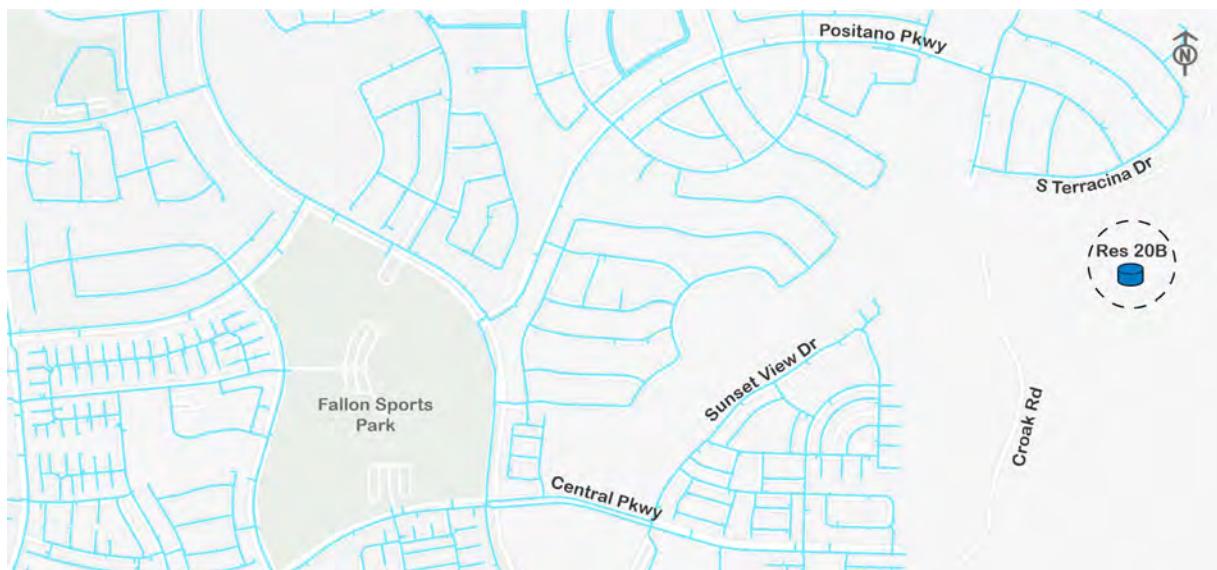
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
700,000	4,400,000	4,400,000	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost \$9,500,000

Current Adopted Budget \$6,905,000

Increase/(Decrease) \$2,595,000



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 16-A016 District Facilities Security – Phase 2

Funding Allocation: 90% 610 10% 310

Project Manager: Michelle Gallardo

Status: New Project

Project Summary:

This project will 1) review past recommendations for physical security for the potable and recycled water facilities and the sewer lift stations, 2) inventory which recommendations have been implemented, either installed over the last few years or installed as part of the SCADA project and, 3) develop a plan and cost estimate for the remaining required improvements. The project cost will be revised in future years to include the cost of construction once the required improvements are defined. This project will also incorporate the recommendations from the AWIA Risk and Resilience Assessment (drinking water system only), which is scheduled for completion in December 2025.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15262]

Reference: Physical Security Risk Assessment, Pinkerton Consulting (April 2004);
America's Water Infrastructure Act (AWIA) Risk and Resilience Assessment Certification

Fund Allocation Basis: Based on number of facilities associated with each fund.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	22,500	217,500	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$240,000**

Current Adopted Budget **\$240,000**

Increase/(Decrease) **\$0**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 16-W012 Potable Water Pump Station Standby Generators/Emergency Response

Funding Allocation: 100% 610

Project Manager: Rudy Portugal

Status: Closing Project

Project Summary:

To ensure continued operation of the water distribution system in the event of a utility power failure, reliable backup power infrastructure is necessary for critical potable water pump stations, reservoirs and telemetry sites. The project includes the installation of two permanent standby diesel generators at Pump Stations 4B and 200A, procurement of five trailer-mounted mobile generators, installation of new receptacles at six critical pump station sites for mobile generator hookups, and the upgrade of the uninterruptable power supply (UPS) battery backup systems for eight potable and recycled water reservoirs.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15303]

Reference: 2016 Water Master Plan Update

Fund Allocation Basis: Project is required to maintain existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
3,320,000	100,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$3,420,000**

Current Adopted Budget **\$3,420,000**

Increase/(Decrease) **\$0**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 17-A006 Field Operations Pavement Rehabilitation

Funding Allocation: 100% 610

Project Manager: Karla Hammond

Status: Continuing Project

Project Summary:

This project will continue evaluating the existing paved access roads at District facilities excluding the wastewater treatment plant (WWTP). The various access roads will be scheduled for repair, maintenance, or reconstruction based on the evaluation report. The roads were ranked by condition (fair, poor, very poor). Fair condition roads had minor cracking due to roots, lack of proper edging, poor drainage, and expansive soils. Poor condition roads were similar to fair condition roads but were more severe and noted by existing visual damage. Very poor condition roads had complex subsurface and geologic conditions that need in-depth study for recommended design and construction. Assessments will be made to evaluate the need for additional pavement for unimproved DSRSD easements where Field Operations staff are required to frequently access.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15301, 15302]

Reference: Summary Investigation Memorandum: DSRSD Reservoir Access Roads, CE&G, April 2018

Fund Allocation Basis: Project is required to maintain existing water assets.

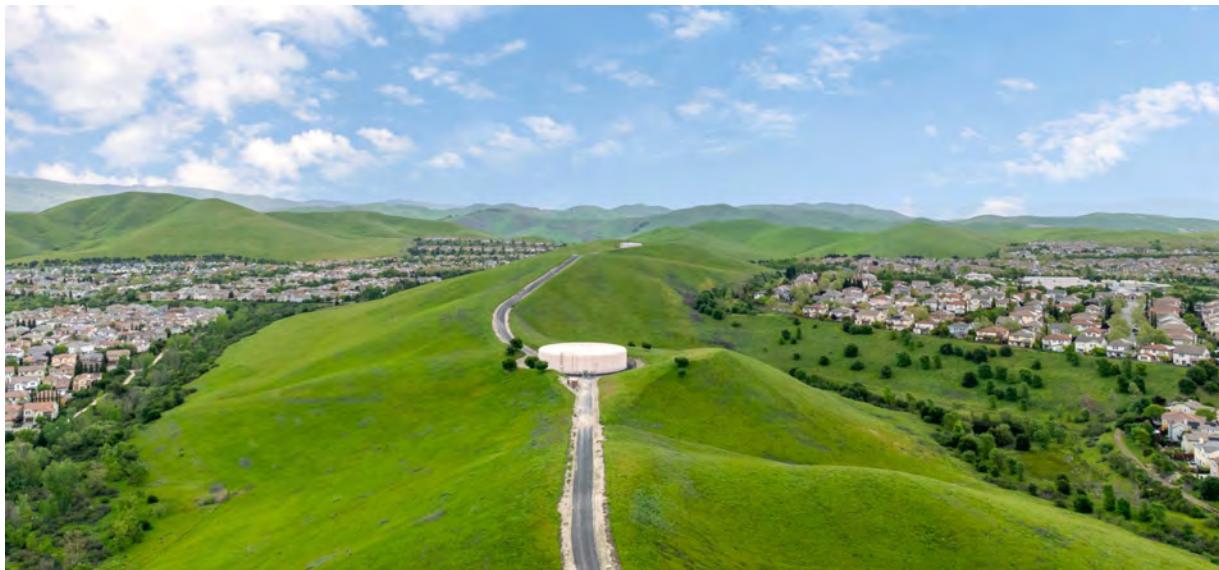
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
16,549	100,000	400,000	0	410,000	0	400,000	0	370,000	0	365,000	0

Total Estimated Project Cost **\$2,061,549**

Current Adopted Budget **\$2,060,295**

Increase/(Decrease) **\$1,254**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Expansion (Fund 620)

CIP No. 17-W003 Reservoir 10A

Funding Allocation: 100% 620

Project Manager: Ryan Yamamoto

Status: Continuing Project

Project Summary:

As part of the Agreement to take ownership of the Camp Parks water system, the District inherited Reservoir 10A, an open cut reservoir in the former Camp Parks water system. Reservoir 10A was constructed in the 1940s and has reached the end of its useful life. Moreover, the District's existing water distribution system, sans the storage capacity provided by Reservoir 10A, is adequately sized to meet current demands. Thus, the District does not operate Reservoir 10A. To accommodate higher future demands, the District will replace Reservoir 10A and construct the new reservoir at the appropriate elevation to optimize operational efficiency.

Anticipated CEQA: Mitigated Negative Declaration/EIR

Reference: N/A

Fund Allocation Basis: Project is required to provide water storage capacity for future development.

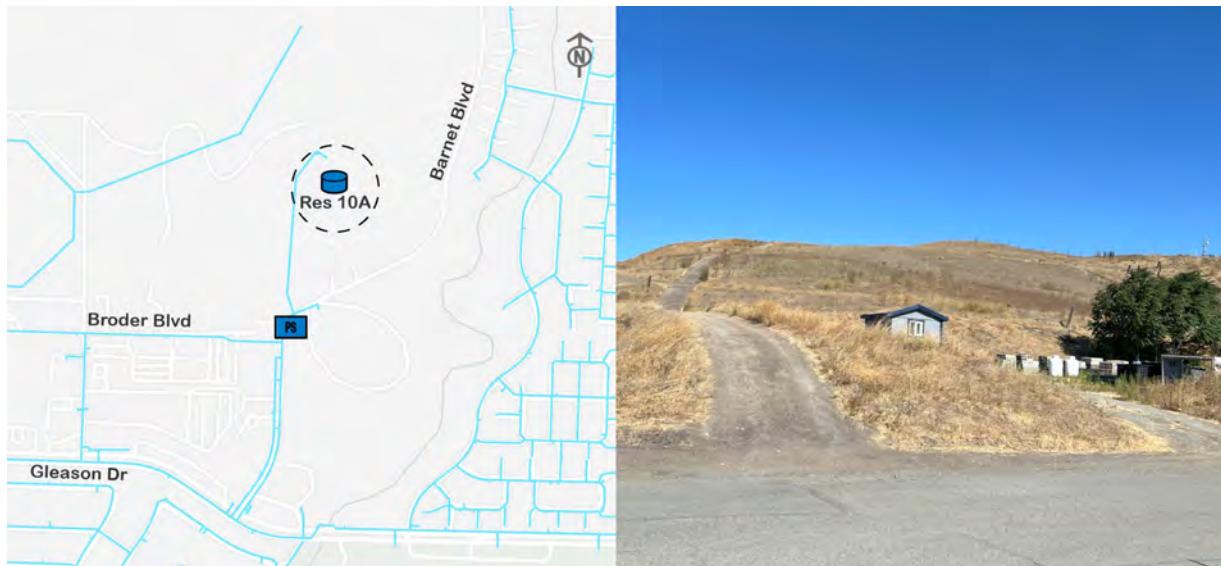
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
677,242	165,000	165,000	1,235,000	1,235,000	11,650,000	6,475,000	0	0	0	0	0

Total Estimated Project Cost **\$21,602,242**

Current Adopted Budget **\$21,602,242**

Increase/(Decrease) **\$0**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 18-W003 Reservoir 2 Recoating

Funding Allocation: 100% 610

Project Manager: Sonya Spala

Status: Continuing Project

Project Summary:

This project will recoat the exterior and interior of Reservoir 2, which was constructed in 1964. The reservoir was cleaned and inspected in 2016. The inspection report indicated that there are multiple coating blisters on the interior surfaces and areas of corrosion on the roof. The interior and exterior coatings are original. The project will also recoat all tank and piping appurtenances including the roof hatch and vents, interior and exterior ladders, manways, inlet, outlet, and overflow pipes. A new cathodic protection system will also be installed to replace the original system.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15301, 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to maintain existing water fund assets.

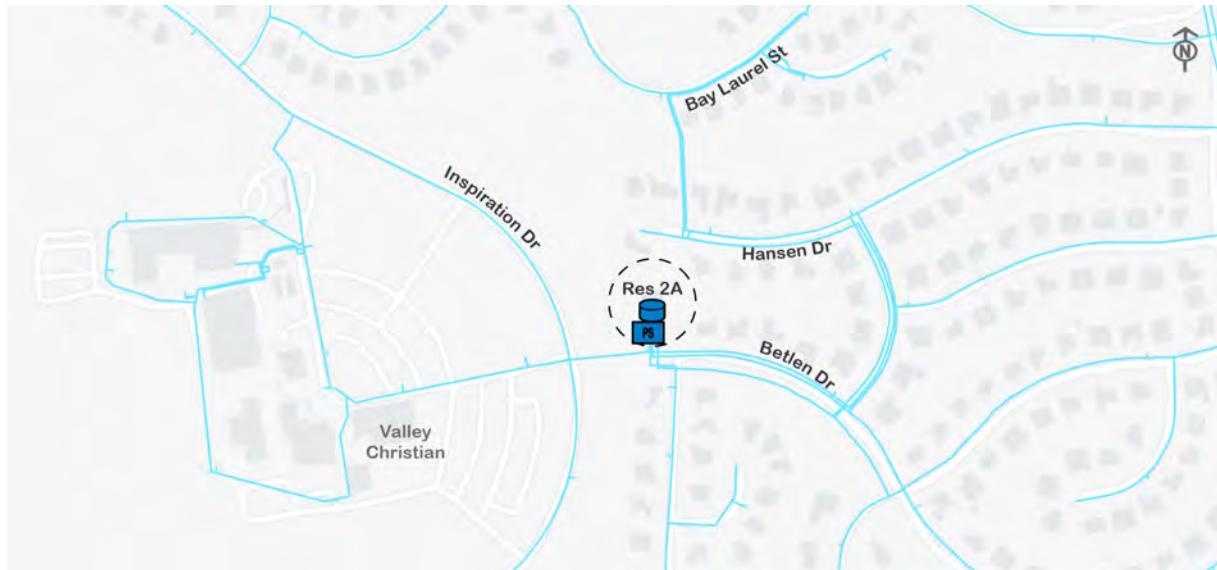
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
478,000	1,365,000	72,000	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$1,915,000**

Current Adopted Budget **\$1,776,127**

Increase/(Decrease) **\$138,873**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 18-W004 Pump Station 3A MCC Improvements

Funding Allocation: 100% 610

Project Manager: Rudy Portugal

Status: Closing Project

Project Summary:

The existing motor control center (MCC) at potable water Pump Station 3A (PS 3A) is in a small underground vault along with the station programmable logic controller (PLC). The electrical equipment is over 30 years old and replacement parts are no longer readily available. The objective of the project is to install a new MCC, PLC and above ground portable generator connection to more quickly provide back-up power in the event of a power utility outage. The remaining pump station equipment will remain inside the vault.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace existing water fund assets.

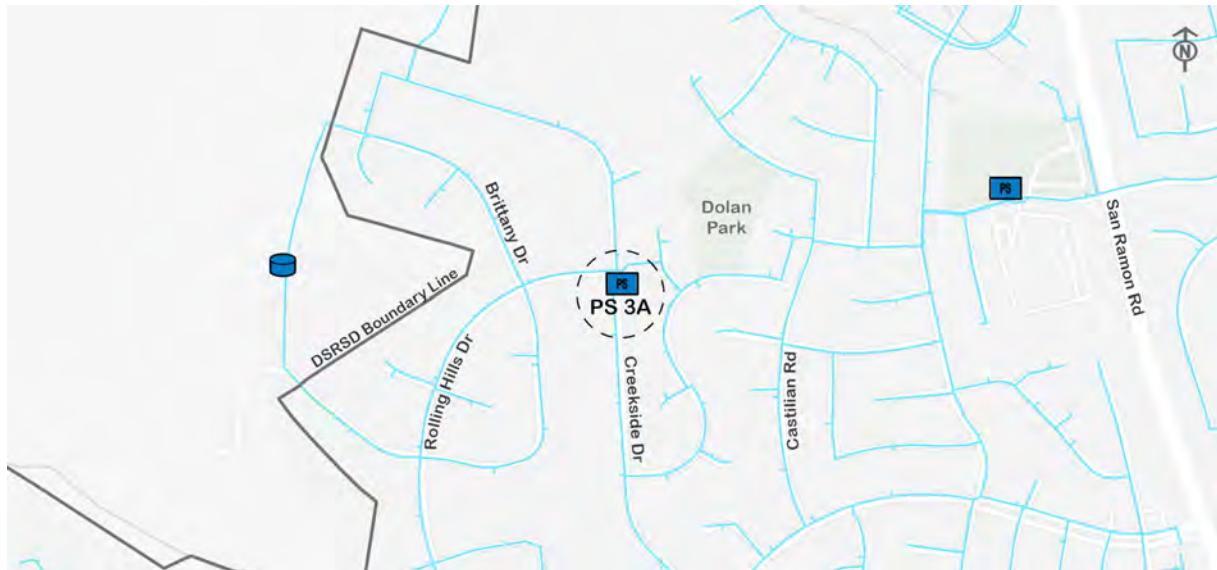
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
1,063,254	75,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$1,138,254**

Current Adopted Budget **\$1,138,254**

Increase/(Decrease) **\$0**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Expansion (Fund 620)

CIP No. 20-W015 Turnout 6

Funding Allocation: 100% 620

Project Manager: Jason Ching

Status: Continuing Project

Project Summary:

This project will provide water supply for development in eastern Dublin. A turnout from Zone 7 south of Hwy I-580 at Pimlico Drive with a capacity of 6,000 gpm (8.6 mgd) will be installed. This project will include 2,300 feet of 20-inch main from the turnout to Dublin Boulevard with 200 feet of trenchless pipeline to cross under Hwy I-580. This turnout will include chemical feed facilities. This project is required to meet future demands and will add redundancy to improve reliability of the distribution system. The new turnout will be served by Zone 7 Water Agency's Cross Valley Pipeline.

Anticipated CEQA: Initial Study/Mitigated Negative Declaration

Reference: 2016 Water Master Plan Update

Fund Allocation Basis: Fund split based on future expansion for Zone 1 and reliability for existing customers.

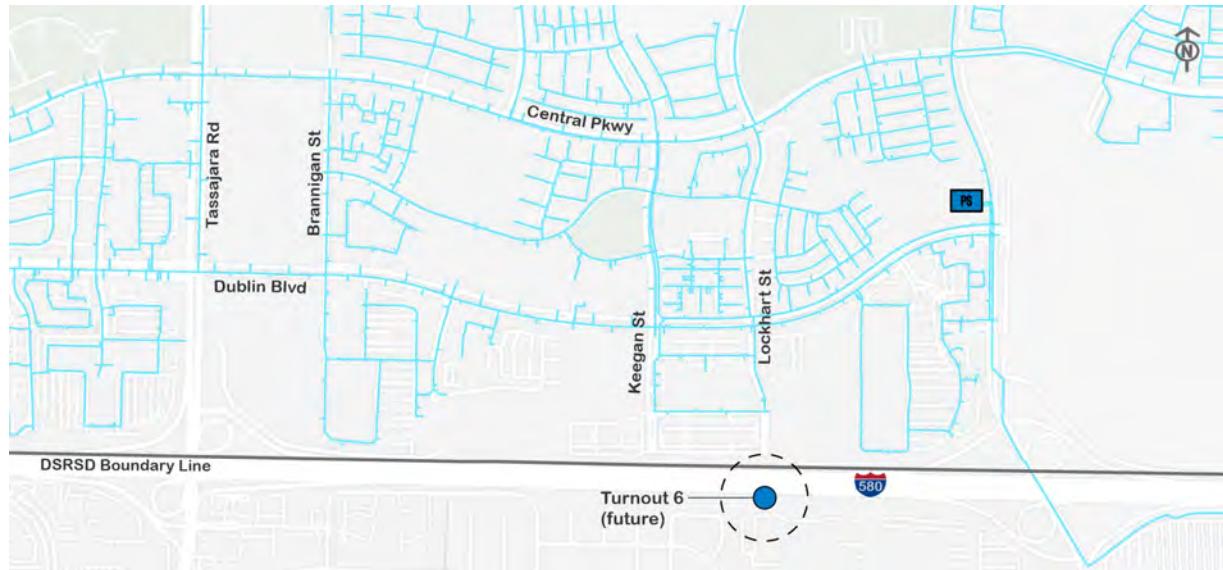
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
605,000	1,615,000	10,580,000	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$12,800,000**

Current Adopted Budget **\$12,408,763**

Increase/(Decrease) **\$391,237**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 20-W017 Water System Master Plan and Operations Plan Update

Funding Allocation: 80% 610 20% 620

Project Manager: Roger Chu

Status: Continuing Project

Project Summary:

This project will update the District's 2016 Water System Master Plan (Plan). The Plan, which is typically updated at a five year interval, outlines the water system required to serve our customers from current conditions through future build-out conditions ensuring the water system operation is reliable as systems expand. The Plan will address the America's Water Infrastructure Act of 2018 (AWIA) Risk and Resilience Assessment report and address Risk and Resilience Management Strategies for the District.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15262]

Reference: 2016 Water Master Plan Update

Fund Allocation Basis: Based on the ratio of current water demands to projected buildout demands.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
928,000	80,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$1,008,000**

Current Adopted Budget **\$1,008,000**

Increase/(Decrease) **\$0**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 20-W019 Automated Water Quality Monitoring

Funding Allocation: 100% 610

Project Manager: Irene Suroso

Status: Continuing Project

Project Summary:

This project will install water quality monitors at all District potable and recycled water reservoirs, pump stations and turnouts. Analyzers will focus on key water quality indicators such as chlorine, fluoride and ammonia as well as other useful parameters. Data collected from analyzers will be used to track water quality effects resulting from operational strategy improvements and facilities upgrades. Phase 1 would be a complete upgrade of the potable Turnout monitors. Phase 2 would be the addition of monitors at pumping facilities. Phase 3 would be the installation of appropriate monitors at reservoirs.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15303]

Reference: N/A

Fund Allocation Basis: Project is required to improve existing system water quality.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	448,500	345,000	345,000	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$1,138,500**

Current Adopted Budget **\$900,000**

Increase/(Decrease) **\$238,500**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 20-W025 Pump Station 1A Rehabilitation

Funding Allocation: 100% 610

Project Manager: Roger Chu

Status: Continuing Project

Project Summary:

This project will upgrade or replace Pump Station 1A, which pumps water from Zone 7 (via Turnout 2) to the District's Pressure Zone 1. The suction and discharge manifolds cause high head loss, inefficiency, and pump cavitation. Fluoride storage and injection equipment housed at the facility will also be upgraded. The project also includes upsizing approximately 370 linear feet of existing 12-inch diameter pipeline in Amador Valley Boulevard. Increasing the size of these pipes downstream of Pump Station 1A will reduce head loss and improve pump efficiency and performance.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302, 15303]

Reference: 2016 Water Master Plan Update

Fund Allocation Basis: Project is required to replace existing water fund assets.

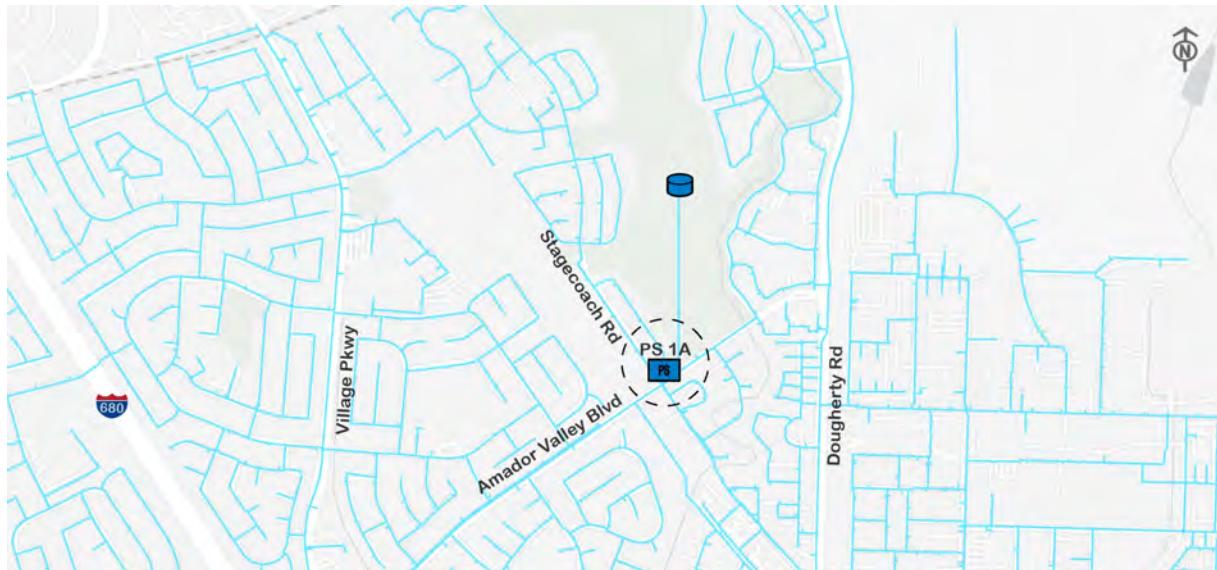
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
750,000	330,000	8,250,000	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$9,330,000**

Current Adopted Budget **\$8,273,055**

Increase/(Decrease) **\$1,056,945**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Expansion (Fund 620)

CIP No. 20-W027 Dublin Boulevard Extension Water Facilities

Funding Allocation: 100% 620

Project Manager: Jackie Yee

Status: Continuing Project

Project Summary:

The Alameda County Transportation Commission, Alameda County, and the cities of Dublin and Livermore are partnering on the Dublin Boulevard Extension Project, a 1.5 mile extension of Dublin Boulevard from Fallon Road in Dublin to North Canyons Parkway at Doolan Road in Livermore. The extension of Dublin Boulevard had been planned since 1984. Dublin's General Plan, the General Plans of the County and Livermore, and Plan Bay Area 2040 all include the extension of Dublin Boulevard. Water and wastewater utilities will need to be installed within the extended Dublin Boulevard to accommodate future development based on the City of Dublin's General Plan. The District coordinated with the City of Dublin to include potable water lines and wastewater collection sewers within the District's service area in the extension project. The District's project will construct 5,150 feet of 12-inch potable water pipeline and associated appurtenances as a portion of the road extension project.

Anticipated CEQA: Final EIR – Dublin Boulevard – North Canyons Parkway Extension Project (City of Dublin), August 2019

Reference: 2016 Water Master Plan Update

Fund Allocation Basis: Project in support of future water customers.

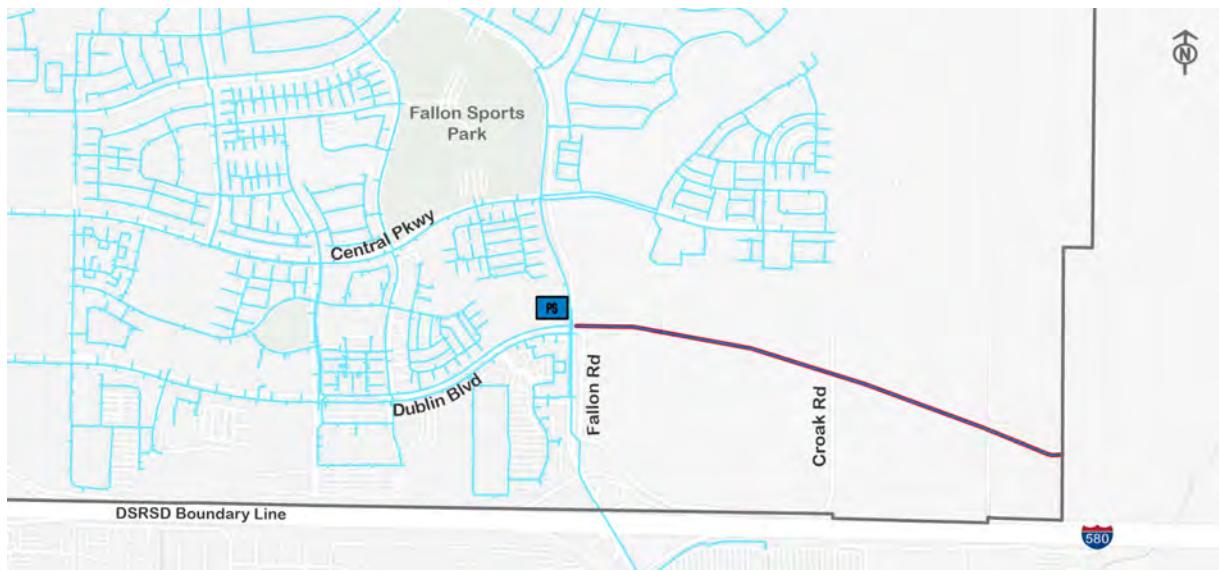
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
131,761	139,120	139,119	2,424,000	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$2,834,000**

Current Adopted Budget **\$2,834,000**

Increase/(Decrease) **\$0**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 22-W020 2021 Alternative Water Supply Study – Phase 2

Funding Allocation: 75% 610 25% 620

Project Manager: Jan Lee

Status: Continuing Project

Project Summary:

This project will fund collaborative efforts with regional partners to further explore potential near-term pilot projects that were identified in the 2021 Alternative Water Supply Study: A Framework for a Resilient and Sustainable Water Future. For FY26 through FY28, efforts will include conceptual planning for a potential regional potable reuse demonstration project.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15262]

Reference: 2021 Alternative Water Supply Study: A Framework for a Resilient and Sustainable Water Future

Fund Allocation Basis: Based on the ratio of current water demands to projected build-out demands.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
925,675	100,000	250,000	500,000	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$1,775,675**

Current Adopted Budget **\$2,373,952**

Increase/(Decrease) **(-\$598,277)**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 24-W008 Non-Residential Meter Replacement

Funding Allocation: 100% 610

Project Manager: Irene Suroso

Status: Continuing Project

Project Summary:

This project will replace non-residential meters nearing the end of their useful life. Replacement of these meters will ensure water consumption readings are accurately measured. This project will also support compliance with California Senate Bill 555 related to the District's Water Loss Audit.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	200,000	200,000	200,000	0	0	0	0	0	0	0	0

Total Estimated Project Cost \$600,000

Current Adopted Budget \$600,000

Increase/(Decrease) \$0



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 24-W009 Tassajara Road Main Replacement - Palisades Drive to Windemere Parkway

Funding Allocation: 100% 610

Project Manager: Jackie Yee

Status: Continuing Project

Project Summary:

The City of Dublin (City)/Contra Costa County (County) will widen Tassajara Road, between approximately Palisades Drive and Windemere Parkway. Due to these improvements, the District will need to relocate portions of the pipeline to a manageable maintenance location. A reciprocal services agreement will be coordinated between DSRSD and the City of Dublin/Contra Costa County that will allow the City/County to design and construct the replacement of approximately 5,000 linear feet of water main, including valves, fire hydrants and other appurtenances, within the extent of these improvements. DSRSD will reimburse the City/County for the replacement of DSRSD's infrastructure. The cost shown is the amount DSRSD expects to reimburse the City/County.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	50,000	2,625,000	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$2,675,000**

Current Adopted Budget **\$2,675,000**

Increase/(Decrease) **\$0**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 24-W012 Tassajara Road Gap Closure Fire Hydrant Relocation

Funding Allocation: 100% 610

Project Manager: Jackie Yee

Status: Closing Project

Project Summary:

The City of Dublin (City) will design and construct a road widening project that will close the gaps in Tassajara Road. This requires the relocation of several existing fire hydrants. A reciprocal services agreement will be coordinated between DSRSD and the City that will allow the City to design and relocate the fire hydrants. DSRSD will reimburse the City for the relocation of the fire hydrants. The cost shown is the amount DSRSD expects to reimburse the City.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: N/A

Fund Allocation Basis: Project is required to replace existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
10,000	110,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost \$120,000

Current Adopted Budget \$120,000

Increase/(Decrease) \$0



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 24-W013 Village Parkway Main Replacement – Amador Valley Boulevard to Kimball Avenue

Funding Allocation: 100% 610

Project Manager: Karla Hammond

Status: Continuing Project

Project Summary:

The City of Dublin (City) will design and construct improvements to the Village Parkway, between Amador Valley Boulevard and Kimball Avenue. The existing pipeline within Village Parkway was originally constructed in the early 1960s and is nearing the end of their useful life. A reciprocal services agreement will be coordinated between DSRSD and the City that will allow the City to design and construct the replacement of approximately 6,100 linear feet of water main, including valves, fire hydrants and other appurtenances, within the extent of these improvements. DSRSD will reimburse the City for the replacement of DSRSD's infrastructure. The cost shown is the amount DSRSD expects to reimburse the City.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Asset Management Program; City of Dublin Village Parkway Reconstruction and Complete Streets Project (CIP No. ST0323)

Fund Allocation Basis: Project is required to replace existing water fund assets.

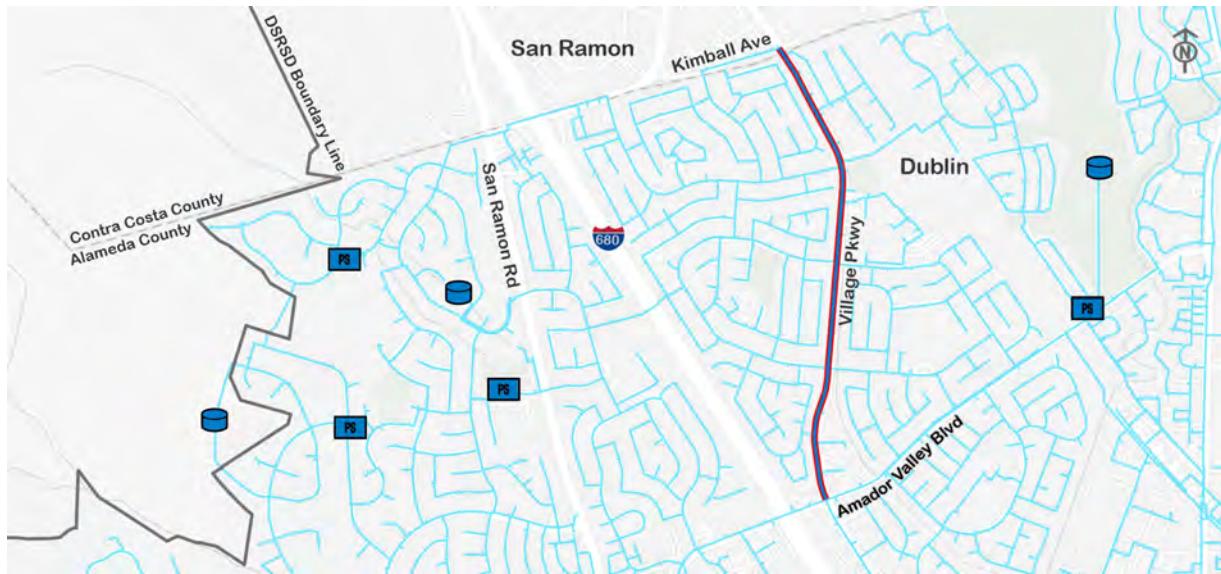
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
160,000	1,950,000	1,780,000	3,525,000	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$7,415,000**

Current Adopted Budget **\$3,250,000**

Increase/(Decrease) **\$4,165,000**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 24-W019 2023 Water Conservation Master Plan

Funding Allocation: 100% 610

Project Manager: Irene Suroso

Status: Closing Project

Project Summary:

This project will provide a framework for water conservation programs that are aligned with the District's mission and core values, and to meet the District's water conservation and sustainability goals. The Conservation Plan and Modeling Tool will be used for the annual water supply and demand assessments/reports required by the California Department of Water Resources and to support compliance with California's Water Conservation Framework regulations (AB 1668 and SB 606).

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15262]

Reference: 2020 Urban Water Management Plan

Fund Allocation Basis: Project/Study is required to support current water customers.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
188,400	111,600	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost \$300,000

Current Adopted Budget \$264,000

Increase/(Decrease) \$36,000

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Expansion (Fund 620)

CIP No. 24-W022 East Ranch Water Main – Central Parkway to Savanna Court

Funding Allocation: 100% 620

Project Manager: Jackie Yee

Status: Continuing Project

Project Summary:

The City of Dublin's East Ranch project proposes the development of 573 residential units on an approximately 165.5-acre site. The developer requires a 12-inch mainline on Croak Road to service the development and will upsize the pipeline to 14-inch as required for the District's Reservoir 20B project. The upsizing of the pipeline will provide transmission of the water to Reservoir 20B and qualifies as major infrastructure according to Infrastructure Responsibilities and Funding Policy (P600-15-3). The work includes creating an Areawide Facility Agreement and coordination with the developer on reimbursement. The District is working with the developer that will construct approximately 4,750 linear feet of 14-inch potable water pipeline and associated appurtenances along Croak Road, between Central Parkway and Mary Way; Mary Way; and Savanna Court.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15182(c)]

Reference: Eastern Dublin General Plan Amendment and Specific Plain EIR (1993); East Dublin Properties Stage I Development and Annexation Supplemental EIR (2020); Fallon Village Supplemental EIR (2005)

Fund Allocation Basis: Project is required to support future water customers.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
18,700	1,110,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$1,128,700**

Current Adopted Budget **\$1,128,700**

Increase/(Decrease) **\$0**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 24-W036 Pump Station Painting

Funding Allocation: 100% 610

Project Manager: Spencer Halliday

Status: Continuing Project

Project Summary:

As part of the District's efforts to maintain and maximize the life of its water assets, this project will paint water pump stations 2A, 2B, 4A, 20A, 30A, 200A, 300A, 300B, 300C, R20, R300A, and R300B.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to maintain existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
100,000	55,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$155,000**

Current Adopted Budget **\$145,000**

Increase/(Decrease) **\$10,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 25-W009 Tassajara Hills AMI Antenna – Phase 2

Funding Allocation: 100% 610

Project Manager: Jackie Yee

Status: Closing Project

Project Summary:

The District employs Advanced Metering Infrastructure (AMI), a fixed water meter reading system. The system uses radio communication between the individual water meter boxes or vaults and Tower Gateway Base Stations (TGBs) to transmit data on water consumption and meter readings. Tassajara Hills is a residential development located in hilly terrain within the eastern side of the City of Dublin. The antenna is currently powered by the Homeowners Association meter box and the HOA would not come to an agreement to continue to allow the District's use of the power. This project will construct a separate PG&E meter box and account required for the existing antenna within this neighborhood that will provide data back to the District and allow customers to view their water usage information via Aquahawk.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15303]

Reference: Aqua-Metrics Study, May 2021

Fund Allocation Basis: Project is required to replace or rehabilitate existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
5,460	55,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$60,460**

Current Adopted Budget **\$60,460**

Increase/(Decrease) **\$0**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 25-W010 Residential Meter Replacement

Funding Allocation: 100% 610

Project Manager: Josh Sanchez

Status: Continuing Project

Project Summary:

This project will replace residential meters nearing the end of their useful life. Replacement of these meters will ensure water consumption readings are accurately measured.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
100,000	2,900,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$3,000,000**

Current Adopted Budget **\$100,000**

Increase/(Decrease) **\$2,900,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 25-W012 AWIA Risk and Resilience Assessment

Funding Allocation: 100% 610

Project Manager: Aaron Johnson

Status: Continuing Project

Project Summary:

This project will evaluate the vulnerabilities, threats, and consequences of potential malevolent acts and natural hazards to the District's water distribution system.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15262]

Reference: Safe Drinking Water Act Section 1433

Fund Allocation Basis: Project/Study is required to support current water customers.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
25,000	175,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$200,000**

Current Adopted Budget **\$150,000**

Increase/(Decrease) **\$50,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 25-W013 Potable Water Pump Station Vibration Monitoring Systems

Funding Allocation: 100% 610

Project Manager: Shawn Quinlan

Status: Continuing Project

Project Summary:

As part of the District's Asset Management Program, this project will implement remote vibration monitoring systems at the District's key pump stations including PS 4B, PS 20A, PS 20B, PS 200A, and PS 300B. The system can detect premature failure of pump bearings, misalignment, looseness, and imbalance in pumps. By identifying these issues early, the District can prevent catastrophic pump failures, improve maintenance efficiency, and extend the lifespan of infrastructure within its potable water distribution system.

Anticipated CEQA: Not a project under CEQA [CEQA Guideline 15378]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to maintain existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	30,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$30,000**

Current Adopted Budget **\$30,000**

Increase/(Decrease) **\$0**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 26-W001 Battery Energy Storage System

Funding Allocation: 65% 610 35% 620

Project Manager: Karla Hammond

Status: New Project

Project Summary:

This project consists of the installation a new 1 megawatt (MW) battery storage system to store power generated at the WWTP by the cogeneration engines and future solar facilities to be used for offsetting peak demand charges for the recycled water treatment plant. The justification for this project is its relatively fast payback period through reduction of peak demand charges and increased energy resiliency. To confirm battery storage will be compatible with the District's energy objectives, preliminary engineering for battery storage will be conducted in conjunction with preliminary engineering studies for the replacement of the cogeneration engines.

Anticipated CEQA: Initial Study/Mitigated Negative Declaration

Reference: Energy Facilities Master Plan, June 2024, Technical Memorandum No. 4 - Section 4.4; 2021 Alternative Water Supply Study

Fund Allocation Basis: Based on ratio of current recycled water demand (2024) to projected buildout recycled water demand.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	100,000	0	0	0	0	0	0	0	0	4,765,000

Total Estimated Project Cost **\$4,865,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$4,865,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 26-W008 Valve and Blow-Off Replacement FY26 – FY29

Funding Allocation: 100% 610

Project Manager: Ryan Yamamoto

Status: New Project

Project Summary:

This project will repair/replace line and blow off valves throughout the water distribution system. Many of the line valves have broken over time and are located in the older parts of the service area. Repairing or replacing the valves is essential for system operation and minimizes the area for shutdowns. Blow off valves will also be strategically replaced within the water distribution system. The blow off valves will be replaced with larger valves that will improve flushing velocity and efficiency, which will improve water quality.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15301, 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace and/or rehabilitate existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	1,200,000	1,200,000	1,200,000	1,200,000	0	0	0	0	0	0	0

Total Estimated Project Cost **\$4,800,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$4,800,000**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 26-W014 Urban Water Management Plan Update 2026

Funding Allocation: 80% 610 20% 620

Project Manager: Irene Suroso

Status: New Project

Project Summary:

The Urban Water Management Plan (UWMP) will assess the future supply and demand of the District service area under normal, single-drought, and multi-drought conditions to meet regulatory compliance required by California Water Code §10610-10656 and §10608. The UWMP also outlines the District's water shortage contingency plan.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15282]

Reference: California Water Code 10610-10656 and 10608

Fund Allocation Basis: Based on ratio of current water demands to projected build-out demands.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	150,000	37,000	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$187,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$187,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 26-W016 Camp Parks Water Lines Replacement

Funding Allocation: 100% 610

Project Manager: Ryan Pendergraft

Status: New Project

Project Summary:

This project will replace approximately 6,100 linear feet of 6 and 8-inch potable water mains with 8-inch water mains, between Adams Avenue, 8th Street, Davis Avenue and 10th Street; and approximately 9,200 linear feet of 6, 8 and 12-inch potable water mains with 8 and 12-inch water mains, between Davis Avenue, 6th Street, Monroe Avenue and 8th Street. The project includes new water and fire service lines, as well as hydrants and small pipelines to hydrants and buildings. The pipelines were installed in the 1950s and was identified in our asset replacement model as pipelines that are in need of replacement. The pipelines in this area also have reduced flow rates due to interior pipe deterioration, which matches the predictions from the asset replacement model.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace existing water fund assets.

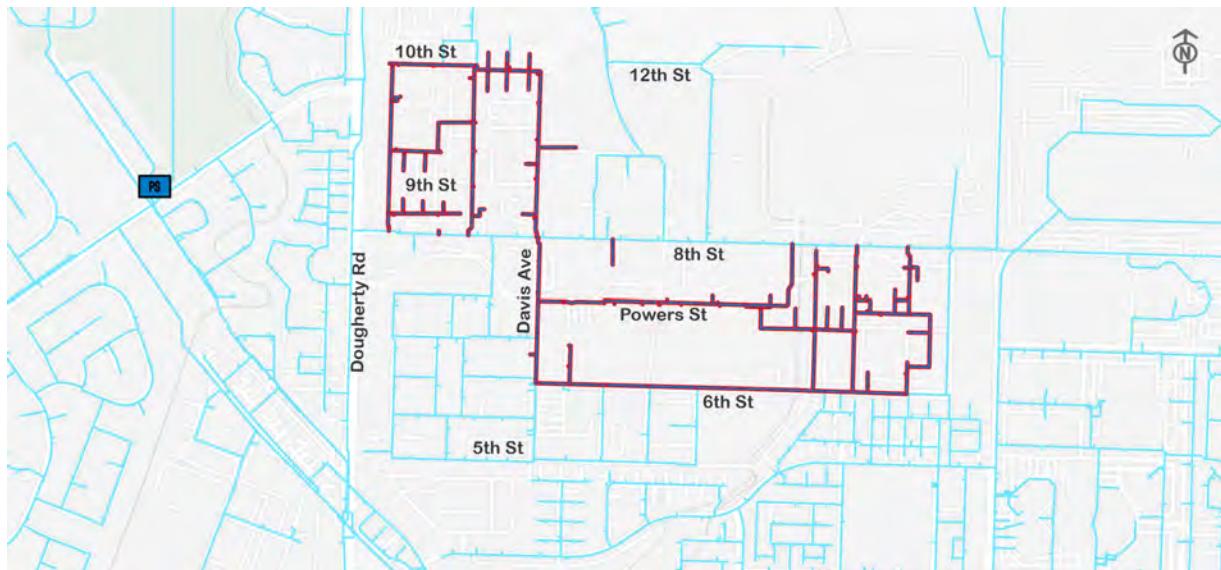
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	1,635,000	4,755,000	4,755,000	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$11,145,000**

Current Adopted Budget **\$16,290,000**

Increase/(Decrease) **(-\$5,145,000)**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 00-W002 Long-Term Water Resiliency PROGRAM

Funding Allocation: 75% 610 25% 620

Project Manager: District Engineer

Status: Continuing Program

Project Summary:

This program will develop long-term projects to achieve the goals of the Water Resiliency Policy adopted by the Board of Directors on April 20, 2021. The program will prioritize building water resiliency through collaborative efforts with regional partners to implement a diverse portfolio of supply, storage, and conveyance projects. Potential projects may include a potable reuse initiative, participation in regional storage, desalination and intertie projects, and/or supplemental groundwater projects to expand the recycled water program.

Anticipated CEQA: N/A

Reference: 2021 Alternative Water Supply Study; 2016 Water Capacity Reserve Fee Study

Fund Allocation Basis: Based on the ratio of current water demands to projected build-out demands at the time of program inception.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	1,000,000	0	0	0	0	0	0	0	0	0	9,000,000

Total Estimated Project Cost **\$10,000,000**

Current Adopted Budget \$40,000,000

Increase/(Decrease) (\$30,000,000)

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 00-W007 Reservoir Recoating PROGRAM

Funding Allocation: 100% 610

Project Manager: District Engineer

Status: Continuing Program

Project Summary:

This project will recoat the interiors and paint the exteriors of potable and recycled reservoirs. The recoating and painting will provide corrosion control, extend the reservoir useful life and maintain facility aesthetics. There are four reservoirs, 3A, 200A, 20A, and 30A, that will require recoating between FY27 through FY33. Actual timing may be adjusted based on interior dive inspections that are completed once every five years. The next scheduled inspection will take place in 2026.

Anticipated CEQA: N/A

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	350,000	800,000	875,000	750,000	450,000	200,000	200,000	100,000	0	1,500,000

Total Estimated Project Cost **\$5,225,000**

Current Adopted Budget **\$14,740,000**

Increase/(Decrease) **(\$9,515,000)**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 00-W011 Water System Replacement and Rehabilitation PROGRAM

Funding Allocation: 100% 610

Project Manager: District Engineer

Status: Continuing Program

Project Summary:

As part of the District's Asset Management Program, the Water System Replacement and Rehabilitation Program will fund future projects to upgrade, replace, and enhance water system infrastructure, including but not limited to distribution pipelines, valves, hydrants, pumps, motors, instrumentation, controls, and related components, to ensure uninterrupted water supply service. It provides for equipment renewal or replacement on an as-needed basis or for upgrading equipment as it becomes obsolete. The program may also support investigations that identify needs for specific CIP projects.

Anticipated CEQA: N/A

Reference: Asset Management Program

Fund Allocation Basis: Program required to replace or rehabilitate existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	500,000	500,000	1,000,000	1,500,000	2,500,000	4,000,000	5,000,000	6,000,000	7,000,000	8,000,000	41,500,000

Total Estimated Project Cost **\$77,500,000**

Current Adopted Budget **\$77,450,000**

Increase/(Decrease) **\$50,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Expansion (Fund 620)

CIP No. 08-6202 Pump Station 20A Improvements

Funding Allocation: 100% 620

Project Manager: TBD

Status: 10-Year Project

Project Summary:

This project will add an additional pump to Pump Station 20A. The pump station was constructed with provisions for the addition of a fourth pump that matches the existing pumps. Pump Station 20B was sized assuming that this additional pump would be installed. The additional pump is needed to meet buildout pumping capacity in Pressure Zone 2 in eastern Dublin as identified in the 2016 Water Master Plan Update. This project includes modifications to the motor control center and controls required to accommodate the fourth pump.

Anticipated CEQA: City of Dublin, Eastern Dublin Specific Plan and General Plan Amendment EIR (May 1993)

Reference: 2005 Basis of Design Report for Pump Station 20B; Eastern Dublin Specific Plan; 2016 Water Master Plan Update

Fund Allocation Basis: Project in support of future water customers.

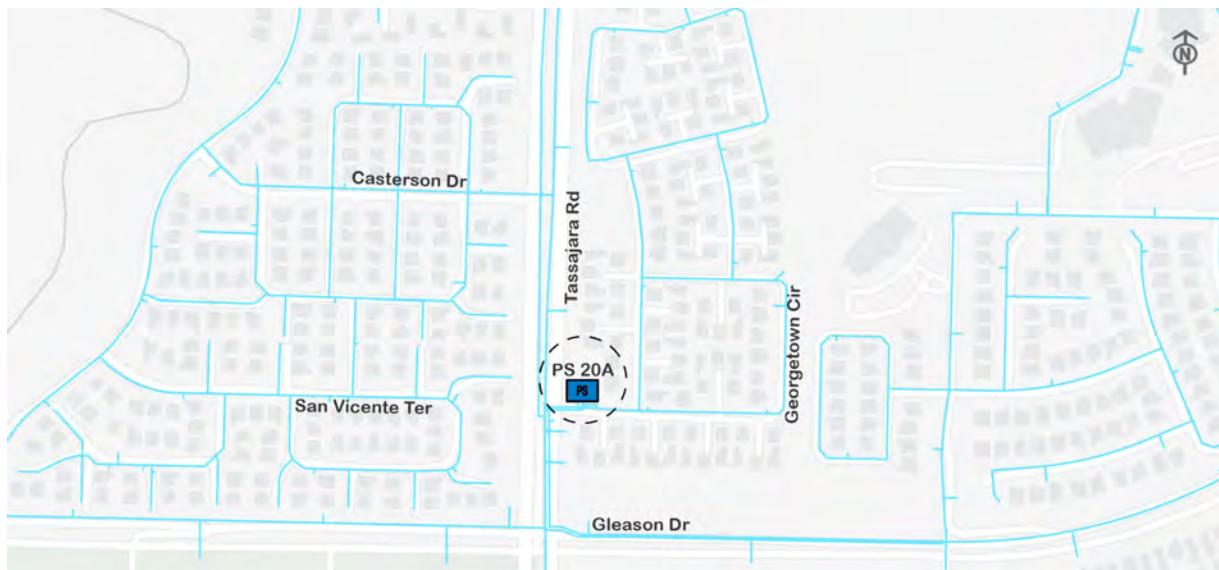
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	895,000	0	0	0	0	0	0	0

Total Estimated Project Cost **\$895,000**

Current Adopted Budget **\$693,000**

Increase/(Decrease) **\$202,000**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 22-P027 Turnout 1 Pipeline Replacement

Funding Allocation: 100% 610

Project Manager: TBD

Status: 10-Year Project

Project Summary:

This project will assess the current condition of and replace the Turnout 1 pipeline segment which crosses the Alamo Canal and serves as the primary transmission main for diverting flow from Turnout 1. The 16-inch steel pipeline was originally installed in the 1960s and is a critical component of the District's distribution system. Initial results of pipeline condition assessment indicate that replacement is recommended via horizontal directional drilling method across the Alamo Canal.

Anticipated CEQA: Initial Study/Mitigated Negative Declaration

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing water fund assets.

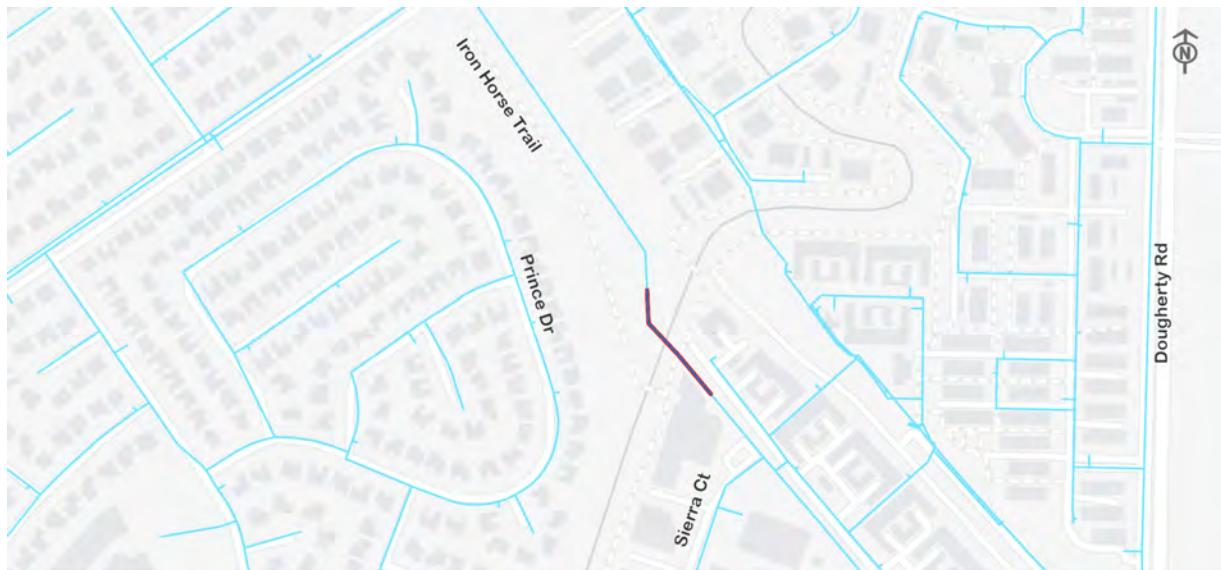
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
21,130	0	0	348,000	775,543	0	0	0	0	0	0	0

Total Estimated Project Cost **\$1,144,673**

Current Adopted Budget **\$1,144,673**

Increase/(Decrease) **\$0**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. T16-28 Water Lines Replacement – Tamarack Drive – Village Parkway to Firethorn Way

Funding Allocation: 100% 610

Project Manager: TBD

Status: 10-Year Project

Project Summary:

This project will replace the existing 2,300 feet of 8-inch and 10-inch asbestos cement pipe (ACP) potable water lines in Tamarack Drive from Village Parkway to Firethorn Way, along with valves, hydrants, and services. The lines were installed in 1961. Staff reviewed the pipe repair history, corrosion information and the acoustic evaluation, and concluded this infrastructure is nearing the end of its useful life.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15282]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	280,000	1,455,000	0	0	0	0	0	0	0

Total Estimated Project Cost **\$1,735,000**

Current Adopted Budget **\$1,560,000**

Increase/(Decrease) **\$175,000**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. T16-31 Water Line Replacement – Ironwood Drive

Funding Allocation: 100% 610

Project Manager: TBD

Status: 10-Year Project

Project Summary:

This project will replace approximately 2,800 feet of existing 4-inch, 6-inch, and 8-inch asbestos cement pipe (ACP) potable water lines in Ironwood Drive, Irving Way, Honey Court, and Ironwood Court, along with valves, hydrants, and services. The lines were installed in 1960. Staff reviewed the pipe repair history, corrosion information and the acoustic evaluation and concluded this infrastructure is nearing the end of its useful life.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15282]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	350,000	1,720,000	0	0	0	0	0	0

Total Estimated Project Cost **\$2,070,000**

Current Adopted Budget **\$1,830,000**

Increase/(Decrease) **\$240,000**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. T22-05 Reservoir 1A Chloramination Control System Upgrade

Funding Allocation: 100% 610

Project Manager: TBD

Status: 10-Year Project

Project Summary:

This project will upgrade the potable water reservoir mixer and chloramination system controls at Reservoir 1A to be consistent with the controls at Reservoir 3B.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace existing water fund assets.

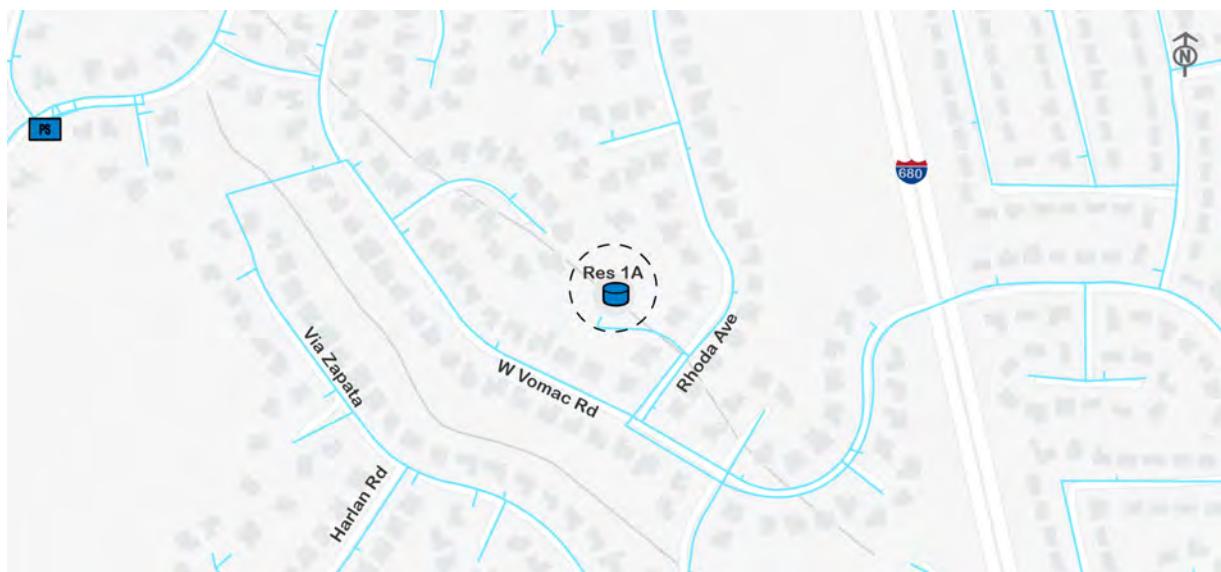
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	231,000	0	0	0	0	0

Total Estimated Project Cost \$231,000 .

Current Adopted Budget \$100,000 .

Increase/(Decrease) \$131,000



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. T26-01 Field Operations Facility HVAC Improvements

Funding Allocation: 60% 610 40% 210

Project Manager: TBD

Status: 10-Year Project

Project Summary:

This project will replace the HVAC system components at the Field Operations Facility. The HVAC components for this building were installed in 1997. The HVAC infrastructure is nearing the end of their useful life and repairs to these systems have increased over time. The proposed scope of work includes a design assessment, and the replacement of two HVAC chillers, four air handling units, two packaged units, and one boiler.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Asset Management Program

Fund Allocation Basis: Based on employee allocation at the Field Operations Facility.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	395,000	2,553,000	0	0	0	0	0	0	0

Total Estimated Project Cost **\$2,948,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$2,948,000**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. T26-02 Field Operations SCADA Upgrades

Funding Allocation: 100% 610

Project Manager: TBD

Status: 10-Year Project

Project Summary:

The project will replace the Programmable Logic Controllers (PLCs) for the water distribution system. PLCs are the core component of the District's process control and SCADA systems. PLCs connect to process instrumentation and run control strategy programs for process automation. PLCs have a product life cycle management and typically have a life expectancy of 10-15 years before product obsolescence. The PLCs that support the operation of the water distribution system were installed in 2018, and are expected to reach the end of their useful life in FY28.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	362,500	362,500	0	0	0	0	0	0	0

Total Estimated Project Cost **\$725,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$725,000**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. T26-06 Water System Master Plan and Operations Plan Update 2036

Funding Allocation: 80% **610** 20% **620**

Project Manager: TBD

Status: 10-Year Project

Project Summary:

This project will update the Water System Master Plan and Operations Plan and recommend facility and operational improvements based on future demand projections and potential regulatory scenarios. The Water System Master Plan is typically updated every five to seven years.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15262]

Reference: Water System Master Plan and Operations Update (CIP 20-W017)

Fund Allocation Basis: Based on ratio of current water demands at the time that study is initiated to projected build out demands.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	0	0	1,000,000	0

Total Estimated Project Cost **\$1,000,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$1,000,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. T26-09 AWIA Risk and Resilience Assessment Update 2030

Funding Allocation: 100% 610

Project Manager: TBD

Status: 10-Year Project

Project Summary:

This project will evaluate the vulnerabilities, threats, and consequences of potential malevolent acts and natural hazards to the District's water distribution system. The AWIA Risk and Resilience Assessment is updated every five years.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15262]

Reference: Safe Drinking Water Act Section 1433

Fund Allocation Basis: Project/Study is required to support current water customers.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	140,000	0	0	0	0	0

Total Estimated Project Cost \$140,000

Current Adopted Budget \$0

Increase/(Decrease) \$140,000

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. T26-11 Urban Water Management Plan Update 2031

Funding Allocation: 80% **610** 20% **620**

Project Manager: TBD

Status: 10-Year Project

Project Summary:

The Urban Water Management Plan (UWMP) will assess the future supply and demand of the District's service area under normal, single-drought, and multi-drought conditions to meet regulatory compliance required by California Water Code §10610-10656 and §10608. The Plan also outlines the District's water shortage contingency plan. The UWMP is updated every five years.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15282]

Reference: California Water Code 10610-10656 and 10608

Fund Allocation Basis: Based on ratio of current water demands to projected build-out demands.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	186,000	0	0	0	0	0

Total Estimated Project Cost **\$186,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$186,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. 00-W003 Residential Meter Replacement PROGRAM

Funding Allocation: 100% 610

Project Manager: District Engineer

Status: New Program

Project Summary:

This program will fund the replacement of residential water meters that have reached the end of their useful life. Replacement of these meters will ensure water consumption readings are accurately measured.

Anticipated CEQA: N/A

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing water fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	980,000	980,000	980,000	980,000	980,000	980,000	980,000	980,000	4,900,000

Total Estimated Project Cost **\$12,740,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$12,740,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. T26-10 AWIA Risk and Resilience Assessment Update 2035

Funding Allocation: 100% 610

Project Manager: TBD

Status: Future Project

Project Summary:

This project will evaluate the vulnerabilities, threats, and consequences of potential malevolent acts and natural hazards to the District water distribution system. The AWIA Risk and Resilience Assessment is updated every five years.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15262]

Reference: Safe Drinking Water Act Section 1433

Fund Allocation Basis: Project/Study is required to support current water customers.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	0	0	0	140,000

Total Estimated Project Cost **\$140,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$140,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. T26-12 Urban Water Management Plan Update 2036

Funding Allocation: 80% **610** 20% **620**

Project Manager: TBD

Status: Future Project

Project Summary:

The Urban Water Management Plan (UWMP) will assess the future supply and demand of the District's service area under normal, single-drought, and multi-drought conditions to meet regulatory compliance required by California Water Code §10610-10656 and §10608. The UWMP also outlines the District's water shortage contingency plan. The UWMP is typically updated every five years.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15282]

Reference: California Water Code 10610-10656 and 10608

Fund Allocation Basis: Based on ratio of current water demands to project buildout demand.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	0	0	0	186,000

Total Estimated Project Cost **\$186,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$186,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WATER SYSTEM

Water Replacement (Fund 610)

CIP No. T26-13 Water Conservation Master Plan Update 2035

Funding Allocation: 100% 610

Project Manager: TBD

Status: Future Project

Project Summary:

This project will provide a framework for water conservation programs that are aligned with DSRSD's mission and core values to meet District's water conservation and sustainability goals. The Conservation Plan and Modeling Tool will be used for the annual water supply and demand assessments/reports required by the California Department of Water Resources and to support compliance with California's Water Conservation Framework regulations (AB 1668 and SB 606). The Water Conservation Master Plan is updated every 10 years.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15262]

Reference: Urban Water Management Plan and Long-term Conservation Framework

Fund Allocation Basis: Project/Study is required to support current water customers.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	0	0	0	250,000

Total Estimated Project Cost **\$250,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$250,000**

CIP 10-YEAR PLAN FY26 through FY35**CATEGORY: WASTEWATER COLLECTION**

CIP No.	Project Name	Page
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DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WASTEWATER COLLECTION

Local Wastewater Replacement (Fund 210)

CIP No. 14-S001 Camp Parks Sewer Rehabilitation – Goodfellow Avenue North of 8th Street

Funding Allocation: 100% 210

Project Manager: Karla Hammond

Status: Continuing Project

Project Summary:

This project will replace approximately 1,500 feet of 8-inch of vitrified clay pipe (VCP) sewer on Goodfellow Avenue north of 8th Street, including the siphon installed by the Federal Corrections Institute (FCI). This pipe has several cracks and fractures leading to high inflow and infiltration rates. The new alignment will include two lines on Westgate Parkway and Graham Lane connecting to a line running south on Goodfellow Avenue to tie into the existing sewer on 8th Street. Connections from the FCI housing will be modified to connect to the new sewer line. The budget in FY26 is limited to planning and design phases only.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15282]

Reference: Camp Parks Privatization Study, WBA, July 1998; Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing local wastewater fund assets.

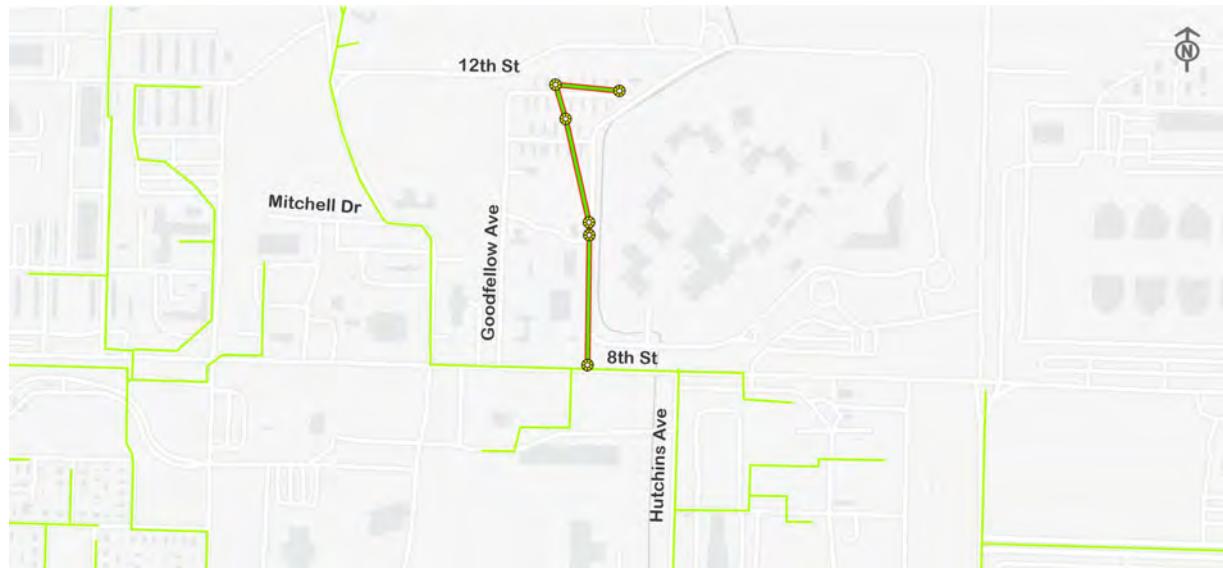
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
268,000	20,000	0	0	0	0	0	0	0	0	0	2,837,000

Total Estimated Project Cost **\$3,125,000**

Current Adopted Budget **\$1,569,822**

Increase/(Decrease) **\$1,555,178**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WASTEWATER COLLECTION

Local Wastewater Replacement (Fund 210)

CIP No. 14-S002 Camp Parks Sewer Rehabilitation – 8th to 10th Streets

Funding Allocation: 100% 210

Project Manager: Ryan Pendergraft

Status: Continuing Project

Project Summary:

This project will rehabilitate approximately 1,300 feet of 12-inch vitrified clay pipe (VCP) within Adams Avenue, between 8th and 10th Streets; 3,300 feet of VCP within Cromwell and Davis Streets, between 8th and 10th Streets; 400 feet of 8-inch (VCP) sewer along 9th Street; 1,300 feet of 6 to 8-inch VCP sewer starting from 8th Street to Mitchell Drive.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Camp Parks Privatization Study, WBA, July 1998; Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing local wastewater fund assets.

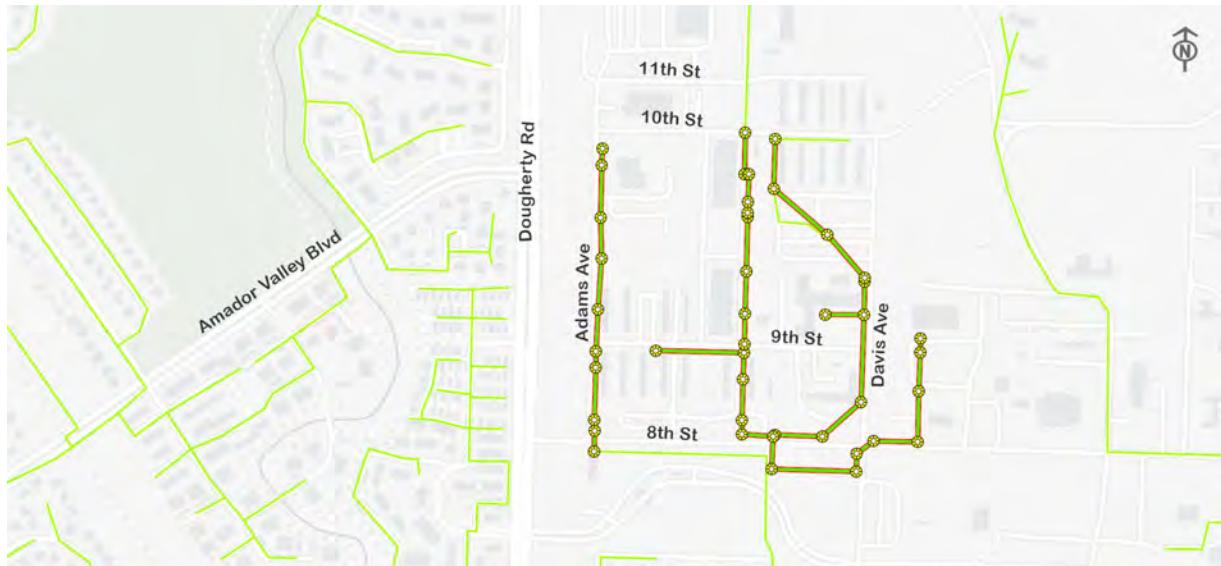
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	660,000	1,835,000	1,835,000	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$4,330,000**

Current Adopted Budget **\$2,576,063**

Increase/(Decrease) **\$1,753,937**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WASTEWATER COLLECTION

Local Wastewater Expansion (Fund 220)

CIP No. 20-S028 Dublin Boulevard Extension Sewer Facilities

Funding Allocation: 100% 220

Project Manager: Jackie Yee

Status: Continuing Project

Project Summary:

The Alameda County Transportation Commission, Alameda County, and the cities of Dublin and Livermore have partnered on the Dublin Boulevard Extension Project (Extension Project), a 1.5-mile extension of Dublin Boulevard from Fallon Road in Dublin to North Canyons Parkway at Doolan Road in Livermore. To accommodate future development based on the City of Dublin's General Plan, this project will construct 2,800 feet of 15-inch wastewater collection pipeline and associated appurtenances in Dublin Boulevard from Fallon Road to Croak Road in coordination with the project.

Anticipated CEQA: Final EIR – Dublin Boulevard – North Canyons Parkway Extension Project (City of Dublin), August 2019

Reference: 2019 Collection System Master Plan; 2018 Local Wastewater Capacity Reserve Fee Study

Fund Allocation Basis: Project is required to convey future customer wastewater flows.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
177,840	89,900	89,900	1,091,500	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$1,449,140**

Current Adopted Budget **\$1,449,140**

Increase/(Decrease) **\$0**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WASTEWATER COLLECTION

Local Wastewater Replacement (Fund 210)

CIP No. 22-S008 Sewer Collection System Evaluation and Spot Repair

Funding Allocation: 100% 210

Project Manager: Danny Ward

Status: Continuing Project

Project Summary:

As part of the Asset Management Program for the collections system, sewer lines are periodically inspected and given a condition rating in accordance with the Pipeline Assessment Certification Program (PACP). The sewer lines with the most severe PACP structural condition ratings are identified as needing further review to determine necessary repairs. Data collected over the past several years indicate that there are 102 pipe segments that need further investigation to determine if spot repairs are necessary. This project will evaluate the pipe segments, and if a repair is warranted, determine the most cost-effective repair using standard technical specifications that have been developed as part of a previous collection system spot repair project. A variety of sewer line repair methods may be used, such as cured-in-place-pipe lining (CIPP) or open trenching. The current budget assumes that fifty pipe segments will require basic spot repairs. If certain segments require more complicated repair, additional construction funding may be required.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15301, 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing local wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
25,000	885,000	885,000	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$1,795,000**

Current Adopted Budget **\$300,000**

Increase/(Decrease) **\$1,495,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WASTEWATER COLLECTION

Local Wastewater Replacement (Fund 210)

CIP No. 24-S007 Wastewater Collection System Master Plan Update 2025

Funding Allocation: 75% 210 25% 220

Project Manager: Roger Chu

Status: Continuing Project

Project Summary:

This project will update the 2017 Wastewater Collection System Master Plan, a planning document used to ensure the overall wastewater collection system has adequate capacity to convey flow during a design storm without sanitary sewer overflow (SSO) for the near-term and long-term (buildout conditions). The Wastewater Collection System Master Plan is typically updated every five years or as development necessitates.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15262]

Reference: 2017 Wastewater Collection System Master Plan

Fund Allocation Basis: Based on the ratio of current wastewater flow to projected buildout demands.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
225,000	675,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost \$900,000

Current Adopted Budget \$900,000

Increase/(Decrease) \$0

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WASTEWATER COLLECTION

Local Wastewater Replacement (Fund 210)

CIP No. 00-S020 Wastewater Collection System Replacement and Rehabilitation PROGRAM

Funding Allocation: 100% 210

Project Manager: District Engineer

Status: Continuing Program

Project Summary:

As part of the District's Asset Management Program, the Wastewater Collection System Replacement and Rehabilitation Program funds projects to upgrade, replace, repair, and/or rehabilitate sewer collection infrastructure, including collection system piping, lift stations, manholes, and other related components. The program may also support investigations to identify needs for specific CIP projects.

Anticipated CEQA: None

Reference: Asset Management Program

Fund Allocation Basis: Program is required to replace or rehabilitate existing local wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	300,000	500,000	5,000,000

Total Estimated Project Cost **\$7,000,000**

Current Adopted Budget **\$4,800,000**

Increase/(Decrease) **\$2,200,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WASTEWATER COLLECTION

Local Wastewater Replacement (Fund 210)

CIP No. 08-2101 Donohue Drive/Vomac Road Relief Sewer

Funding Allocation: 100% 210

Project Manager: TBD

Status: 10-Year Project

Project Summary:

This project will upsize 2,400 feet of 8-inch to 12-inch gravity main starting on Vomac Road, continuing east to Ironwood Drive. There are three sub-basins that lead to the Donahue/Vomac area. One or all of these sub-basins are contributing to unusually high infiltration and inflow rate. The 8-inch gravity main in Donohue Drive between Gardella Drive and Hillrose Drive will be blocked to prevent splitting flow from the gravity main in Hillrose Drive to the gravity main in Donohue Drive. This blockage would prevent an extension of the required improvement project further to the southeast, which is located in easement area.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15282]

Reference: 2017 Wastewater Collection System Master Plan Update; Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing local wastewater fund assets.

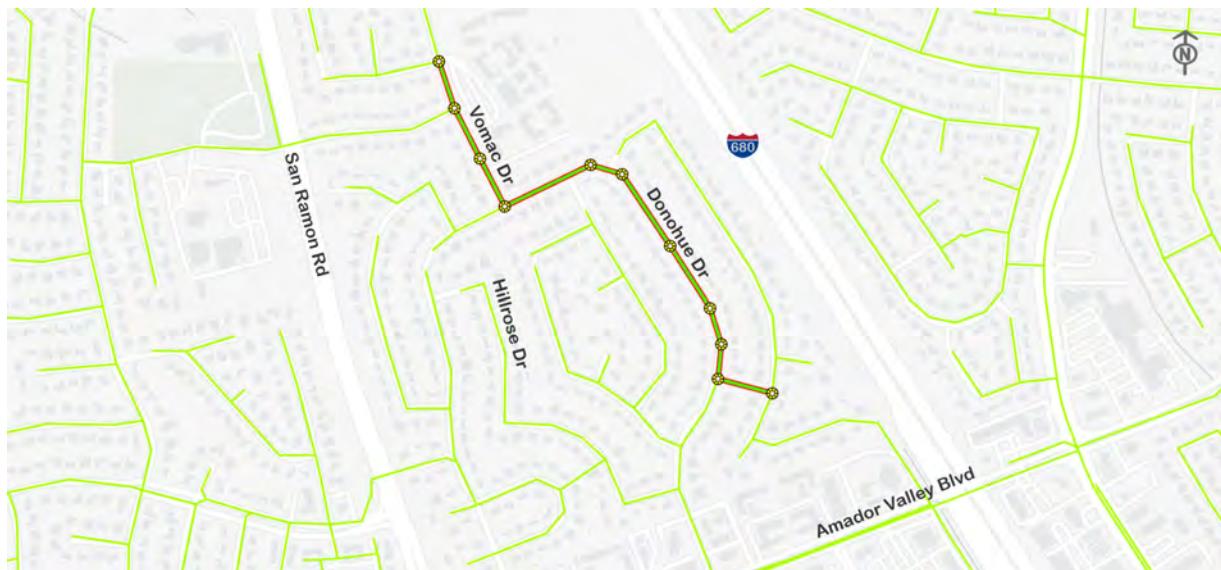
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	1,031,000	791,000	0	0	0	0	0	0	0

Total Estimated Project Cost **\$1,822,000**

Current Adopted Budget **\$1,878,795**

Increase/(Decrease) **(\$56,795)**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WASTEWATER COLLECTION

Local Wastewater Replacement (Fund 210)

CIP No. 18-S006 San Ramon Golf Course 24-Inch Trunk Sewer Rehabilitation

Funding Allocation: 100% 210

Project Manager: TBD

Status: 10-Year Project

Project Summary:

This section of existing 24-inch reinforced concrete pipe (RCP) installed in 1961 has deteriorated. Inspection records indicate the segment has lateral cracks and sags. The project will rehabilitate approximately 470 feet of the trunk sewer in the Iron Horse Trail at the San Ramon Valley Golf Course from about 1,500 feet north of Alcosta Boulevard, south to about 1,000 feet north of Alcosta Boulevard.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15282]

Reference: Asset Management Program: results of National Plant Services field investigation (CCTV, sonar, laser) of large diameter sewers.

Fund Allocation Basis: Project is required to replace or rehabilitate existing local wastewater fund assets.

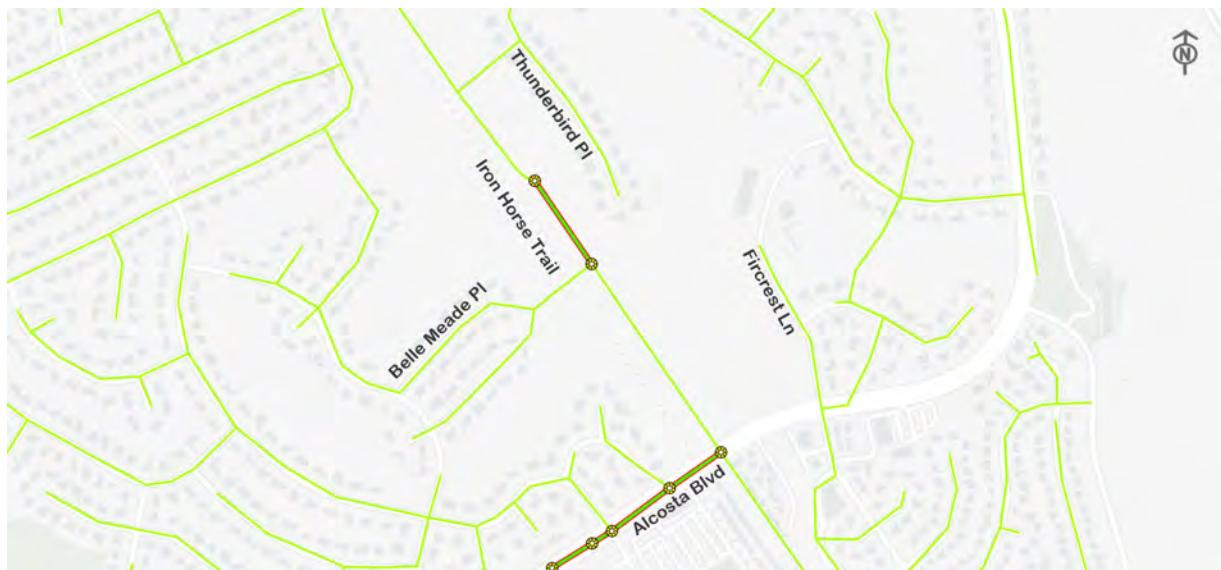
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	0	103,000	244,000	244,000

Total Estimated Project Cost **\$591,000**

Current Adopted Budget **\$625,000**

Increase/(Decrease) **(\$34,000)**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WASTEWATER COLLECTION

Local Wastewater Replacement (Fund 210)

CIP No. 18-S007 Alcosta Boulevard Sewer Replacement

Funding Allocation: 100% 210

Project Manager: TBD

Status: 10-Year Project

Project Summary:

The project will replace approximately 1,250 feet of 10-inch of vitrified clay pipe (VCP) sewer located in Alcosta Blvd from approximately at Village Parkway east to the Iron Horse Trail. The sags in the pipe make it impossible to TV to determine its condition and requires cleaning on frequent basis. The project will replace the sewer as needed to prevent potential sanitary sewer overflow (SSO) incidents.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15282]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing local wastewater fund assets.

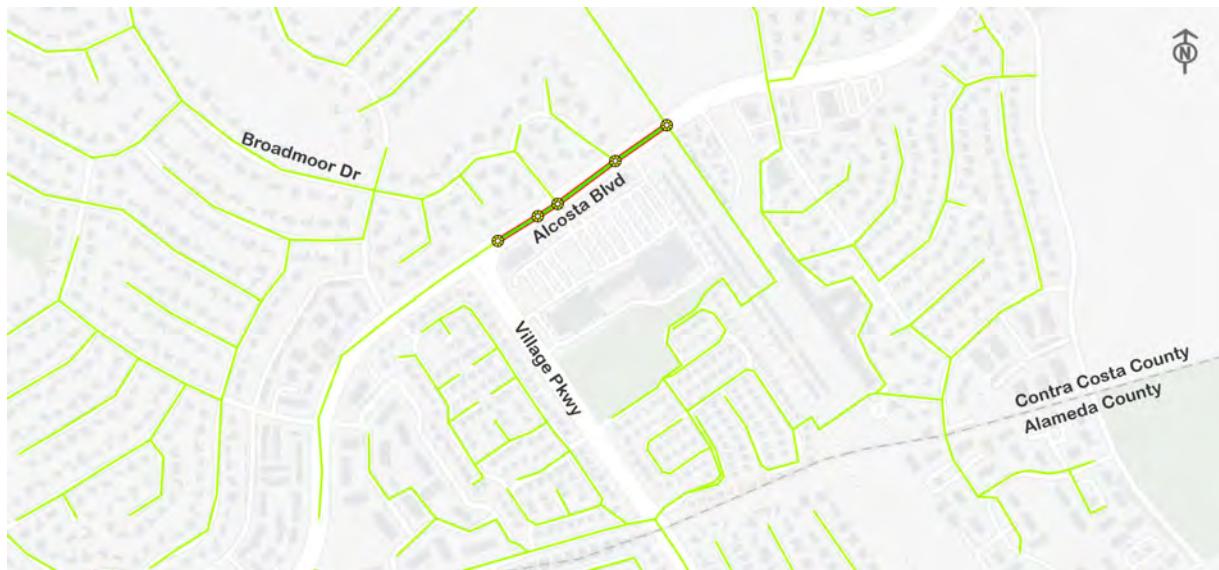
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	165,000	412,000	412,000	0	0	0	0	0	0

Total Estimated Project Cost \$989,000

Current Adopted Budget \$849,625

Increase/(Decrease) \$139,375



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WASTEWATER COLLECTION

Local Wastewater Replacement (Fund 210)

CIP No. T16-50 Iron Horse Trail Sewer Replacement

Funding Allocation: 100% 210

Project Manager: TBD

Status: 10-Year Project

Project Summary:

The project will replace approximately 1,650 feet of 8-inch and 10-inch of polyvinyl chloride pipe (PVC) and vitrified clay pipe (VCP) sewer located just north of the Alameda/Contra Costa County line that cross the Iron Horse Trail and the adjacent creek. The project will also add manholes; at this time, the manhole spacing makes TV inspection and cleaning problematic. The sags in the pipe make it impossible to TV to determine its condition and requires cleaning on frequent basis (3-month trouble spot). The project will replace the sewer and additional sewers upstream as needed to prevent the potential of sanitary sewer overflow (SSO) incidents.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15282]

Reference: District internal inspections, CMMS data; Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing local wastewater fund assets.

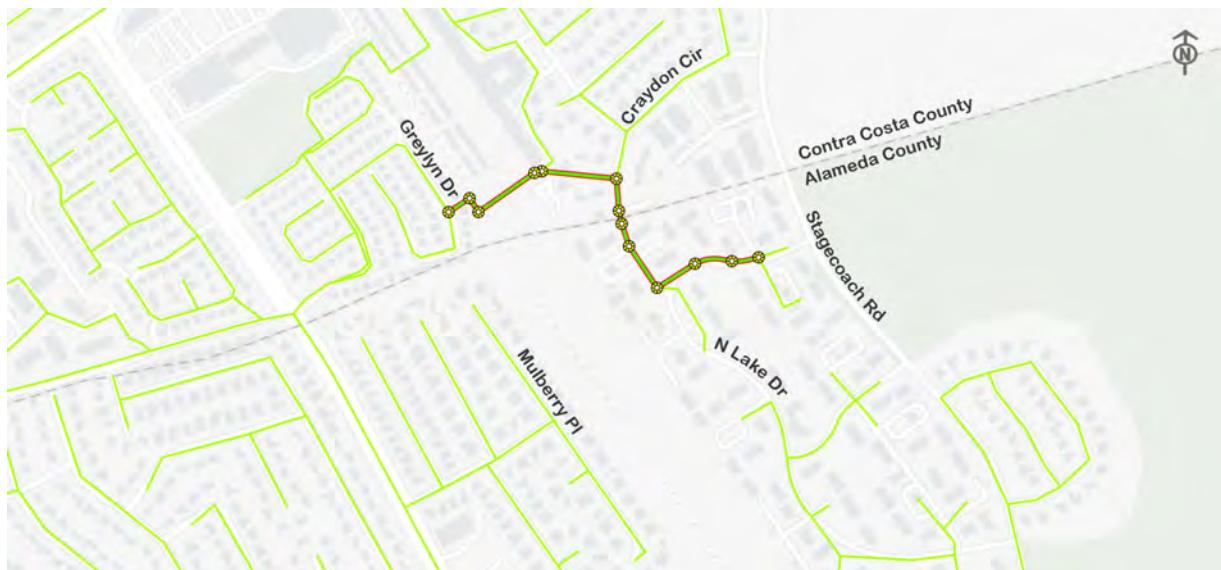
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	198,000	506,000	506,000	0

Total Estimated Project Cost **\$1,210,000**

Current Adopted Budget **\$1,130,000**

Increase/(Decrease) **\$80,000**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WASTEWATER COLLECTION

Local Wastewater Expansion (Fund 220)

CIP No. T20-04 Dublin Boulevard – Clark Avenue to Sierra Court Relief Sewer

Funding Allocation: 100% 220

Project Manager: TBD

Status: 10-Year Project

Project Summary:

This project will upsize 1,048 feet of 10-inch gravity main to 12-inch gravity main in Dublin Boulevard between Clark Avenue and Sierra Court. The siphons proximate to these gravity mains are not included as part of the project. This project was recommended in the 2017 Wastewater Collection System Master Plan after extensive hydraulic evaluation.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15282]

Reference: 2017 Wastewater Collection System Master Plan

Fund Allocation Basis: Project is required to convey future customer wastewater flows.

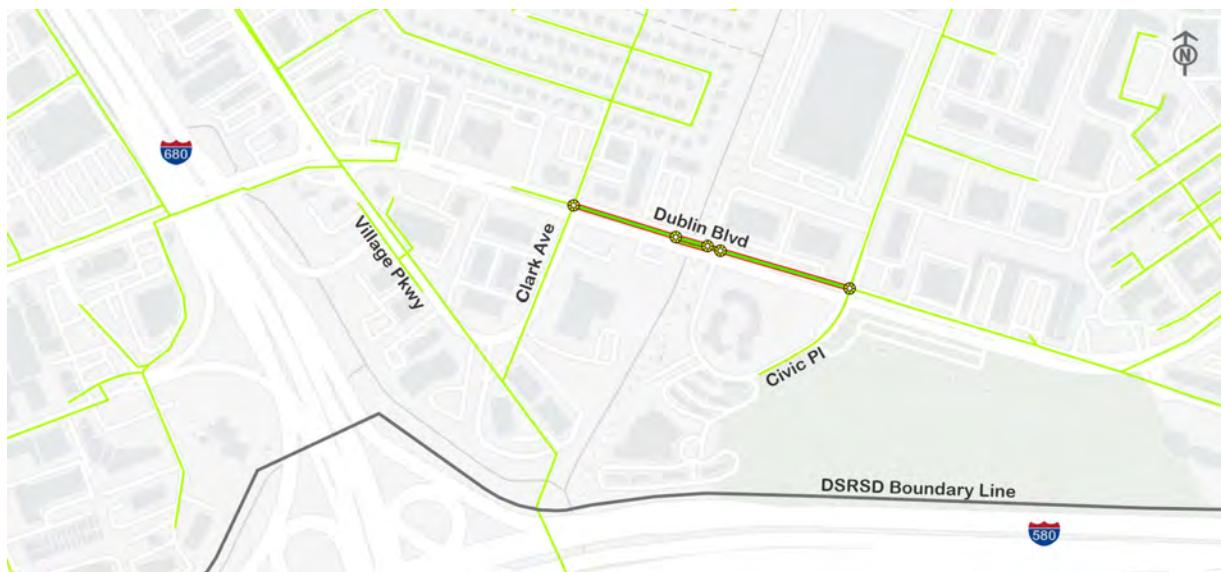
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	153,000	350,000	350,000	0	0	0	0

Total Estimated Project Cost \$853,000

Current Adopted Budget \$675,000

Increase/(Decrease) \$178,000



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WASTEWATER COLLECTION

Local Wastewater Replacement (Fund 210)

CIP No. T20-05 Dublin Court and Dublin Boulevard Sewer Replacement

Funding Allocation: 100% 210

Project Manager: TBD

Status: 10-Year Project

Project Summary:

This project will replace approximately 300 feet of 10-inch pipe near the intersection of Dublin Boulevard and Dublin Court. The pipeline travels under a drainage canal and has been damaged over time. A small liner was installed as a temporary repair until the segment can be replaced.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15282]

Reference: 2017 Wastewater Collection System Master Plan

Fund Allocation Basis: Project is required to replace existing local wastewater fund assets.

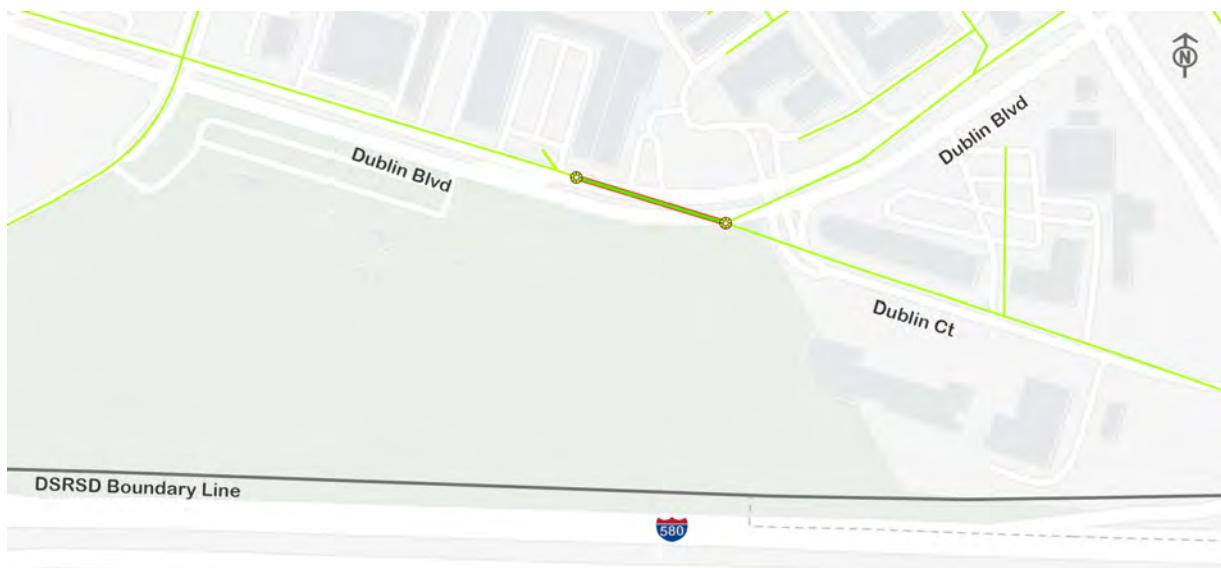
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	196,000	491,000	491,000	0	0	0	0

Total Estimated Project Cost **\$1,178,000**

Current Adopted Budget **\$750,000**

Increase/(Decrease) **\$428,000**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WASTEWATER COLLECTION

Local Wastewater Expansion (Fund 220)

CIP No. T20-06 Village Parkway – South of Dublin Boulevard Relief Sewer

Funding Allocation: 100% 220

Project Manager: TBD

Status: 10-Year Project

Project Summary:

This project will upsize 1,262 feet of 36-inch and 39-inch gravity main to 42-inch gravity main in Village Parkway south of Dublin Boulevard. These gravity mains are recently lined but are still recommended for upsizing due to hydraulic deficiency. This project was recommended as part of the 2017 Wastewater Collection System Master Plan.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15282]

Reference: 2017 Wastewater Collection System Master Plan

Fund Allocation Basis: Project is required to convey future customer wastewater flows.

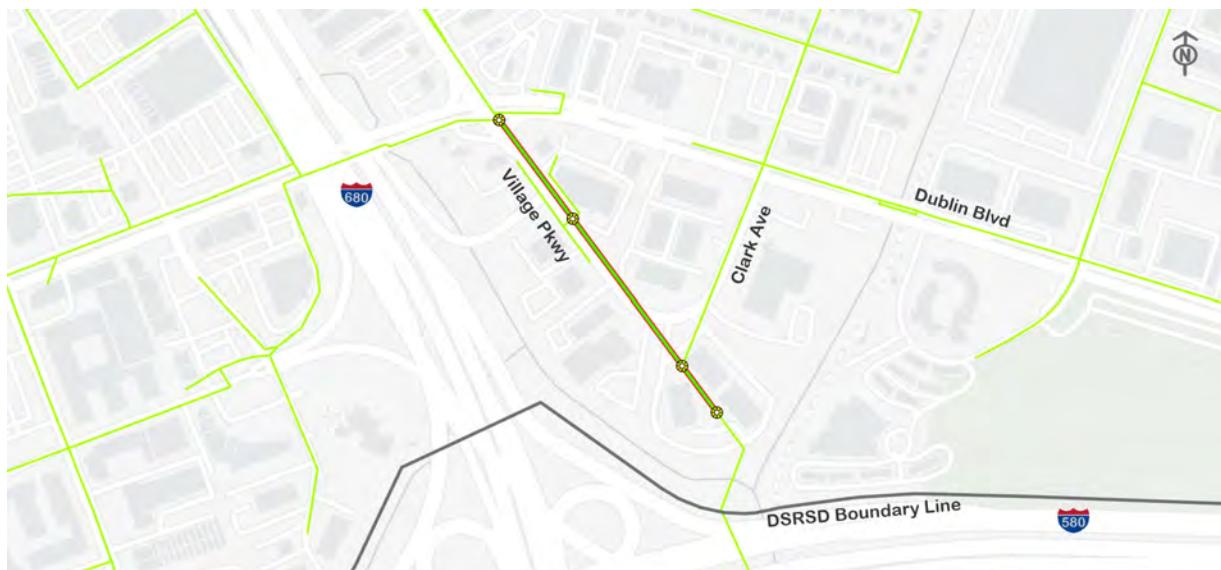
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	505,000	1,371,000	1,371,000	0	0	0	0

Total Estimated Project Cost **\$3,247,000**

Current Adopted Budget **\$2,832,000**

Increase/(Decrease) **\$415,000**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WASTEWATER COLLECTION

Local Wastewater Replacement (Fund 210)

CIP No. T26-04 Wastewater Collection System Master Plan Update 2036

Funding Allocation: 75% **210** 25% **220**

Project Manager: TBD

Status: 10-Year Project

Project Summary:

This project will update the Wastewater Collection System Master Plan and recommend improvements to reliably convey wastewater flows during a design storm under near-term and buildout conditions. The Wastewater Collection System Master Plan is typically updated every five to seven years.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15262]

Reference: None

Fund Allocation Basis: Based on ratio of current waterwater flows at the time that study is intiated to projected build out wastewater flows.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	0	0	900,000	0

Total Estimated Project Cost **\$900,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$900,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: WASTEWATER COLLECTION

Local Wastewater Expansion (Fund 220)

CIP No. 20-S014 Dublin Boulevard – Amador Plaza Road to Village Parkway Relief Sewer

Funding Allocation: 100% 220

Project Manager: TBD

Status: Future Project

Project Summary:

This project will upsize 731 feet of 18-inch gravity main to 21-inch gravity main in Dublin Boulevard between Amador Plaza Road and Village Parkway. The 2017 Wastewater Collection System Master Plan included an evaluation of the collection system under future flow conditions. Based on the evaluation, improvements were recommended to eliminate future system deficiencies and to meet projected flows for future downtown development.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15282]

Reference: 2017 Wastewater Collection System Master Plan

Fund Allocation Basis: Project is required to convey future customer wastewater flows.

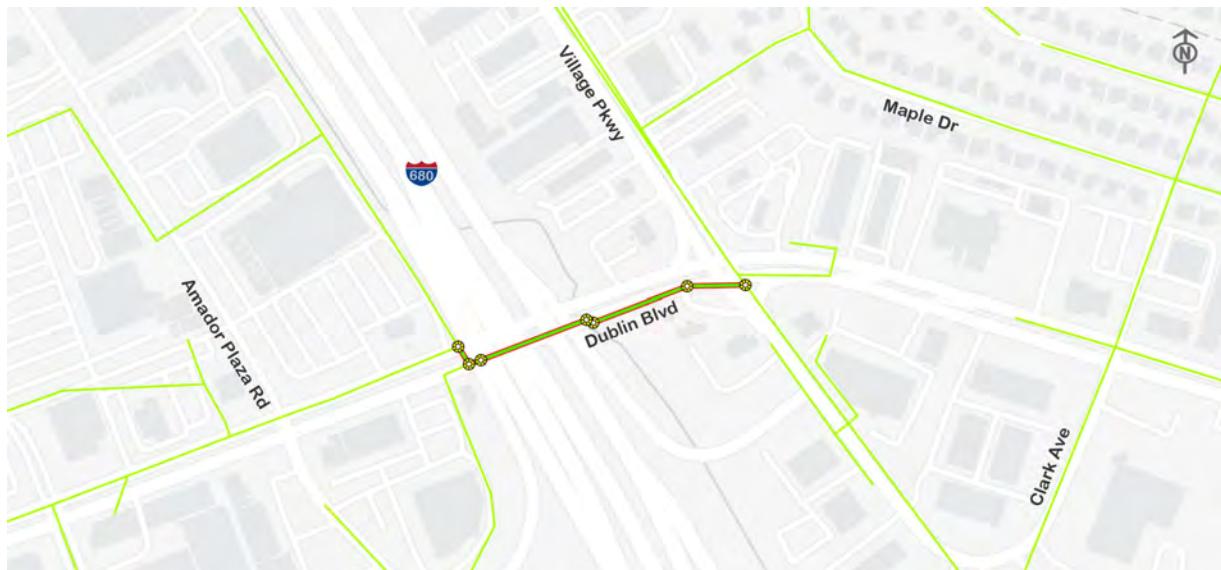
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
89,997	0	0	0	0	0	0	0	0	0	0	1,150,000

Total Estimated Project Cost **\$1,239,997**

Current Adopted Budget **\$1,167,744**

Increase/(Decrease) **\$72,253**



CIP 10-YEAR PLAN FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

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DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 05-3206 WWTP SCADA Improvements - Phase 1

Funding Allocation: 100% 310

Project Manager: Sonya Spala

Status: Closing Project

Project Summary:

This project will upgrade the wastewater treatment plant's Supervisory Control and Data Acquisition (SCADA) communication network, replace and program the programmable logic controllers (PLCs), replace the servers, install a new database repository for historical data and acquire a web portal to view SCADA data over the District's business network. This project will involve complex construction sequencing to allow for parallel SCADA systems during implementation as the wastewater treatment plant (WWTP) processes cannot be interrupted, and require thorough testing of the PLC programming and communication system to assure reliable plant operation after cut-over to the new system. The scope also includes the replacement of VFDs for nine pumps at the WWTP - Influent Pump Nos. 3 and 4; RAS Pump No. 4; EPS1 Pump Nos. 1, 3 and 5; and EPS2 Pump Nos. 2, 3 and 4; improvements to the existing fiber optic network; modifications to the Building A SCADA server room; new reporting and alarm notification software; and the installation of uninterruptible power supplies in the Building A server room.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: SCADA System Master Plan, March 2010

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
3,125,000	100,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$3,225,000**

Current Adopted Budget **\$9,479,546**

Increase/(Decrease) **(\$6,254,546)**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 16-P024 WWTP Fire Alarm System Upgrades

Funding Allocation: 100% 310

Project Manager: Ryan Yamamoto

Status: Closing Project

Project Summary:

The wastewater treatment plant currently has four different fire alarm controls panels (FACP) on two separate systems. Two of the FACP's are obsolete and the other two are crude remotes to the primary systems at Building A and Building R. There are separate dialers with two phones lines (primary and backup) for each system. This configuration complicates the maintenance and testing of the systems. This project will integrate the entire system into a single FACP that could be easily networked and expanded as needed. Some of the existing infrastructure (i.e. smoke detectors, strobes, pull stations, etc.) will be utilized to the extent possible which should reduce cost and labor. The upgrade will also include other items such as adding fire alarm notification devices to the first and second floors of Building A, tying in flow switch (at riser) to FACP, panel programming, and fire alarm drawings that will improve staff's ability to maintain and repair the system.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15301]

Reference: Staff recommendation

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
860,000	70,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$930,000**

Current Adopted Budget **\$929,150**

Increase/(Decrease) **\$850**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Expansion (Fund 320)

CIP No. 16-P028 Biogas Treatment System Improvements

Funding Allocation: 67% 320 33% 310

Project Manager: Ryan Pendergraft

Status: Continuing Project

Project Summary:

The existing biogas scrubber cleans and pressurizes biogas prior to being sent to the cogeneration engines. Clean biogas improves engine efficiency and assists in meeting BAAQMD regulations at cogen. Improvements to the anaerobic digestion system (i.e. Digester No. 4), primary sedimentation process and the fats, oil and grease (FOG) station will increase biogas production. Additional treatment capacity is required to manage the increased biogas flows. Additional gas will need to be cleaned prior to sending it to cogen. This project will upgrade the existing biogas treatment system, including the installation of a third treatment train, replacement of the new gas compressors on the existing biogas skids, and improvements to the instrumentation and controls.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15303]

Reference: 2017 Wastewater Treatment and Biosolids Facilities Master Plan

Fund Allocation Basis: Based on 140 scfm current gas flow vs 430 scfm new gas flow after improvements.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
1,444,000	1,605,000	25,000	1,585,000	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$4,659,000**

Current Adopted Budget **\$4,430,767**

Increase/(Decrease) **\$228,233**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 18-P010 Biogas Flare Improvements

Funding Allocation: 100% 310

Project Manager: Ryan Yamamoto

Status: Continuing Project

Project Summary:

This project will replace the existing biogas flare at the wastewater treatment plant. Typically, all biogas is used to power the cogeneration engines after the gas is scrubbed. If the gas scrubber is out of service, or if cogen is offline, biogas is combusted through a waste gas burner (flare). Permitting through the BAAQMD will be required.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Wastewater Treatment Plant Digester Gas Treatment Master Plan, September 2019, Black and Veatch

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
661,000	2,965,000	550,000	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$4,176,000**

Current Adopted Budget **\$3,915,934**

Increase/(Decrease) **\$260,066**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 18-P016 Alum Addition

Funding Allocation: 75% 310 25% 320

Project Manager: Ryan Yamamoto

Status: Closing Project

Project Summary:

This project will construct facilities to add alum to the facultative sludge lagoon return water. The addition of alum will precipitate phosphate from the return water and reduce the formation of struvite. Currently, one of the strategies to avoid the formation of struvite at the wastewater treatment plant (WWTP) is to run the WWTP in a mode where the phosphate remains in the liquid process and exits the WWTP with the effluent, rather than remaining in the biosolids and forming struvite in the digesters. However, this mode of operation is not as effective in producing a consistently high quality effluent. The addition of alum will allow the WWTP to operate in an alternate mode that will produce a better settling sludge and higher quality effluent, thus eliminating the need for an additional clarifier.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: 2017 Wastewater Treatment and Biosolids Facilities Master Plan

Fund Allocation Basis: Project is required to improve current operations; based on current vs projected buildout average dry weather flow at the time of project inception.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
2,595,000	30,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$2,625,000**

Current Adopted Budget \$2,668,080

Increase/(Decrease) (\$43,080)



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 19-P003 WWTP Fencing and Security – Phase 2

Funding Allocation: 100% 310

Project Manager: Rudy Portugal

Status: Continuing Project

Project Summary:

This project will improve security along the wastewater treatment plant (WWTP) perimeter. This project will install 8-feet tall vinyl coated fence along the south, west and north border of the WWTP. It will also include screening landscaping where space permits. Fencing and landscaping along the eastern border of the WWTP was completed in conjunction with the construction of the fourth digester in 2019.

Anticipated CEQA: Negative Declaration approved May 19, 1998

Reference: Physical Security Risk Assessment, Pinkerton Consulting, April 2004

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
1,310,299	500,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$1,810,299**

Current Adopted Budget **\$1,810,299**

Increase/(Decrease) **\$0**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 22-P010 WWTP HVAC Replacements

Funding Allocation: 100% 310

Project Manager: Ryan Yamamoto

Status: Continuing Project

Project Summary:

This project will replace the HVAC system components (air handling units, chiller) in Buildings A and Building T (chiller) at the wastewater treatment plant along with cleaning of the existing duct work. The project will also replace the fume and exhaust hoods and all applicable appurtenances (fans, variable frequency drives, etc.) for the laboratory.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Energy Facilities Master Plan, June 2024; Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
1,121,000	4,109,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost \$5,230,000

Current Adopted Budget \$2,846,975

Increase/(Decrease) \$2,383,025



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 22-P011 WWTP Roof Replacements

Funding Allocation: 100% 310

Project Manager: Spencer Halliday

Status: Continuing Project

Project Summary:

This project will replace the roofs of Buildings B, C, D, G, Q, and R at the wastewater treatment plant. The roofs at each building are due for replacement based on their age and condition. Buildings B, Q, and R were completed in FY23. Buildings C, D and G are planned in FY26. The project will also add yellow safety granular paths to Building S and T to access equipment safely on the roof.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
169,140	190,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost \$359,140

Current Adopted Budget \$600,338

Increase/(Decrease) (\$241,198)



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 22-P013 WWTP Process Assessment FY24-FY25

Funding Allocation: 100% 310

Project Manager: Jason Ching

Status: Continuing Project

Project Summary:

This project will support assessment of wastewater treatment plant assets to determine future rehabilitation projects. The project will fund various specialty inspection and consulting services, including but not limited to, corrosion control and coatings, odor control, structural engineering, and flow monitoring. Examples of assessments include an evaluation of flow and loading to various unit processes, integrity of channel covers in the commutator room and return activated sludge channel, condition of and back-up to the plant process water system, structural evaluations of sludge thickening facilities, condition assessment of slide gates, condition assessment of concrete structures, condition assessment of coatings, process pipelines inspection and useful life determination, and efficiency of odor control processes. Funding is only included for assessments. The results of the assessments will inform future projects. The budget for FY26 is limited to completing projects initiated in the previous budget cycle.

Anticipated CEQA: Not a project under CEQA [CEQA Guideline 15378]

Reference: None

Fund Allocation Basis: Studies for potential replacement and/or rehabilitation of existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
180,000	35,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$215,000**

Current Adopted Budget **\$307,700**

Increase/(Decrease) **(-\$92,700)**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 22-P021 Hypochlorite Building Replacement

Funding Allocation: 100% 310

Project Manager: Sonya Spala

Status: Continuing Project

Project Summary:

The existing hypochlorite storage building at the wastewater treatment plant was constructed in 1992. There are four sodium hypochlorite bulk storage tanks at the wastewater treatment plant. New tanks were purchased in 2020, but prior to installation a structural evaluation of the hypochlorite storage building was conducted. Extensive deterioration was observed in the building's floor and equipment pads, caused by exposure to occasional hypochlorite spills over the years. The evaluation also identified seismic upgrades necessary to bring the building up to current building codes. Based on the results of the evaluation, it is recommended to construct a new facility, as opposed to rehabilitating the existing facility. This project will include design services and construction of the replacement facility.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Hypochlorite Storage Building Evaluation, Carollo Engineers, September 2022

Fund Allocation Basis: Project is required to replace existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
1,155,475	3,575,000	1,135,000	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$5,865,475**

Current Adopted Budget **\$5,865,475**

Increase/(Decrease) **\$0**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 22-P022 WWTP Administration Building Remodel/Renovation

Funding Allocation: 100% 310

Project Manager: Corinne Ferreyra

Status: New Project

Project Summary:

This project proposes to engage design professionals for preliminary planning and design of renovations for the administration building (Bldg. A) at the wastewater treatment plant. It is anticipated that construction and permitting costs will be presented following scoping and detailed design.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: None

Fund Allocation Basis: Project is required to rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	150,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost \$150,000

Current Adopted Budget \$100,000

Increase/(Decrease) \$50,000



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 23-P006 Johnson Drive Economic Development Zone Improvements

Funding Allocation: 100% 310

Project Manager: Ryan Pendergraft

Status: Closing Project

Project Summary:

The Johnson Drive Economic Development Zone (EDZ) is a project initiated by the City of Pleasanton to spur investment in 40-acres of mostly under-utilized or vacant land situated along Johnson Drive near I-680 and Stoneridge Drive. The project will expand Johnson Drive and Stoneridge Drive, including the land where the current intersection is located. This expansion includes plans to utilize a portion of what is the District's current Dedicated Land Disposal (DLD) site. In May 2021, the City of Pleasanton obtained easement rights and entered into a purchase agreement with the District for use of the portion of land. Two pipelines critical to the District's wastewater treatment and conveyance are proposed to be partially relocated out of the busy intersection into an area which is more suitable for maintenance. While the City of Pleasanton initiated the project, as the property owner, the District will oversee project and construction management, design, and administration of property rights and easements to ensure there are minimal disruptions to critical treatment and conveyance services.

Anticipated CEQA: Johnson Drive EDZ Recirculated Final Supplemental Environmental Impact Report, November 2019

Reference: Johnson Drive EDZ Supplemental Economic Development Zone Analysis, July 2019

Fund Allocation Basis: This project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
75,000	10,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$85,000**

Current Adopted Budget **\$85,000**

Increase/(Decrease) **\$0**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 24-P001 WWTP Sluice/Slide Gate Replacements

Funding Allocation: 100% 310

Project Manager: Ryan Pendergraft

Status: Continuing Project

Project Summary:

This project will replace a number of aging and/or failing sluice/slides gates located within the wastewater treatment plant. Ten gates for replacement have been identified and prioritized, including the sluice/slides gates for the return activated sludge (RAS) system, aeration basins, and the Pleasanton turnout structure. Project budget includes cost for purchase and installation of new gates.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
50,000	475,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost \$525,000

Current Adopted Budget \$525,000

Increase/(Decrease) \$0



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 24-P002 Cogeneration System Improvement and Upgrades

Funding Allocation: 100% 310

Project Manager: Shawn Quinlan

Status: Closing Project

Project Summary:

The District has developed asset management models that estimate the rehabilitation and replacement year and cost for each asset based on the age and type of the asset. Based on the asset replacement model, multiple assets that support the operation of the wastewater treatment plant's cogeneration system are nearing the end of their useful lives and due for either rehabilitation or replacement. The project includes but is not limited to, the replacement of various heat exchangers, cylinder heads, catalytic converters, fuel system components, water pumps, alternators and other miscellaneous parts. The project will also include the replacement of the electric hoist that is used to maintain the three cogeneration engines.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
750,000	50,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$800,000**

Current Adopted Budget **\$1,490,000**

Increase/(Decrease) **(\$690,000)**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 24-P003 Sewer Loading Study

Funding Allocation: 100% 310

Project Manager: Karla Hammond

Status: Continuing Project

Project Summary:

The purpose of this study is to assess the organic and solids loading rates to the wastewater treatment plant. The study, which is proposed over a period of at least two years, will endeavor to collect the biochemical oxygen demand (BOD) and total suspended solids (TSS) loading rates at various locations throughout the wastewater collection system. The results of this investigation will be used to inform the next wastewater rate study.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15306]

Reference: Wastewater Rate Study

Fund Allocation Basis: Project/Study is required to support current regional wastewater customers.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
8,000	187,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$195,000**

Current Adopted Budget **\$195,000**

Increase/(Decrease) **\$0**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 24-P005 LIMS Upgrade

Funding Allocation: 60% 310 40% 610

Project Manager: Kristy Fournier

Status: Continuing Project

Project Summary:

This project will upgrade the existing Laboratory Information Management System software from version 6.7 to 7.1 and add two user licenses. The upgrade will include data migration solution of existing data and installation, testing and training of the LABWORKS Inventory Module and LABWORKS eLIMS Module. Training will be provided on new features and specific requests by District staff. Laboratory and Information Technology staff will work with vendor and a consultant to configure the software, test, train and implement the software to meet the laboratory's current workflow, reporting needs, and to aid with the State Water Board's Environmental Laboratory Accreditation Program (ELAP) TNI Quality System. The District's laboratory produces data for compliance purposes and must adhere to ELAP's new Quality Standards.

Anticipated CEQA: Not a project under CEQA [CEQA Guideline 15378]

Reference: Environmental Laboratory Accreditation Program (ELAP)

Fund Allocation Basis: Based on the percentage of water and wastewater samples analyzed at the laboratory.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
331,000	240,000	205,000	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$776,000**

Current Adopted Budget **\$776,000**

Increase/(Decrease) **\$0**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 24-P044 WWTP Electrical Improvements – Phase 1

Funding Allocation: 100% 310

Project Manager: Karla Hammond

Status: Continuing Project

Project Summary:

This project will upgrade the wastewater treatment plant's motor control centers (MCCs) MCC-E and electrical distribution panel A (DPA) to a standard 65,000 Ampere Interrupting Capacity (AIC) rating. Based on the most recent short circuit analysis, ten MCCs and DPA either do not have adequate short circuit equipment AIC ratings to either handle possible fault scenarios or to handle future expansions. The upgrade will also require modifications to existing MCC buckets as the MCCs are over 20 years old and exact replacement parts (i.e. starters, circuit breakers, etc.) are no longer readily available.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15301, 15302]

Reference: Energy Facilities Master Plan, June 2024; Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
249,000	1,960,000	1,740,000	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$3,949,000**

Current Adopted Budget **\$2,069,000**

Increase/(Decrease) **\$1,880,000**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Expansion (Fund 320)

CIP No. 25-P001 Wastewater Treatment and Biosolids Facilities Master Plan Update

Funding Allocation: 85% 320 15% 310

Project Manager: Roger Chu

Status: Continuing Project

Project Summary:

The Wastewater Treatment and Biosolids Facilities Master Plan was completed in 2017 and recommended future facilities based on flow projections and potential regulatory scenarios. This project will update the facility plans and costs based on 1) recent wastewater treatment plant flow and loading data, 2) the effluent nutrient limits proposed for the third San Francisco Bay Nutrients Watershed Permit anticipated for adoption July 2024, and 3) relevant changes in biosolids regulations and technology. In addition, this project will include a Nutrient Management Plan that will define the District's nutrient management strategy.

Anticipated CEQA: Statutory Exemption [CEQA Guideline 15262]

Reference: 2017 Wastewater Treatment and Biosolids Facilities Master Plan

Fund Allocation Basis: Fund split based on ADWF that initiates project vs. buildout flowrate.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	670,000	298,000	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$968,000**

Current Adopted Budget **\$855,000**

Increase/(Decrease) **\$113,000**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 26-P004 Laboratory Equipment

Funding Allocation: 87% 310 13% 610

Project Manager: Kristy Fournier

Status: New Project

Project Summary:

The project will fund the replacement of critical laboratory equipment that is nearing the end of useful life and new equipment necessary to ensure the District's laboratory can maintain its accreditation with California's Environmental Laboratory Accreditation Program (ELAP). The following equipment are scheduled for replacement: ICP Mass Spectrometer, Spectrophotometer. The following new equipment will be purchased to comply with ELAP accreditation requirements: Autoclave and Incubator.

Anticipated CEQA: Not a project under CEQA [CEQA Guideline 15378]

Reference: Asset Management Program

Fund Allocation Basis: Ratio based on laboratory monitoring for regional wastewater v. water compliance.

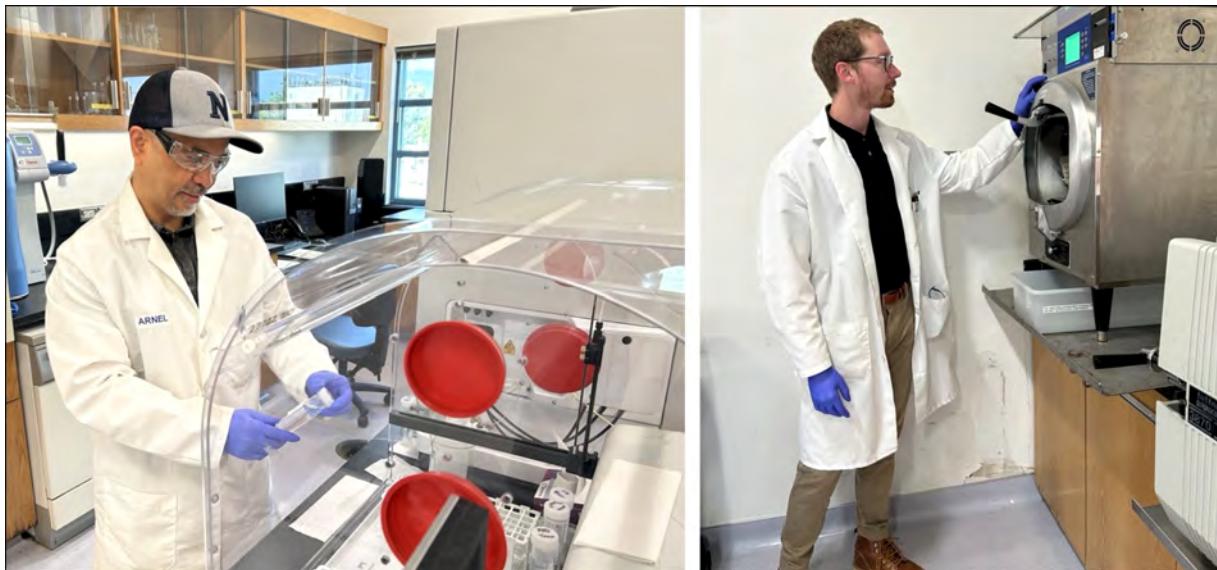
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	430,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost \$430,000

Current Adopted Budget \$0

Increase/(Decrease) \$430,000



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 26-P006 WWTP Process Assessment FY26 – FY27

Funding Allocation: 100% 310

Project Manager: Jason Ching

Status: New Project

Project Summary:

This project will support assessment of wastewater treatment plant assets to determine future rehabilitation projects. The project will fund various specialty inspection and consulting services, including but not limited to, corrosion control and coatings, odor control, structural engineering, and flow monitoring. Examples of assessments include an evaluation of flow and loading to various unit processes, integrity of channel covers in the commutator room and return activated sludge channel, condition of and back-up to the plant process water system, structural evaluations of sludge thickening facilities, condition assessment of slide gates, condition assessment of concrete structures, condition assessment of coatings, process pipelines inspection and useful life determination, and efficiency of odor control processes. Funding is only included for assessments. The results of the assessments will inform future projects.

Anticipated CEQA: Not a project under CEQA [CEQA Guideline 15378]

Reference: None

Fund Allocation Basis: Studies for potential replacement or rehabilitation of existing wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	75,000	125,000	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$200,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$200,000**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 26-P009 Influent Pump Room Piping Rehabilitation

Funding Allocation: 100% 310

Project Manager: Rudy Portugal

Status: New Project

Project Summary:

Raw wastewater is conveyed through the wastewater treatment plant through four influent pumps. The project will rehabilitate and/or replace sections of piping downstream of the influent pumps. The scope will include condition assessments of the existing pipeline to determine the most effective approach for repairing any compromised sections of pipeline.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Condition Assessment, Carollo Engineers, June 2025

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	665,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost \$665,000

Current Adopted Budget \$0

Increase/(Decrease) \$665,000



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 26-P015 Cogeneration Engine Replacement

Funding Allocation: 80% 310 20% 320

Project Manager: Karla Hammond

Status: New Project

Project Summary:

This project will replace the existing cogeneration engines. The existing cogeneration engines were installed in the early 1980s and are nearing the end of useful life. The new engines will be designed with the same capacity (~1.4 MW) as the existing engines. Due to improvements in engine technology, the new engines will be more efficient and anticipated to generate 20 percent more power. Preliminary engineering studies should also consider battery storage options, islanding operational modes, and automatic restoration of power after a PG&E power outage.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: 2017 Wastewater Treatment and Biosolids Facilities Master Plan, Appendix N; Energy Facilities Master Plan, June 2024

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets; additional power generation will be used to offset energy costs from future growth.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	590,000	2,240,000	2,440,000	180,000	200,000	19,300,000	19,300,000	0	0	0	0

Total Estimated Project Cost **\$44,250,000**

Current Adopted Budget **\$33,460,000**

Increase/(Decrease) **\$10,790,000**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 26-P017 WWTP Arc Flash Study Update 2028

Funding Allocation: 100% 310

Project Manager: Mike Nakamura/Nathan Murphy

Status: New Project

Project Summary:

The latest wastewater treatment plant (WWTP) Arc Flash Study was completed in 2023. NFPA 70E Standard for Electrical Safety in the Workplace Article 130.5(G) requires that an incident energy analysis (arc flash study) be updated at an interval not to exceed five years. This project will update the WWTP Arc Flash Study to comply with current standards.

Anticipated CEQA: Not a project under CEQA [CEQA Guideline 15382]

Reference: NFPA 70E Standard for Electrical Safety in the Workplace, Article 130.5(G)

Fund Allocation Basis: Project/Study is required to meet regulatory requirements for existing regional wastewater fund assets.

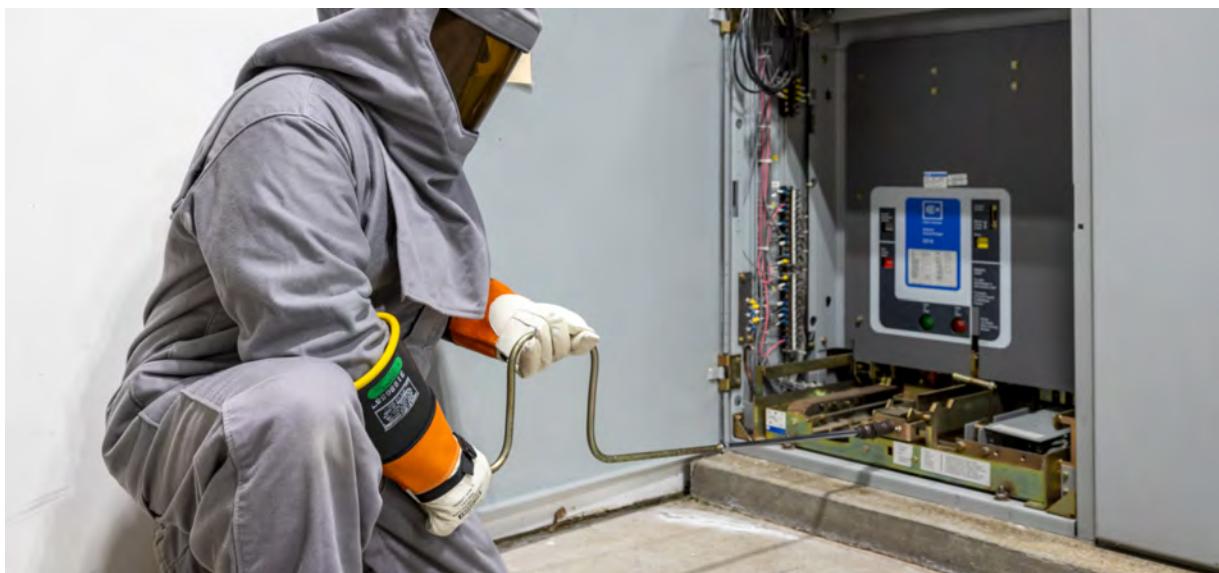
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	30,000	305,000	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$335,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$335,000**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 26-P018 Recoating and Rehabilitation of Anaerobic Digesters

Funding Allocation: 100% 310

Project Manager: TBD

Status: New Project

Project Summary:

The life expectancy of a digester steel cover is 20 years. This project will inspect and recommend repairs for the interior covers of the digesters, if needed, to extend their useful life. As part of the project, the digesters will be drained and cleaned so the interior covers can be inspected. This budget accounts for potential condition assessments and repairs for Digester Nos. 1, 2 and 4. The budget also assumes one digester will be repaired per fiscal year. After the condition of each interior cover is determined, necessary work will be performed. The last cleaning and inspection was conducted in 2021.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15301, 15302]

Reference: None

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	52,000	435,000	435,000	633,500	0	0	0	0	0	0

Total Estimated Project Cost **\$1,555,500**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$1,555,500**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 26-P021 Commutator Room Structural Repairs

Funding Allocation: 100% 310

Project Manager: Rudy Portugal

Status: New Project

Project Summary:

A condition assessment of the commutator room was performed in March 2025. The condition assessment identified various areas of delaminating concrete, cracks and spalling. This project will implement structural repairs to rehabilitate these defects.

Anticipated CEQA: Categorical Exemption [CEQA Guidelines 15301, 15302]

Reference: Condition Assessment, Black & Veatch, June 2025

Fund Allocation Basis: Project is required to replace and rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	750,000	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost \$750,000

Current Adopted Budget \$0

Increase/(Decrease) \$750,000



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 26-P024 WWTP SCADA Improvements - Phase 2

Funding Allocation: 100% 310

Project Manager: Mike Nakamura

Status: New Project

Project Summary:

This project will upgrade the wastewater treatment plant's (WWTP) Supervisory Control and Data Acquisition (SCADA) communication network, replace and program the programmable logic controllers (PLCs), replace the servers, install a new database repository for historical data and acquire a web portal to view SCADA data over the District's business network. This project will involve complex construction sequencing to allow for parallel SCADA systems during implementation as the WWTP processes cannot be interrupted, and require thorough testing of the PLC programming and communication system to assure reliable WWTP operation after cut-over to the new system. The scope also includes improvements to the existing fiber optic network; modifications to the Building A SCADA server room; new reporting and alarm notification software; and the installation of uninterruptible power supplies in the Building A server room.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: WWTP SCADA Improvements - Phase 1 Preliminary Design Report

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	1,000,000	1,000,000	1,000,000	1,000,000	0	0	0	0	0	0	0

Total Estimated Project Cost **\$4,000,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$4,000,000**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 00-P026 Regional Wastewater Replacement and Rehabilitation PROGRAM

Funding Allocation: 100% 310

Project Manager: District Engineer

Status: Continuing Program

Project Summary:

As part of the District's Asset Management Program, the Regional Wastewater Replacement and Rehabilitation Program funds projects to upgrade, replace, repair, and/or rehabilitate facilities and equipment within the wastewater treatment plant. This program may also support investigations to identify needs for specific CIP projects.

Anticipated CEQA: None

Reference: Asset Management Program

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	500,000	500,000	500,000	750,000	1,000,000	1,500,000	2,000,000	2,300,000	2,600,000	3,000,000	14,000,000

Total Estimated Project Cost **\$28,650,000**

Current Adopted Budget \$23,600,000

Increase/(Decrease) \$5,050,000

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 18-P014 WWTP Recycled and Potable Water Systems

Funding Allocation: 100% 310

Project Manager: TBD

Status: 10-Year Project

Project Summary:

This project will expand the use of recycled water for wastewater treatment plant (WWTP) processes. The current fire main supplies both the potable and fire water systems. This project will install approximately 550 feet of 3-inch above ground and 350 feet of 3-inch below ground recycled water pipe to the cogeneration building, blower building, plant air compressors, bar screens, 1250 kW and 750 kW generators, and Buildings S and T. The first phase of the project, installing 500 feet of 2-inch potable water lines to Buildings A, D, S, T, and fleet maintenance building, has been completed. Additionally, the scope and/or timing of the project may be revised pending the outcomes of the Wastewater Treatment and Biosolids Facilities Master Plan update, which is scheduled for completion in mid-2026.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15301, 15302]

Reference: Wastewater Treatment and Biosolids Facilities Master Plan Update (CIP 25-P001)

Fund Allocation Basis: Project is required to replace or rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	61,276	457,850	0	0	0	0	0	0

Total Estimated Project Cost **\$519,126**

Current Adopted Budget **\$519,126**

Increase/(Decrease) **\$0**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 20-P012 WWTP Security Improvements

Funding Allocation: 100% **310**

Status: 10-Year Project

Project Summary:

This project will address traffic control, video surveillance, physical hardware related to wastewater treatment plant (WWTP) security, and provide updated programming to the District's existing security monitoring system. Traffic control will include improvements to the main access gate and provide better control of vehicle movement once in the WWTP area. Video surveillance will include improvements and reassignment to the 25 cameras currently in use, including the installation of multi-imager cameras that will improve the amount of WWTP video coverage. Hardware improvements include installation of tamper switches to monitor and prevent unauthorized access to the security control panels. In addition, all doors will be evaluated and those that cannot be secured or monitored in a reliable way will be replaced. Once all improvements are in place, programming changes will be made to the existing security system program, integrating the improvements listed above. The scope and/or timing of the project may be revised pending the outcomes of the Wastewater Treatment and Biosolids Facilities Master Plan update, which is scheduled for completion mid-2026.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: 2019 TEECOM Study; Wastewater Treatment and Biosolids Facilities Master Plan Update (CIP 25-P001)

Fund Allocation Basis: Project is required to replace and upgrade existing regional wastewater assets.

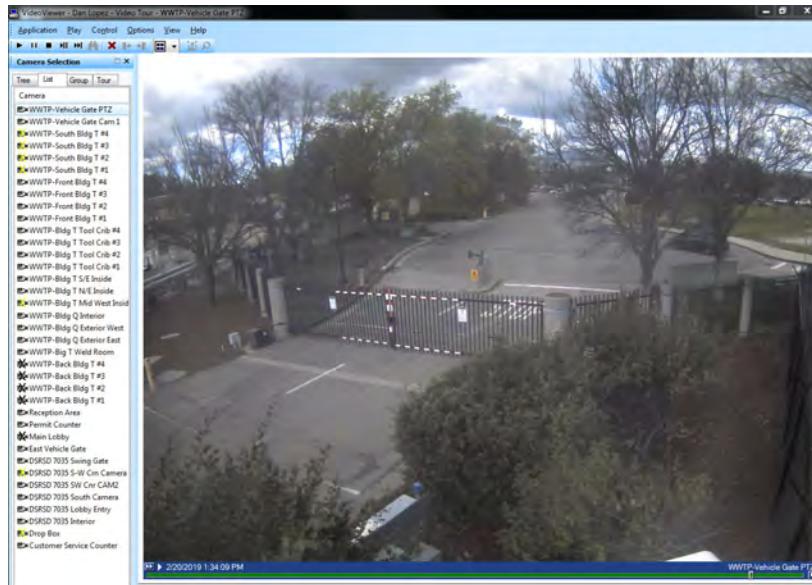
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
3,426	0	0	0	0	660,000	0	0	0	0	0	0

Total Estimated Project Cost **\$663,426**

Current Adopted Budget \$663,426

Increase/(Decrease) \$0



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Expansion (Fund 320)

CIP No. T00-76 Regional Dublin Trunk Relief Sewer

Funding Allocation: 100% 320

Project Manager: TBD

Status: 10-Year Project

Project Summary:

The project will construct a relief sewer for the Regional Dublin Trunk downstream of the East Dublin trunk sewer connection located within the District's Dedicated Land Disposal site to an existing 48-inch sewer line within the wastewater treatment plant, near the East Amador Lift Station. The project consists of approximately 2,100 feet of a 42-inch parallel pipeline. The Regional Dublin Trunk surcharges in a 20-year return frequency storm. This project is required to comply with the Regional Water Quality Control Board (RWQCB) design requirements and to reduce infiltration and inflow rate.

Anticipated CEQA: Initial Study may be required

Reference: 7th Supplemental Agreement with the City of Pleasanton

Fund Allocation Basis: Project is required to convey future customer wastewater flows.

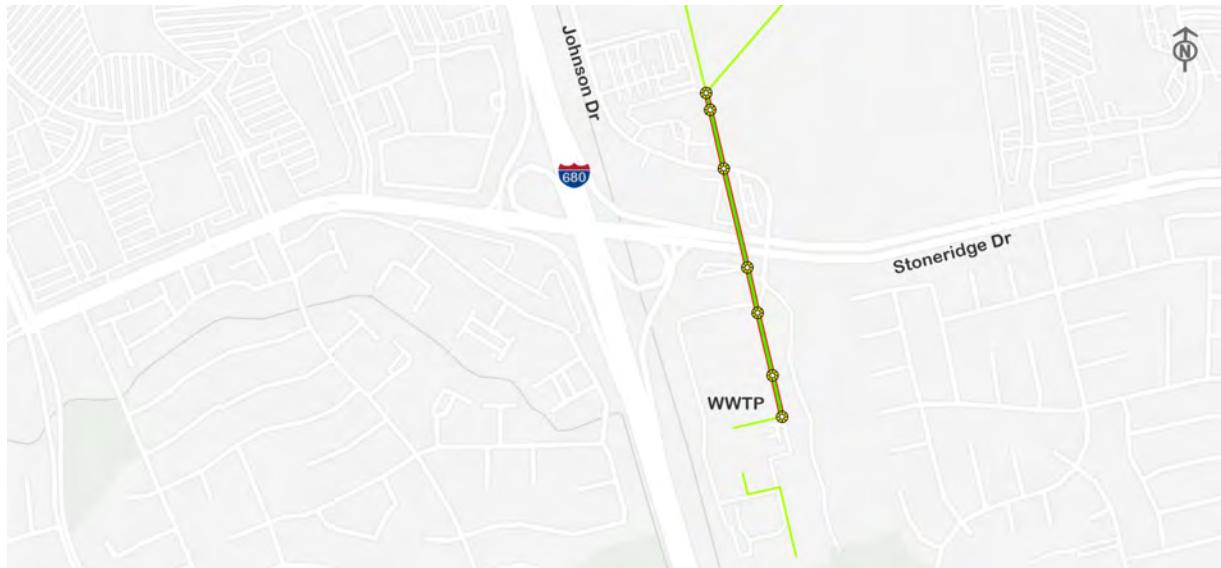
10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	845,000	2,335,000	2,335,000	0	0	0

Total Estimated Project Cost **\$5,515,000**

Current Adopted Budget **\$7,976,750**

Increase/(Decrease) **(\$2,461,750)**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. T20-15 Flocculation Baffles in Secondary Clarifiers

Funding Allocation: 100% 310

Project Manager: TBD

Status: 10-Year Project

Project Summary:

This project will perform computational fluid dynamics (CFD) analysis of the District's secondary clarifiers and provide design of the necessary modifications for secondary clarifier no. 2. Field testing conducted in August 2018 indicated that secondary clarifiers perform well, but the flocculation center wells (FCWs) are too large and not fully utilized at normal and low flow conditions. Testing indicated that secondary clarifiers suffer from hydraulic short-circuiting and performance could be improved by adding simple modifications, such as flocculation baffles. Improving the secondary clarifier performance will reduce effluent suspended solids concentrations, solids loading on the ballasted flocculation process, and chemical usage. CFD analysis will be utilized to determine the most cost effective modifications and conceptual design of the flocculation baffles. The current budget is for design services only. The scope and/or timing of the project may be revised pending the outcomes of the Wastewater Treatment and Biosolids Facilities Master Plan update, which is scheduled for completion in mid-2026.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Wastewater Treatment and Biosolids Facilities Master Plan Update (CIP 25-P001)

Fund Allocation Basis: Project will improve the efficiency of existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	100,000	0	0	0

Total Estimated Project Cost \$100,000

Current Adopted Budget \$80,000

Increase/(Decrease) \$20,000



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. T26-03 Secondary Clarifier Drain Valve Replacements

Funding Allocation: 100% 310

Project Manager: TBD

Status: 10-Year Project

Project Summary:

The project consists of the replacement of three drain valves for the secondary clarifiers. These valves are utilized at least once a year to conduct periodic inspections of the secondary clarifiers. These valves are nearing the end of useful life.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Asset Management Program

Fund Allocation Basis: Project is required to improve existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	185,000	0	0	0	0	0	0	0

Total Estimated Project Cost \$185,000

Current Adopted Budget \$0

Increase/(Decrease) \$185,000



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. T26-07 WWTP Backup Power System Reliability Improvements

Funding Allocation: 100% 310

Project Manager: TBD

Status: 10-Year Project

Project Summary:

The project consists of the installation of a new automatic load bank at DP-G, and the reconfiguration of the switchgear at the wastewater treatment plant (WWTP) to allow for automatic restoration of power after a PG&E power outage. These improvements will improve the reliability of the backup power systems at the WWTP.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: Energy Facilities Master Plan, June 2024

Fund Allocation Basis: Project is required to improve existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	83,000	374,000	0	0	0	0	0	0	0

Total Estimated Project Cost **\$457,000**

Current Adopted Budget **\$0**

Increase/(Decrease) **\$457,000**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. 14-P005 Wet Weather Flow Capacity

Funding Allocation: 85% 310 15% 320

Project Manager: TBD

Status: Future Project

Project Summary:

This project will remove a divider wall between the chlorine contact tank (CCT) influent channel and the CCT and remove the weir in the chlorine junction box to allow greater flows through these structures. When the wastewater treatment plant (WWTP) flow is greater than 37 mgd, the secondary clarifiers have the potential to overflow due to hydraulic constraints downstream of the clarifiers. During the 2022/2023 winter storms, the hydraulic constraints downstream of the secondary clarifiers and upstream of the CCT caused WWTP operations to utilize additional pumping to prevent flooding of the secondary clarifiers. The scope and/or timing of the project may be revised pending the outcomes of the Wastewater Treatment and Biosolids Facilities Master Plan update, which is scheduled for completion in mid-2026.

Anticipated CEQA: Mitigated Negative Declaration approved by Board on 8/17/1999

Reference: Secondary Effluent Wet Weather Capacity Review, RMC, August 2014; 2017 Wastewater Treatment and Biosolids Facilities Master Plan; Wastewater Treatment and Biosolids Facilities Master Plan Update (CIP 25-P001)

Fund Allocation Basis: Based on current vs projected buildout average dry weather flow at the time of project inception.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	0	0	0	864,000

Total Estimated Project Cost **\$864,000**

Current Adopted Budget \$864,000

Increase/(Decrease) \$0



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Expansion (Fund 320)

CIP No. 18-P013 Biosolids Dewatering Facility

Funding Allocation: 100% 320

Project Manager: TBD

Status: Future Project

Project Summary:

The water content of the biosolids harvested from District's facultative sludge lagoons (FSLs) limits the amount of biosolids that can be placed on the dedicated land disposal (DLD) site. With this limitation, the FSLs are slowly accumulating biosolids. The current land application of biosolids on the DLD is by far the most cost-effective solution for biosolids management. To continue using the DLD for biosolids disposal, the biosolids need to be dewatered. This project will construct a new biosolids dewatering facility at the DLD site. The dewatering of biosolids will allow the DLD to continue to be the primary method of sludge disposal. Should the District wish to diversify biosolids management or take advantage of new technologies to recover biosolids as a resource, dewatering will be required. Therefore, dewatering is a near term solution for biosolids disposal that will also move the District toward diversifying its biosolids management in the long term. This project is required for both options of continuing with DLD disposal or participation in a regional biosolids facility. The scope and/or timing of the project may be revised pending the outcomes of the Wastewater Treatment and Biosolids Facilities Master Plan update, which is scheduled for completion in mid-2026.

Anticipated CEQA: Initial Study/Mitigated Declaration

Reference: 2017 Wastewater Treatment and Biosolids Facilities Master Plan; Wastewater Treatment and Biosolids Facilities Master Plan Update (CIP 25-P001)

Fund Allocation Basis: Project is required to meet the needs for biosolids disposal for future customers.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
4,159	0	0	0	0	0	0	0	0	0	0	69,100,000

Total Estimated Project Cost **\$69,104,159**

Current Adopted Budget \$26,853,000

Increase/(Decrease) \$42,251,159



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Expansion (Fund 320)

CIP No. 20-P010 Cogeneration Engine No. 4

Funding Allocation: 100% 320

Project Manager: TBD

Status: Future Project

Project Summary:

This project will permit and install additional cogeneration capacity at the wastewater treatment plant (WWTP). The WWTP receives its energy from three cogeneration engines and a direct connection to the PG&E power grid. Additional cogeneration capacity is required to accommodate additional biogas generation from future wastewater loadings, and the future FOG receiving and food waste receiving facilities. The estimated payback for the additional engine would be less than 10 years. Based on the forecasted biogas production rates, it is forecasted that this project be implemented starting in FY37.

Anticipated CEQA: Initial Study/Mitigated Negative Declaration

Reference: 2017 Wastewater Treatment and Biosolids Facilities Master Plan; 2024 Energy Facilities Master Plan

Fund Allocation Basis: Project is required to meet recovery of biogas due to future anticipated loadings to the WWTP.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	0	0	0	10,500,000

Total Estimated Project Cost **\$10,500,000**

Current Adopted Budget \$10,500,000

Increase/(Decrease) \$0

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Expansion (Fund 320)

CIP No. T10-62 Emergency Power for Distribution Panel-D

Funding Allocation: 100% 320

Project Manager: TBD

Status: Future Project

Project Summary:

This project will install a 900 kW emergency power generator for the Distribution Panel-D (DPD) switchgear to support increases in influent pumping and related wastewater treatment plant equipment, such as the bar screens, primary clarifiers, etc., corresponding to continued growth of the District's service population. Panel DPD is currently provided with emergency power via the existing generator, but higher flows will require an additional generator for Panel DPD. Emergency power is also a requirement of the District's NPDES Permit.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: 2024 Energy Facilities Master Plan; 2017 Wastewater Treatment and Biosolids Facilities Master Plan

Fund Allocation Basis: Project is required for future customer wastewater treatment capacity.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	0	0	0	6,394,000

Total Estimated Project Cost **\$6,394,000**

Current Adopted Budget **\$6,394,000**

Increase/(Decrease) **\$0**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Expansion (Fund 320)

CIP No. T10-83 Cover Primary Clarifiers

Funding Allocation: 100% 320

Project Manager: TBD

Status: Future Project

Project Summary:

This project will cover the primary clarifiers. The settled sewerage channel and the primary clarifiers have been identified in the Odor Control Master Plan as areas in the wastewater treatment plant that have odor issues. The project may cover the entire primary tanks or only the launderers. The foul air removed from the primary clarifiers will be treated in a new odor treatment facility that also serves the settled sewerage channel and other processes in the area. Additionally, the scope and/or timing of the project may be revised pending the outcomes of the Wastewater Treatment and Biosolids Facilities Master Plan update, which is scheduled for completion in mid-2026.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15303]

Reference: 2008 Update to Odor Control Focus Areas Analysis, CH2M Hill, July 2009; 2017 Wastewater Treatment and Biosolids Facilities Master Plan; Wastewater Treatment and Biosolids Facilities Master Plan Update (CIP 25-P001)

Fund Allocation Basis: New project is odor control associated with increasing flows into WWTP.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	0	0	0	6,210,000

Total Estimated Project Cost **\$6,210,000**

Current Adopted Budget **\$5,400,000**

Increase/(Decrease) **\$810,000**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Expansion (Fund 320)

CIP No. T12-08 Cover Settled Sewage Channel and Selector

Funding Allocation: 100% 320

Project Manager: TBD

Status: Future Project

Project Summary:

This project will cover the settled sewage channel and the selector. The settled sewage channel and the primary clarifiers have been identified in the Odor Control Master Plan as areas in the wastewater treatment plant (WWTP) that have odor issues. In addition, adding the covers will allow the addition of air to the settled sewage channel, which will increase the performance of the WWTP. The foul air removed from the settled sewage channel will be treated in a new odor treatment facility that also serves the primary clarifiers and other items in the area. The new biofilter will be constructed modular and will be added when the primaries are covered. Additionally, the scope and/or timing of the project may be revised pending the outcomes of the Wastewater Treatment and Biosolids Facilities Master Plan update, which is scheduled for completion in mid-2026.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15303]

Reference: 2008 Update to Odor Control Focus Areas Analysis, CH2M Hill, July 2009; 2017 Wastewater Treatment and Biosolids Facilities Master Plan; Wastewater Treatment and Biosolids Facilities Master Plan Update (CIP 25-P001)

Fund Allocation Basis: New project is odor control associated with increasing flows into WWTP.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	0	0	0	3,310,000

Total Estimated Project Cost **\$3,310,000**

Current Adopted Budget **\$2,700,000**

Increase/(Decrease) **\$610,000**



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. T16-42 Nutrient Removal

Funding Allocation: 80% **310** 20% **320**

Project Manager: TBD

Status: Future Project

Project Summary:

The third San Francisco Bay Nutrient Watershed Permit was adopted by the San Francisco Regional Water Quality Control Board on July 10, 2024. The permit requires municipal wastewater treatment facilities to reduce nutrient loadings to the San Francisco Bay. While the District's preferred strategy for meeting these requirements is to expand the use of recycled water - thereby minimizing or eliminating nutrient discharges to the San Francisco Bay - the final regulatory obligations for the District remain uncertain. As a result, this project is included in the Capital Improvement Program as a \$0 placeholder. The scope and/or timing of the project may be revised pending the outcomes of the Wastewater Treatment and Biosolids Facilities Master Plan update, which is scheduled for completion in mid-2026.

Anticipated CEQA: To be determined

Reference: RWQCB's San Francisco Bay Nutrients Watershed Permit; 2017 Wastewater Treatment and Biosolids Facilities Master Plan; Wastewater Treatment and Biosolids Facilities Master Plan Update (CIP 25-P001)

Fund Allocation Basis: Based on ratio of current flow to projected buildout flow at the time of project inception.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	0	0	0	0

Total Estimated Project Cost **\$0**

Current Adopted Budget **\$42,550,000**

Increase/(Decrease) **(\$42,550,000)**

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. T16-54 Odor Reduction Tower Replacement

Funding Allocation: 100% 310

Project Manager: TBD

Status: Future Project

Project Summary:

This project will either rehabilitate or replace the odor reduction tower (ORT) at the Wastewater Treatment Plant (WWTP). The ORT treats odorous air from the WWTP influent pump room, aerated grits tanks, and the grit building. The scope and/or timing of the project may be revised pending the outcomes of the Wastewater Treatment and Biosolids Facilities Master Plan Update, which is scheduled for completion in mid-2026.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15302]

Reference: 2008 Update to Odor Control Focus Areas Analysis, CH2M Hill, July 2009; Wastewater Treatment and Biosolids Facilities Master Plan Update (CIP 25-P001)

Fund Allocation Basis: Project is required to replace existing regional wastewater assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	0	0	0	2,543,000

Total Estimated Project Cost **\$2,543,000**

Current Adopted Budget \$2,543,000

Increase/(Decrease) \$0



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Expansion (Fund 320)

CIP No. T26-05 Wastewater Treatment and Biosolids Facilities Master Plan Update 2036

Funding Allocation: 85% 320 15% 310

Project Manager: TBD

Status: Future Project

Project Summary:

This project will update the Wastewater Treatment and Biosolids Facilities Master Plan and recommend improvements based on future wastewater flow and loading projections and potential regulatory scenarios. The Wastewater Treatment and Biosolids Facilities Master Plan is typically updated every 5 to 7 years.

Anticipated CEQA: Categorical Exemption [CEQA Guideline 15262]

Reference: Wastewater Treatment and Biosolids Facilities Master Plan Update (CIP 25-P001)

Fund Allocation Basis: Fund split based on ADWF that initiates project vs. buildout flowrate.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	0	0	0	850,000

Total Estimated Project Cost \$850,000

Current Adopted Budget \$0

Increase/(Decrease) \$850,000



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. T26-08 Aeration System Upgrades

Funding Allocation: 75% 310 25% 320

Project Manager: TBD

Status: Future Project

Project Summary:

The project involves upgrading the aeration blowers, implementing model predictive aeration control, and upgrading the aeration diffusers. The existing aeration blowers and diffusers are expected to reach the end of their useful life in 2034, and new high-efficiency blowers and diffusers along with model predictive aeration control is expected to substantially increase the energy efficiency of the aeration system.

Anticipated CEQA: Initial Study/Mitigated Negative Declaration

Reference: Energy Facilities Master Plan, June 2024, Technical Memorandum No. 4 – Section 4.4

Fund Allocation Basis: Based on ratio of current influent flow (2021) to projected influent flows (2047).

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	0	0	0	10,000,000

Total Estimated Project Cost \$10,000,000

Current Adopted Budget \$0

Increase/(Decrease) \$10,000,000



DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Expansion (Fund 320)

CIP No. T26-15 Food Waste Receiving Facility

Funding Allocation: 100% 320

Project Manager: TBD

Status: Future Project

Project Summary:

This project includes the construction and permitting of a food waste and other high strength waste receiving facility to increase biogas production within the wastewater treatment plant (WWTP) digesters and offset future energy demands for the WWTP. The facility would include a new strain press, holding tank, blending tank, rock trap/mincer, and three transfer pumps, as well as odor control for the food waste receiving facility. With the implementation of Senate Bill (SB) 1383, local jurisdictions will be incentivized to divert organics, such as food waste, from landfills. The construction of food waste receiving facility will benefit the District through the generation of additional biogas, which can be converted into lower cost electricity through its cogeneration engines.

Anticipated CEQA: Initial Study/Mitigated Negative Declaration

Reference: Energy Facilities Master Plan, June 2024

Fund Allocation Basis: Project will offset energy energy demands for future customer wastewater flows.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	0	0	0	4,075,000

Total Estimated Project Cost \$4,075,000

Current Adopted Budget \$0

Increase/(Decrease) \$4,075,000

DSRSD CIP 10-Year Plan for FY26 through FY35

CATEGORY: REGIONAL WASTEWATER TREATMENT

Regional Wastewater Replacement (Fund 310)

CIP No. T26-17 WWTP Electrical Improvement - Phase 2

Funding Allocation: 100% 310

Project Manager: TBD

Status: Future Project

Project Summary:

The Energy Facilities Master Plan identified several electrical components as marginal or overloaded based on electrical load studies. The costs included herein assumes replacement of switchgear SWGR-DPN, transformer XFMR-7 switchboard (SWBD), and MCC's, MCC-R, MCC-S, MCC-X, and MCC-Y, all of which showed overloaded or marginal performance in the load study. This project is recommended for implementation in FY36. It is estimated that the project will require two years for planning, design and construction. Project costs for the replacements for SWGR-DPN and XFMR-7 will be allocated to DERWA.

Anticipated CEQA: Categorical Exemption (CEQA Guideline 15302)

Reference: Energy Facilities Master Plan, June 2024

Fund Allocation Basis: Project is required to replace/rehabilitate existing regional wastewater fund assets.

10-Year Cash Flow and Estimated Project Cost:

Prior	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	Future
0	0	0	0	0	0	0	0	0	0	0	4,110,000

Total Estimated Project Cost \$4,110,000

Current Adopted Budget \$0

Increase/(Decrease) \$4,110,000

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Appendix

Appendix A - Project Expenditures by Fund

The following tables present CIP Project expenditures by fund. The amount shown are the District's costs, net of any grants or other funding. The tables illustrate the portion of estimated cash flow allocated to each fund. When a project is funded by multiple funds, it will appear multiple times, at the appropriate allocated percentage. Expenditures in the "Future" columns include the estimate of expenditures for the next five years beyond the ten-year planning period.

Table 8 - Local Replacement (Fund 210)

Table 9 - Local Expansion (Fund 220)

Table 10 – Regional Replacement (Fund 310)

Table 11 - Regional Expansion (Fund 320)

Table 12 - Water Replacement (Fund 610)

Table 13 - Water Expansion (Fund 620)

Table 8 - Project Expenditure by Fund (Local Replacement)

CIP 10-Year Plan for FY26 through FY35

Portion of Estimated Cashflow Allocated to Local Wastewater Replacement (Fund 210)

*Amounts shown are District costs net of grants and other fundings

CIP No.	Project Name	210 Split	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Future	Total
General														
22-A005	District Office Standby Power	12%	30,297	104,100	0	0	0	0	0	0	0	0	0	134,397
24-A021	Information Technology Master Plan	11%	9,900	0	0	0	0	0	0	0	0	0	0	9,900
24-A046	On-Site Solar Power, Battery Storage and Electric Vehicle Charging	8%	8,000	0	0	0	0	0	0	0	0	0	0	8,000
24-A052	Enterprise Resource Program Implementation – Phase 2	12%	7,440	3,720	0	0	0	0	0	0	0	0	0	11,160
00-A003	Street Overlay Modification PROGRAM	50%	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,500,000
00-A004	Fleet Assets PROGRAM	20%	40,000	60,000	60,000	60,000	80,000	80,000	100,000	100,000	120,000	120,000	780,000	1,600,000
00-A005	Facilities Asset Replacement PROGRAM	2%	8,600	8,600	10,150	10,150	10,150	10,150	10,150	10,150	10,150	10,150	132,000	230,400
00-A006	Information Systems Replacement PROGRAM	11%	19,250	19,250	77,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	110,000	379,500
20-A029	District Office Accessibility Improvements	10%	0	0	21,500	57,500	0	0	0	0	0	0	0	79,000
26-P020	Hydrojet/Vacuum Combo Truck	100%	0	0	800,000	0	0	0	0	0	0	0	0	800,000
T20-13	Gleason Drive Property Planning Study	10%	0	0	0	0	0	0	0	0	0	0	20,000	20,000
T26-14	IT Master Plan Update 2031	11%	0	0	0	0	0	17,600	0	0	0	0	0	17,600
Wastewater Collection														
14-S001	Camp Parks Sewer Rehabilitation – Goodfellow Avenue North of 8th Street	100%	20,000	0	0	0	0	0	0	0	0	0	2,837,000	2,857,000
14-S002	Camp Parks Sewer Rehabilitation – 8th to 10th Streets	100%	660,000	1,835,000	1,835,000	0	0	0	0	0	0	0	0	4,330,000
22-S008	Sewer Collection System Evaluation and Spot Repair	100%	885,000	885,000	0	0	0	0	0	0	0	0	0	1,770,000
24-S007	Wastewater Collection System Master Plan Update 2025	75%	506,250	0	0	0	0	0	0	0	0	0	0	506,250
00-S020	Wastewater Collection System Replacement and Rehabilitation PROGRAM	100%	150,000	150,000	150,000	150,000	150,000	150,000	150,000	300,000	500,000	5,000,000	7,000,000	
08-2101	Donohue Drive/Vomac Road Relief Sewer	100%	0	0	1,031,000	791,000	0	0	0	0	0	0	0	1,822,000

Table 8 - Project Expenditure by Fund (Local Replacement)

Amounts shown are District costs net of grants and other fundings*Portion of Estimated Cashflow Allocated to Local Wastewater Replacement (Fund 210)**

CIP No.	Project Name	210 Split	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Future	Total
18-S006	San Ramon Golf Course 24" Trunk Sewer Rehabilitation	100%	0	0	0	0	0	0	0	103,000	244,000	244,000	0	591,000
18-S007	Alcosta Blvd Sewer Replacement	100%	0	0	165,000	412,000	412,000	0	0	0	0	0	0	989,000
T16-50	Iron Horse Trail Sewer Replacement	100%	0	0	0	0	0	0	0	198,000	506,000	506,000	0	1,210,000
T20-05	Dublin Court and Dublin Boulevard Sewer Replacement	100%	0	0	0	0	196,000	491,000	491,000	0	0	0	0	1,178,000
T26-04	Wastewater Collection System Master Plan Update 2036	75%	0	0	0	0	0	0	0	0	675,000	0	0	675,000
Water System														
T26-01	Field Operations Facility HVAC Improvements	40%	0	0	158,000	1,021,200	0	0	0	0	0	0	0	1,179,200

Table 9 - Project Expenditure by Fund (Local Expansion)

CIP 10-Year Plan for Fiscal Years Ending FY26 through FY35

Portion of Estimated Cashflow Allocated to Local Wastewater Expansion (Fund 220)

**Amounts shown are District costs net of grants and other fundings*

CIP No.	Project Name	220 Split	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Future	Total
General														
T20-13	Gleason Drive Property Planning Study	5%	0	0	0	0	0	0	0	0	0	0	10,000	10,000
Wastewater Collection														
20-S028	Dublin Boulevard Extension Sewer Facilities	100%	89,900	89,900	1,091,500	0	0	0	0	0	0	0	0	1,271,300
24-S007	Wastewater Collection System Master Plan Update 2025	25%	168,750	0	0	0	0	0	0	0	0	0	0	168,750
T20-04	Dublin Boulevard – Clark Avenue to Sierra Court Relief Sewer	100%	0	0	0	0	153,000	350,000	350,000	0	0	0	0	853,000
T20-06	Village Parkway – South of Dublin Boulevard Relief Sewer	100%	0	0	0	0	505,000	1,371,000	1,371,000	0	0	0	0	3,247,000
T26-04	Wastewater Collection System Master Plan Update 2036	25%	0	0	0	0	0	0	0	0	0	225,000	0	225,000
20-S014	Dublin Boulevard – Amador Plaza Road to Village Parkway Relief Sewer	100%	0	0	0	0	0	0	0	0	0	1,150,000	1,150,000	
			258,650	89,900	1,091,500	0	658,000	1,721,000	1,721,000	0	0	225,000	1,160,000	6,925,050

Table 10 – Project Expenditure by Fund (Regional Replacement)

CIP 10-Year Plan for Fiscal Years Ending FY26 through FY35

Portion of Estimated Cashflow Allocated to Regional Wastewater Replacement (Fund 310)

*Amounts shown are District costs net of grants and other fundings

CIP No.	Project Name	310 Split	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Future	Total
T26-16	DAFT Replacement	75%	0	0	0	0	0	0	0	0	0	0	20,137,500	20,137,500
General														
22-A005	District Office Standby Power	50%	126,238	433,750	0	0	0	0	0	0	0	0	0	559,988
24-A021	Information Technology Master Plan	47%	42,300	0	0	0	0	0	0	0	0	0	0	42,300
24-A046	On-Site Solar Power, Battery Storage and Electric Vehicle Charging	36%	36,000	0	0	0	0	0	0	0	0	0	0	36,000
24-A052	Enterprise Resource Program Implementation – Phase 2	50%	31,000	15,500	0	0	0	0	0	0	0	0	0	46,500
26-P019	Articulated Boom Lift	100%	75,000	0	0	0	0	0	0	0	0	0	0	75,000
00-A004	Fleet Assets PROGRAM	30%	60,000	90,000	90,000	90,000	120,000	120,000	150,000	150,000	180,000	180,000	1,170,000	2,400,000
00-A005	Facilities Asset Replacement PROGRAM	66%	283,800	283,800	334,950	334,950	334,950	334,950	334,950	334,950	334,950	334,950	4,356,000	7,603,200
00-A006	Information Systems Replacement PROGRAM	47%	82,250	82,250	329,000	94,000	94,000	94,000	94,000	94,000	94,000	94,000	470,000	1,621,500
20-A029	District Office Accessibility Improvements	53%	0	0	113,950	304,750	0	0	0	0	0	0	0	418,700
T26-14	IT Master Plan Update 2031	47%	0	0	0	0	0	75,200	0	0	0	0	0	75,200
Joint Powers Authority														
26-L025	LAVWMA East Lewelling Easement Imrpovements	100%	0	0	0	0	0	0	0	0	0	0	0	0
23-L005	LAVWMA San Leandro Sample Station Design Improvements	100%	0	0	0	0	0	0	0	0	0	0	0	0
23-L011	LAVWMA Pipeline Inspection	100%	0	0	0	0	0	0	0	0	0	0	0	0
23-L013	LAVWMA Pump Station Valve Actuator Replacements	100%	0	0	0	0	0	0	0	0	0	0	0	0
24-L023	LAVWMA SCADA Replacement	100%	0	0	0	0	0	0	0	0	0	0	0	0
24-L024	LAVWMA Cathodic Protection Improvements	100%	0	0	0	0	0	0	0	0	0	0	0	0
24-L025	LAVWMA Livermore Pipeline Rehabilitation - Station 226+00 to Station 232+00	100%	0	0	0	0	0	0	0	0	0	0	0	0

Table 10 – Project Expenditure by Fund (Regional Replacement)

**Amounts shown are District costs net of grants and other fundings*

Portion of Estimated Cashflow Allocated to Regional Wastewater Replacement (Fund 310)

CIP No.	Project Name	310 Split	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Future	Total
24-L026	LAVWMA Export Pipeline Air Entrapment Mitigation	100%	0	0	0	0	0	0	0	0	0	0	0	0
24-L045	LAVWMA Solar Array	100%	0	0	0	0	0	0	0	0	0	0	0	0
26-L013	LAVWMA Pump and Motor Rebuild - Pump Nos. 4 and 9	100%	0	0	0	0	0	0	0	0	0	0	0	0
26-L022	LAVWMA Export Station Bypass Valve Replacement	100%	0	0	0	0	0	0	0	0	0	0	0	0
Regional Wastewater Treatment														
05-3206	WWTP SCADA Improvements - Phase 1	100%	100,000	0	0	0	0	0	0	0	0	0	0	100,000
24-P003	Sewer Loading Study	100%	187,000	0	0	0	0	0	0	0	0	0	0	187,000
16-P024	WWTP Fire Alarm System Upgrades	100%	70,000	0	0	0	0	0	0	0	0	0	0	70,000
16-P028	Biogas Treatment System Improvements	33%	529,650	8,250	523,050	0	0	0	0	0	0	0	0	1,060,950
18-P010	Biogas Flare Improvements	100%	2,965,000	550,000	0	0	0	0	0	0	0	0	0	3,515,000
18-P016	Alum Addition	75%	22,500	0	0	0	0	0	0	0	0	0	0	22,500
19-P003	WWTP Fencing and Security – Phase 2	100%	500,000	0	0	0	0	0	0	0	0	0	0	500,000
22-P010	WWTP HVAC Replacements	100%	4,109,000	0	0	0	0	0	0	0	0	0	0	4,109,000
22-P011	WWTP Roof Replacements	100%	190,000	0	0	0	0	0	0	0	0	0	0	190,000
22-P013	WWTP Process Assessment FY24 - FY25	100%	35,000	0	0	0	0	0	0	0	0	0	0	35,000
22-P021	Hypochlorite Building Replacement	100%	3,575,000	1,135,000	0	0	0	0	0	0	0	0	0	4,710,000
T26-17	WWTP Electrical Improvement - Phase 2	100%	0	0	0	0	0	0	0	0	0	0	0	4,110,000
22-P022	WWTP Administration Building Remodel/Renovation	100%	150,000	0	0	0	0	0	0	0	0	0	0	150,000
23-P006	Johnson Drive Economic Development Zone Improvements	100%	10,000	0	0	0	0	0	0	0	0	0	0	10,000
24-P001	WWTP Sluice/Slide Gate Replacements	100%	475,000	0	0	0	0	0	0	0	0	0	0	475,000
24-P002	Cogeneration System Improvement and Upgrades	100%	50,000	0	0	0	0	0	0	0	0	0	0	50,000
24-P005	LIMS Upgrade	60%	144,000	123,000	0	0	0	0	0	0	0	0	0	267,000
24-P044	WWTP Electrical Improvements – Phase 1	100%	1,960,000	1,740,000	0	0	0	0	0	0	0	0	0	3,700,000

Table 10 – Project Expenditure by Fund (Regional Replacement)

**Amounts shown are District costs net of grants and other fundings*

Portion of Estimated Cashflow Allocated to Regional Wastewater Replacement (Fund 310)

CIP No.	Project Name	310 Split	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Future	Total
25-P001	Wastewater Treatment and Biosolids Facilities Master Plan Update	15%	100,500	44,700	0	0	0	0	0	0	0	0	0	145,200
26-P004	Laboratory Equipment	87%	374,100	0	0	0	0	0	0	0	0	0	0	374,100
26-P006	WWTP Process Assessment FY 2026–2027	100%	75,000	125,000	0	0	0	0	0	0	0	0	0	200,000
26-P009	Influent Pump Room Piping Rehabilitation	100%	665,000	0	0	0	0	0	0	0	0	0	0	665,000
26-P015	Cogeneration Engine Replacement	80%	472,000	1,792,000	1,952,000	144,000	160,000	15,440,000	15,440,000	0	0	0	0	35,400,000
26-P017	WWTP Arc Flash Study Update 2028	100%	0	30,000	305,000	0	0	0	0	0	0	0	0	335,000
26-P018	Recoating and Rehabilitation of Anaerobic Digesters	100%	0	52,000	435,000	435,000	633,500	0	0	0	0	0	0	1,555,500
26-P021	Commutator Room Structural Repairs	100%	750,000	0	0	0	0	0	0	0	0	0	0	750,000
26-P024	WWTP SCADA Improvements - Phase 2	100%	1,000,000	1,000,000	1,000,000	1,000,000	0	0	0	0	0	0	0	4,000,000
00-P026	Regional Wastewater Replacement and Rehabilitation PROGRAM	100%	500,000	500,000	500,000	750,000	1,000,000	1,500,000	2,000,000	2,300,000	2,600,000	3,000,000	14,000,000	28,650,000
18-P014	WWTP Recycled and Potable Water Systems	100%	0	0	0	61,276	457,850	0	0	0	0	0	0	519,126
20-P012	WWTP Security Improvements	100%	0	0	0	0	660,000	0	0	0	0	0	0	660,000
T20-15	Flocculation Baffles in Secondary Clarifiers	100%	0	0	0	0	0	0	100,000	0	0	0	0	100,000
T26-03	Secondary Clarifier Drain Valve Replacements	100%	0	0	0	185,000	0	0	0	0	0	0	0	185,000
T26-07	WWTP Backup Power System Reliability Improvements	100%	0	0	83,000	374,000	0	0	0	0	0	0	0	457,000
14-P005	Wet Weather Flow Capacity	85%	0	0	0	0	0	0	0	0	0	0	0	734,400
T16-42	Nutrient Removal	80%	0	0	0	0	0	0	0	0	0	0	0	0
T16-54	Odor Reduction Tower Replacement	100%	0	0	0	0	0	0	0	0	0	0	0	2,543,000
T26-05	Wastewater Treatment and Biosolids Facilities Master Plan Update 2036	15%	0	0	0	0	0	0	0	0	0	0	127,500	127,500
T26-08	Aeration System Upgrades	75%	0	0	0	0	0	0	0	0	0	0	0	7,500,000
Water System														
16-A016	District Facilities Security – Phase 2	10%	2,250	21,750	0	0	0	0	0	0	0	0	0	24,000
			19,747,588	8,027,000	5,665,950	3,772,976	3,460,300	17,564,150	18,118,950	2,878,950	3,208,950	3,608,950	55,148,400	141,202,164

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Table 11 - Project Expenditure by Fund (Regional Expansion)

CIP 10-Year Plan for Fiscal Years Ending FY26 through FY35

Portion of Estimated Cashflow Allocated to Regional Wastewater Expansion (Fund 320)

*Amounts shown are District costs net of grants and other fundings

CIP No.	Project Name	320 Split	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Future	Total	
T26-16	DAFT Replacement	25%	0	0	0	0	0	0	0	0	0	0	6,712,500	6,712,500	
General															
24-A046	On-Site Solar Power, Battery Storage and Electric Vehicle Charging	24%	24,000	0	0	0	0	0	0	0	0	0	0	24,000	
Regional Wastewater Treatment															
T26-15	Food Waste Receiving Facility	100%	0	0	0	0	0	0	0	0	0	0	4,075,000	4,075,000	
16-P028	Biogas Treatment System Improvements	67%	1,075,350	16,750	1,061,950	0	0	0	0	0	0	0	0	2,154,050	
18-P016	Alum Addition	25%	7,500	0	0	0	0	0	0	0	0	0	0	7,500	
25-P001	Wastewater Treatment and Biosolids Facilities Master Plan Update	85%	569,500	253,300	0	0	0	0	0	0	0	0	0	822,800	
26-P015	Cogeneration Engine Replacement	20%	118,000	448,000	488,000	36,000	40,000	3,860,000	3,860,000	0	0	0	0	8,850,000	
T00-76	Regional Dublin Trunk Relief Sewer	100%	0	0	0	0	0	845,000	2,335,000	2,335,000	0	0	0	5,515,000	
14-P005	Wet Weather Flow Capacity	15%	0	0	0	0	0	0	0	0	0	0	0	129,600	
18-P013	Biosolids Dewatering Facility	100%	0	0	0	0	0	0	0	0	0	0	0	69,100,000	
20-P010	Cogeneration Engine #4	100%	0	0	0	0	0	0	0	0	0	0	0	10,500,000	
T10-62	Emergency Power for Distribution Panel-D	100%	0	0	0	0	0	0	0	0	0	0	0	6,394,000	
T10-83	Cover Primary Clarifiers	100%	0	0	0	0	0	0	0	0	0	0	0	6,210,000	
T12-08	Cover Settled Sewage Channel and Selector	100%	0	0	0	0	0	0	0	0	0	0	0	3,310,000	
T16-42	Nutrient Removal	20%	0	0	0	0	0	0	0	0	0	0	0	0	
T26-05	Wastewater Treatment and Biosolids Facilities Master Plan Update 2036	85%	0	0	0	0	0	0	0	0	0	0	722,500	722,500	
T26-08	Aeration System Upgrades	25%	0	0	0	0	0	0	0	0	0	0	0	2,500,000	
			1,794,350	718,050	1,549,950	36,000	40,000	4,705,000	6,195,000	2,335,000	0	0	0	109,653,600	127,026,950

Table 12 - Project Expenditure by Fund (Water Replacement)

CIP 10-Year Plan for Fiscal Years Ending FY26 through FY35

Portion of Estimated Cashflow Allocated to Water Replacement (Fund 610)

*Amounts shown are District costs net of grants and other fundings

CIP No.	Project Name	610 Split	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Future	Total
General														
22-A005	District Office Standby Power	38%	95,941	329,650	0	0	0	0	0	0	0	0	0	425,591
24-A021	Information Technology Master Plan	42%	37,800	0	0	0	0	0	0	0	0	0	0	37,800
24-A046	On-Site Solar Power, Battery Storage and Electric Vehicle Charging	32%	32,000	0	0	0	0	0	0	0	0	0	0	32,000
24-A052	Enterprise Resource Program Implementation – Phase 2	38%	23,560	11,780	0	0	0	0	0	0	0	0	0	35,340
00-A003	Street Overlay Modification PROGRAM	50%	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,500,000
00-A004	Fleet Assets PROGRAM	50%	100,000	150,000	150,000	150,000	150,000	200,000	200,000	250,000	250,000	300,000	300,000	1,950,000
00-A005	Facilities Asset Replacement PROGRAM	32%	137,600	137,600	162,400	162,400	162,400	162,400	162,400	162,400	162,400	162,400	2,112,000	3,686,400
00-A006	Information Systems Replacement PROGRAM	42%	73,500	73,500	294,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000	420,000	1,449,000
20-A029	District Office Accessibility Improvements	37%	0	0	79,550	212,750	0	0	0	0	0	0	0	292,300
T20-13	Gleason Drive Property Planning Study	55%	0	0	0	0	0	0	0	0	0	0	110,000	110,000
T26-14	IT Master Plan Update 2031	42%	0	0	0	0	0	67,200	0	0	0	0	0	67,200
Joint Powers Authority														
22-R014	DERWA HVAC Replacements	100%	0	0	0	0	0	0	0	0	0	0	0	0
23-R001	DERWA New/Replacement Capital <\$50k	100%	0	0	0	0	0	0	0	0	0	0	0	0
24-R014	DERWA Backwash Analysis	100%	0	0	0	0	0	0	0	0	0	0	0	0
24-R016	DERWA Pine Valley Transmission Cathodic Protection	100%	0	0	0	0	0	0	0	0	0	0	0	0
24-R018	DERWA SCADA Replacements	100%	0	0	0	0	0	0	0	0	0	0	0	0
26-R011	DERWA Turbidity Monitoring Equipment Upgrades	100%	0	0	0	0	0	0	0	0	0	0	0	0
26-R012	DERWA Isolation Valve Replacements	100%	0	0	0	0	0	0	0	0	0	0	0	0
26-R023	DERWA UV Channel Rehabilitation	100%	0	0	0	0	0	0	0	0	0	0	0	0
Regional Wastewater Treatment														
24-P005	LIMS Upgrade	40%	96,000	82,000	0	0	0	0	0	0	0	0	0	178,000

Table 12 - Project Expenditure by Fund (Water Replacement)

Amounts shown are District costs net of grants and other fundings*Portion of Estimated Cashflow Allocated to Water Replacement (Fund 610)**

CIP No.	Project Name	610 Split	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Future	Total
26-P004	Laboratory Equipment	13%	55,900	0	0	0	0	0	0	0	0	0	0	55,900
Water System														
12-W016	Reservoir 1B Recoating	100%	450,000	0	0	0	0	0	0	0	0	0	0	450,000
22-P027	Turnout 1 Pipeline Replacement	100%	0	0	348,000	775,543	0	0	0	0	0	0	0	1,123,543
16-A016	District Facilities Security – Phase 2	90%	20,250	195,750	0	0	0	0	0	0	0	0	0	216,000
16-W012	Potable Water Pump Station Standby Generators/Emergency Response	100%	100,000	0	0	0	0	0	0	0	0	0	0	100,000
17-A006	Field Operations Pavement Rehabilitation	100%	100,000	400,000	0	410,000	0	400,000	0	370,000	0	365,000	0	2,045,000
18-W003	Reservoir 2 Recoating	100%	1,365,000	72,000	0	0	0	0	0	0	0	0	0	1,437,000
18-W004	Pump Station 3A MCC Improvements	100%	75,000	0	0	0	0	0	0	0	0	0	0	75,000
20-W017	Water System Master Plan and Operations Plan Update	80%	64,000	0	0	0	0	0	0	0	0	0	0	64,000
20-W019	Automated Water Quality Monitoring	100%	448,500	345,000	345,000	0	0	0	0	0	0	0	0	1,138,500
20-W025	Pump Station 1A Rehabilitation	100%	330,000	8,250,000	0	0	0	0	0	0	0	0	0	8,580,000
22-W020	2021 Alternative Water Supply Study – Phase 2	75%	75,000	187,500	375,000	0	0	0	0	0	0	0	0	637,500
24-W008	Non-Residential Meter Replacement	100%	200,000	200,000	200,000	0	0	0	0	0	0	0	0	600,000
24-W009	Tassajara Road Main Replacement - Palisades Drive to Windemere Parkway	100%	0	50,000	2,625,000	0	0	0	0	0	0	0	0	2,675,000
24-W012	Tassajara Road Gap Closure Fire Hydrant Relocation	100%	110,000	0	0	0	0	0	0	0	0	0	0	110,000
24-W013	Village Parkway Main Replacement – Amador Valley Boulevard to Kimball Avenue	100%	1,950,000	1,780,000	3,525,000	0	0	0	0	0	0	0	0	7,255,000
24-W019	2023 Water Conservation Master Plan	100%	111,600	0	0	0	0	0	0	0	0	0	0	111,600
24-W036	Pump Station Painting	100%	55,000	0	0	0	0	0	0	0	0	0	0	55,000
25-W009	Tassajara Hills AMI Antenna – Phase 2	100%	55,000	0	0	0	0	0	0	0	0	0	0	55,000
25-W010	Residential Meter Replacement	100%	2,900,000	0	0	0	0	0	0	0	0	0	0	2,900,000
25-W012	AWIA Risk and Resilience Assessment	100%	175,000	0	0	0	0	0	0	0	0	0	0	175,000

Table 12 - Project Expenditure by Fund (Water Replacement)

*Amounts shown are District costs net of grants and other fundings

Portion of Estimated Cashflow Allocated to Water Replacement (Fund 610)

CIP No.	Project Name	610 Split	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Future	Total
25-W013	Portable Water Pump Station Vibration Monitoring Systems	100%	30,000	0	0	0	0	0	0	0	0	0	0	30,000
26-W008	Valve and Blow-Off Replacement FY 2026 – 2029	100%	1,200,000	1,200,000	1,200,000	1,200,000	0	0	0	0	0	0	0	4,800,000
26-W014	Urban Water Management Plan Update 2026	80%	120,000	29,600	0	0	0	0	0	0	0	0	0	149,600
26-W016	Camp Parks Water Lines Replacement	100%	1,635,000	4,755,000	4,755,000	0	0	0	0	0	0	0	0	11,145,000
00-W002	Long-Term Water Resiliency PROGRAM	75%	750,000	0	0	0	0	0	0	0	0	0	6,750,000	7,500,000
00-W003	Residential Meter Replacement PROGRAM	100%	0	0	980,000	980,000	980,000	980,000	980,000	980,000	980,000	4,900,000	12,740,000	
00-W007	Reservoir Recoating PROGRAM	100%	0	350,000	800,000	875,000	750,000	450,000	200,000	200,000	100,000	0	1,500,000	5,225,000
00-W011	Water System Replacement and Rehabilitation PROGRAM	100%	500,000	500,000	1,000,000	1,500,000	2,500,000	4,000,000	5,000,000	6,000,000	7,000,000	8,000,000	41,500,000	77,500,000
T16-28	Water Lines Replacement – Tamarack Drive – Village Parkway to Firethorn Way	100%	0	0	280,000	1,455,000	0	0	0	0	0	0	0	1,735,000
T16-31	Water Line Replacement – Ironwood Drive	100%	0	0	0	350,000	1,720,000	0	0	0	0	0	0	2,070,000
T22-05	Reservoir 1A Chloramination Control System Upgrade	100%	0	0	0	0	0	231,000	0	0	0	0	0	231,000
T26-01	Field Operations Facility HVAC Improvements	60%	0	0	237,000	1,531,800	0	0	0	0	0	0	0	1,768,800
26-W001	Battery Energy Storage System	65%	0	65,000	0	0	0	0	0	0	0	0	0	3,097,250
T26-02	Field Operations SCADA Upgrades	100%	0	0	362,500	362,500	0	0	0	0	0	0	0	725,000
T26-06	Water System Master Plan and Operations Plan Update 2036	80%	0	0	0	0	0	0	0	0	0	800,000	0	800,000
T26-09	AWIA Risk and Resilience Assessment Update 2030	100%	0	0	0	0	0	140,000	0	0	0	0	0	140,000
T26-10	AWIA Risk and Resilience Assessment Update 2035	100%	0	0	0	0	0	0	0	0	0	0	140,000	140,000
T26-11	Urban Water Management Plan Update 2031	80%	0	0	0	0	0	148,800	0	0	0	0	0	148,800
T26-12	Urban Water Management Plan Update 2036	80%	0	0	0	0	0	0	0	0	0	0	148,800	148,800
T26-13	Water Conservation Master Plan Update 2035	100%	0	0	0	0	0	0	0	0	0	0	250,000	250,000

13,571,651 19,264,380 17,818,450 10,148,993 6,496,400 6,963,400 6,776,400 8,146,400 8,726,400 10,791,400 63,378,050 172,081,924

Table 13 - Project Expenditure by Fund (Water Expansion)

CIP 10-Year Plan for Fiscal Years Ending FY26 through FY35

Portion of Estimated Cashflow Allocated to Water Expansion (Fund 620)

**Amounts shown are District costs net of grants and other fundings*

Appendix B - Adopted Budget Resolution

This page reserved for adopted resolution

This page reserved for adopted resolution



Dublin San Ramon Services District

Water, wastewater, recycled water

To: Board of Directors

Through: Jan R. Lee, General Manager *JK*

From: Michelle Gallardo, Administrative Services Director
Erin Steffen, Public Affairs Program Administrator *MS*
ES

Date: June 3, 2025

Subject: **Public Outreach Activities Report for January to March 2025**

This quarterly report provides updates to the Board on public outreach activities conducted during January to March 2025 in support of the District's Strategic Plan goal *"Customer Service & Community Engagement"* and strategy *"Build public awareness through outreach and education of District services, priorities, and initiatives."*

COMMUNICATIONS

Social Media

Facebook and X (formerly Twitter) –

Messaging promoted local and regional events, upcoming office closures, water conservation tips and resources, scholarship opportunities, plant tour information, and more. Top posts from the quarter included promotion of the first annual Tri-Valley Water Conservation Art Contest and a celebration of DSRSD staff for Women's History Month. Facebook activity between January and March included 36 posts and reached 20,900 people.

LinkedIn – Beginning in March, DSRSD launched a LinkedIn public outreach pilot project with the goals of increasing DSRSD's awareness and engagement with the water/wastewater industry, increasing the number of qualified applicants for DSRSD recruitments, and enhancing District employee engagement and recognition. Posts for the month of March promoted two active recruitments, celebrated a staff promotion, and featured two District staff in honor of Women's History Month. In the first month, DSRSD recorded approximately 3,600 impressions, representing a more than sixfold increase

DSRSD Facebook Insights



from the first two months of the year. The campaign also drove notable growth in the District's follower base, which increased by 104 followers during March alone, bringing the total to 323.

Nextdoor – These social media communications focused on notifications to neighborhoods impacted by pipeline maintenance and repair work, which were posted in coordination with door hangers left with affected households. DSRSD also utilized Nextdoor to promote participation in the District programs and resources, such as the first Tri-Valley Water Conservation Art Contest. Throughout the quarter, DSRSD's Nextdoor account recorded 20,250 impressions.

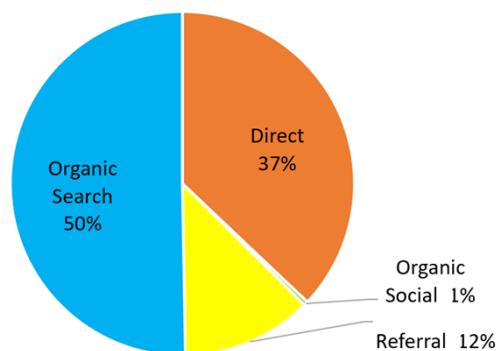
YouTube – On January 21, DSRSD began posting recordings of District Board meetings to [DSRSD's YouTube page](#) as part of a six-month pilot program to promote openness and transparency of District activities.

Website

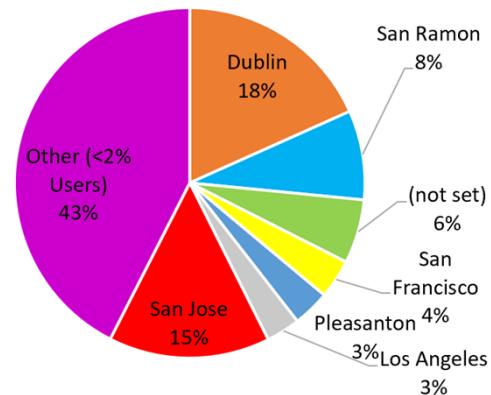
District Website – Throughout the quarter, District staff updated approximately 39 webpages, including: informational updates following the DSRSD Board election, [PFAS Information | DSRSD](#), [Gardening and Irrigation | DSRSD](#), quarterly tours, rates and fees, and administrative updates. Top performing webpages were generally administrative in nature and focused on billing and payment information (e.g., [AquaHawk Customer Portal | DSRSD](#)). In total, the DSRSD website received approximately 70,100 hits between January 1 and March 31, 2025.



Website Traffic Sources



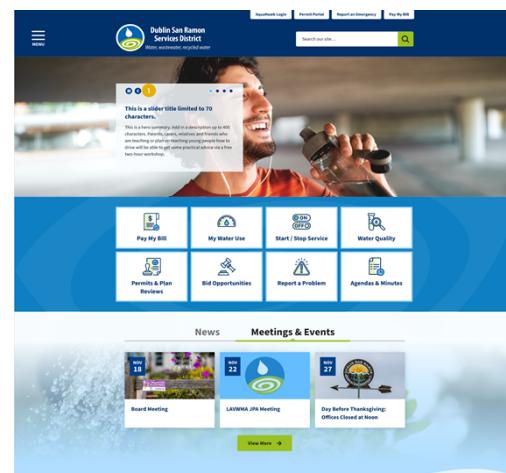
Website Users By City



DSRSD Website Update Project – Major tasks completed during this quarter included:

- Conducting meetings with internal stakeholders to update the website's content, structure, and organization
- Finalizing the design for the District's new homepage and interior pages

This project is scheduled to be implemented in fall 2025 and will include a new overall site design, enhanced functionality, and organization with the user experience in mind.



Press Releases and Media Engagement

- December 31, 2024 – [New Online Bill Pay Portal & Remit Address Are Here | DSRSD](#)
- February 6, 2025 – [DSRSD Tours on DanvilleSanRamon.com](#)
- March 7, 2025 – [Zone 7 Is Looking for Leak Detectives to Help Stop Water Waste](#) in ACWA News
- March 24, 2025 – [DSRSD Appoints Michelle Gallardo to Administrative Services Director | DSRSD](#) picked up by two local news outlets

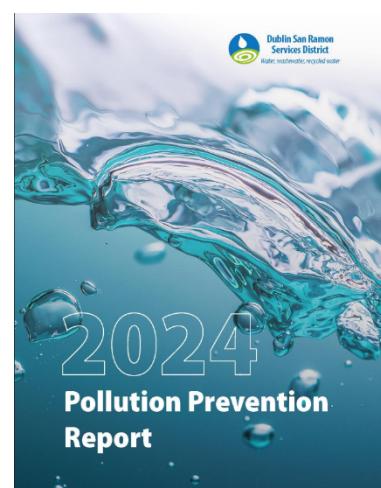
Customer Engagement

Pipeline – Three (3) monthly electronic newsletters were distributed covering a variety of topics, including information about the new DSRSD Payment Portal and county science and engineering fairs; celebration of staff for National Women's History Month; promotion of college scholarships and regional campaigns, such as the Tri-Valley Water Conservation Art Contest and Fix-a-Leak Challenge; holiday office closures; and promotion of DSRSD programs, events and resources. Over the quarter, the newsletters averaged approximately 13,400 views per month with an average open rate of 69%, far above the government industry standard of 43%.

New PowerPoint Template – In January, DSRSD began using a new template for public presentations. The template, which boasts a clean, modern look, replaces the templates that were previously used for public presentations. On January 29, DSRSD introduced the template to DSRSD staff and provided training on PowerPoint best practices, template features, and methods to adapt existing presentations to the new template.

DSRSD Logo – In February, DSRSD successfully renewed the DSRSD logo trademark with the U.S. Patent & Trademark Office. The trademark provides DSRSD with ownership of the image and exclusive right to use it nationwide and will remain in effect until 2035.

DSRSD Documents – District staff produced the [2024 Pollution Prevention Report](#) and a [Lawn & Landscape Watering Guide](#), which are featured on the District website.



PUBLIC OUTREACH AND EDUCATION

Tours

- February 2025 – Public Tour of Wastewater Treatment Plant (WWTP) Facility
- March 2025 – Dublin High School's Engineering & Design Academy WWTP Tour
- March 2025 – Delta Diablo Sanitation District Professional Site Visit
- March 2025 – Fairfield Suisun Sewer District Professional Site Visit
- March 2025 – California Water Environment Association (CWEA) Laboratory Instrumentation Workshop WWTP Tour



Outreach Campaigns

Women's History Month – In March 2024, DSRSD celebrated National Women's History Month by celebrating female District staff on the [People Behind the Pipes | DSRSD](#) webpage and social media. DSRSD also promoted water conservation rebates and pollution prevention messaging through a [bill insert](#), which was distributed to water customers in March and April.

Utility Billing Conversion Project – In January and February, DSRSD completed targeted outreach via a [bill insert](#) for the Utility Billing Conversion Project, notifying customers of the new [DSRSD Payment Portal](#) to make online payments and a new remittance address for District customers submitting payments. The District will continue to conduct outreach to customers about the new payment portal on an ongoing basis. Overall, the project will streamline operations and reduce payment processing delays.

Education

Educational Programming Survey – From January to March, DSRSD conducted a survey of neighboring water and wastewater agencies to learn more about regional community education efforts, to reflect upon the educational program offerings currently provided by the District, and to identify potential opportunities to collaborate. A total of 17 water and wastewater agencies responded to the survey; survey results will be shared in a future quarterly report.

Emerald High School's Career Opportunities Fair – On February 28, DSRSD staff hosted an informational booth at Emerald High School's Career Opportunities Fair.



Approximately 200 attendees visited the event, where they learned about careers in the water/waste-water industry, military, education, and more.

Science and Engineering Fairs – DSRSD staff served as judges at the Contra Costa County Science and Engineering Fair on March 14, and the Alameda County Science and Engineering Fair on March 15. At each event, dozens of water-related projects were considered for special “Excellence in Water, Wastewater, and Recycled Water Research” awards sponsored by the respective county’s water and wastewater agencies. Five projects from the DSRSD service area were selected as winners of the special award and presented with Certificates of Recognition at the May 6 DSRSD Board meeting.



In-Person Events

PS3 Conference – On February 5, Senior Environmental Compliance Inspector Alex Perez provided an encore presentation of “*Sanitary Sewer Spills and the New WDR: Protocols and Procedures in Sanitary Sewer Sampling*” at CWEA’s annual Pretreatment, Pollution Prevention and Stormwater (PS3) Conference. DSRSD’s presentation shared updated best practices for laboratory personnel to conduct appropriate sampling procedures in compliance with recently adopted permit guidelines, including responding to large spills that require environmental monitoring.

Dublin St. Patrick’s Day Parade – On March 16, DSRSD participated in the City of Dublin’s St. Patrick’s Day Parade, where Oscar the Otter and DSRSD staff distributed otter-themed temporary tattoos, bubbles, and festive cheer to an estimated 4,000 parade attendees. President Goel, Vice President Halket, and Directors Govindarao and Vonheeder-Leopold led the DSRSD team at the parade, which also included the District’s CCTV Truck.



CWEA Laboratory Instruments Workshop – On March 27, DSRSD hosted a CWEA Laboratory Instruments Workshop for professionals preparing for lab analyst certification exams. Industry experts led sessions on operational principles and key quality control practices, offering valuable guidance for those new to laboratory instruments or without regular lab access. Following the training, participants were led on a tour of the wastewater treatment plant and the District’s onsite laboratory.

PARTNERSHIP ACTIVITIES

During the quarter, the District continued to promote available rebate programs, water saving device giveaways, and local events on the District website, social media channels, and Pipeline e-newsletter.

Tri-Valley Water Partners – From January to March, the Tri-Valley Water Partners promoted the first regional Tri-Valley Water Conservation Art Contest for K-12 students from the partner agency service areas. Outreach to DSRSD's service area included emails to public and private schools, coordinated promotions with the Cities of San Ramon and Dublin, social media, flyers, and posters. Public voting on the finalists took place in May, followed by an awards ceremony.



Dublin Art Collective – From February through May, DSRSD participated in the Dublin Art Collective's latest exhibition, "Sweet Treats." Two oil paintings by local artist Reena Babu were displayed in DSRSD's lobby during the installation.



Fix-a-Leak Challenge – DSRSD partnered with the Zone 7 Water Agency (Zone 7) and other regional water agencies to promote the annual Fix-a-Leak Challenge in honor of National Fix-a-Leak Week (March 17–23). Throughout the month, DSRSD shared tips, tools, and resources to help residents identify and repair water leaks in and around the home. Customers who participated by conducting leak checks and submitting their findings were entered into a prize drawing. A summary of the campaign is provided in Attachment 1.



Zone 7 Chain of Lakes PFAS Treatment Facility Ribbon Cutting – On March 26, President Goel and Director Vonheeder-Leopold joined General Manager Jan Lee at a ribbon-cutting ceremony for the Zone 7 Chain of Lakes PFAS Treatment Facility. The facility, which uses ion exchange resins to remove PFAS from drinking water, follows the successful opening of the Stoneridge Well IX Treatment Facility, operational since September 2023.



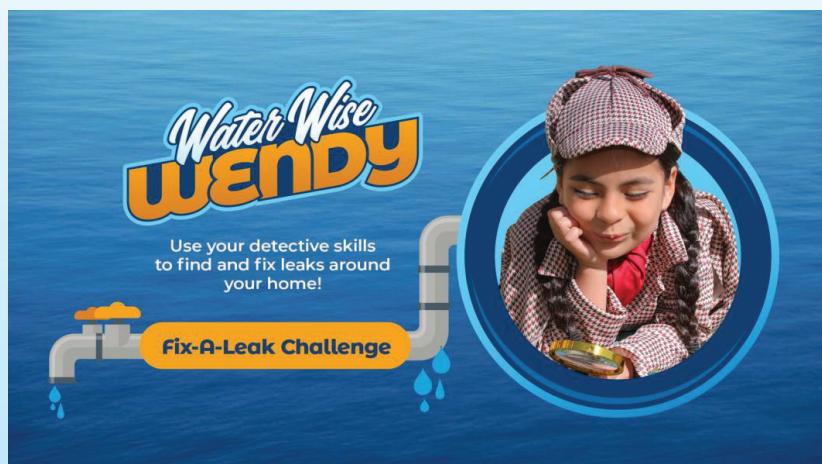
Fix-A-Leak Week 2025



Homepage Slider

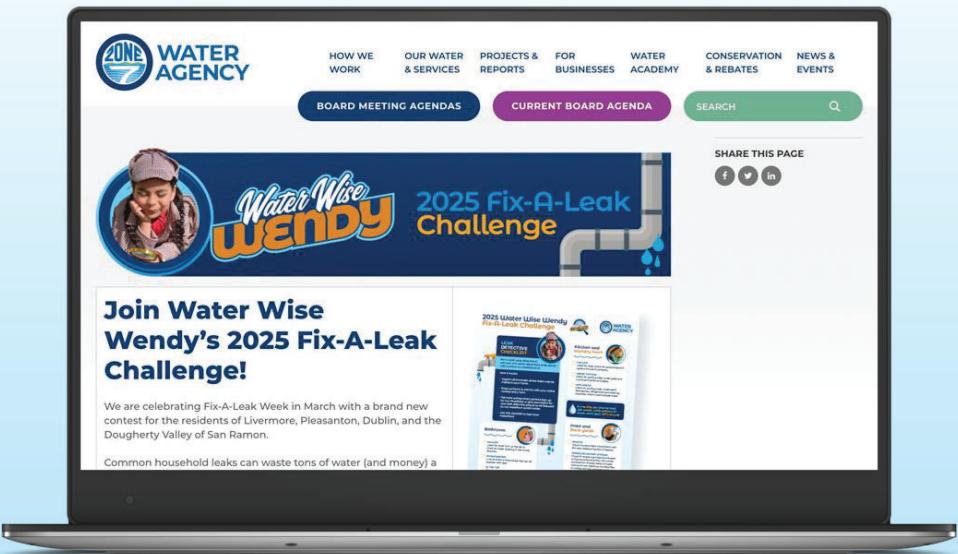


Drive traffic from homepage to a new landing page



Landing Page

Participants will be able to enter to win online



3

Checklist

Participants will be able to download a checklist to guide leak-finding activities



4

Promo Graphics



The challenge will be promoted on different social media channels, online and in our newsletter

2025 Water Wise Wendy Fix-A-Leak Challenge

Use your **detective skills**
Find and fix leaks around your home
Submit a pic to our website
Win a water adventure pack!

zone7water.com/challenge

DUBLIN SAN RAMON SERVICES DISTRICT
PLEASANTON LIVERMORE

Water Wise Wendy
ZONE 7 WATER AGENCY

5

Facebook Reel



Participate in the
Water Wise Wendy
2025 Fix-A-Leak Challenge

Use your detective skills to find
leaks around your home

submit your pics to our website
and win prizes!

zone7water.com/challenge

2025 Fix-A-Leak Challenge

DUBLIN SAN RAMON SERVICES DISTRICT
PLEASANTON LIVERMORE

Water Wise Wendy
ZONE 7 WATER AGENCY

6

Flyer

Collaborate with
local schools to
encourage
participation

2025 Water Wise Wendy Fix-A-Leak Challenge

Contest Open March 1st -31st

We are celebrating Fix-A-Leak Week in March with a brand new contest for the residents of:

- Livermore
- Pleasanton
- Dublin
- Dougherty Valley of San Ramon.

Common household leaks can waste tons of water (and money) a year! We want to help you be more water-efficient, save money, and conserve water.

Download Water-Wise Wendy's Fix-A-Leak Checklist and follow her as she helps you find and fix leaks in and around your home. Snap a quick photo of you completing one of the checklist items and submit it online for a chance to win one of our THREE Grand Prize Water Adventure Packs!

Our top 3 grand prize winners will win:

WATER ADVENTURE PACK
(Paddle board included)

Contest details and online submissions at zone7water.com/challenge







7

